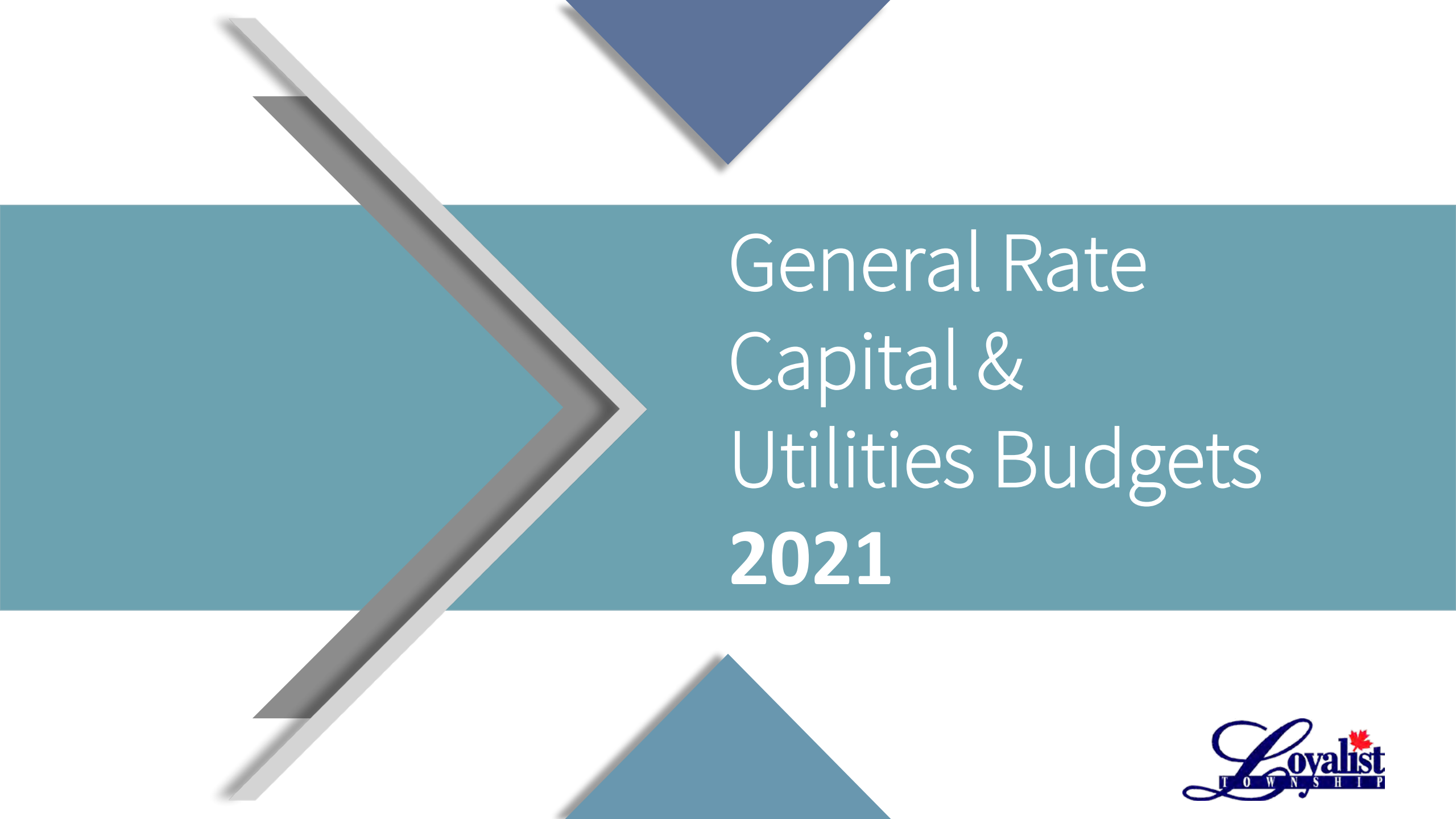




LOYALIST TOWNSHIP BUDGET 2021



General Rate Capital & Utilities Budgets **2021**



General Rate Capital 2021

2021 Proposed General Rate Capital Budget

Managing Division

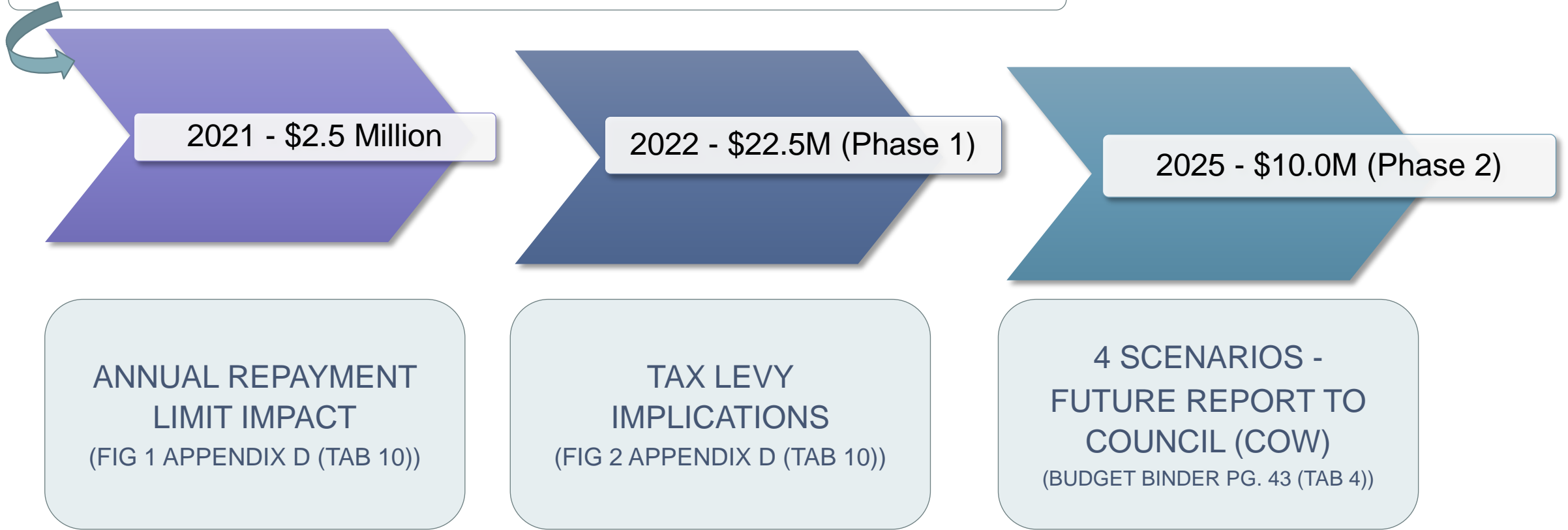
Information Technology	\$120,500
Administration	\$15,000
Emergency Services	\$756,700
Engineering & Environment	\$8,521,700
Public Works	\$3,396,900
Recreation	\$9,800
	\$12,820,600

Capital Funding

Funding Summary

Reserve & Reserve Funds	\$788,700
Federal Gas Tax	\$538,200
Grants	\$2,204,500
Development Charges (contingent on study)	\$1,225,900
Local Improvement Agreement	\$35,000
Capital Contribution (Pay-As-You-Go)	\$1,861,900
Debt (contingent on grant opportunities)	\$6,166,400
	\$12,820,600

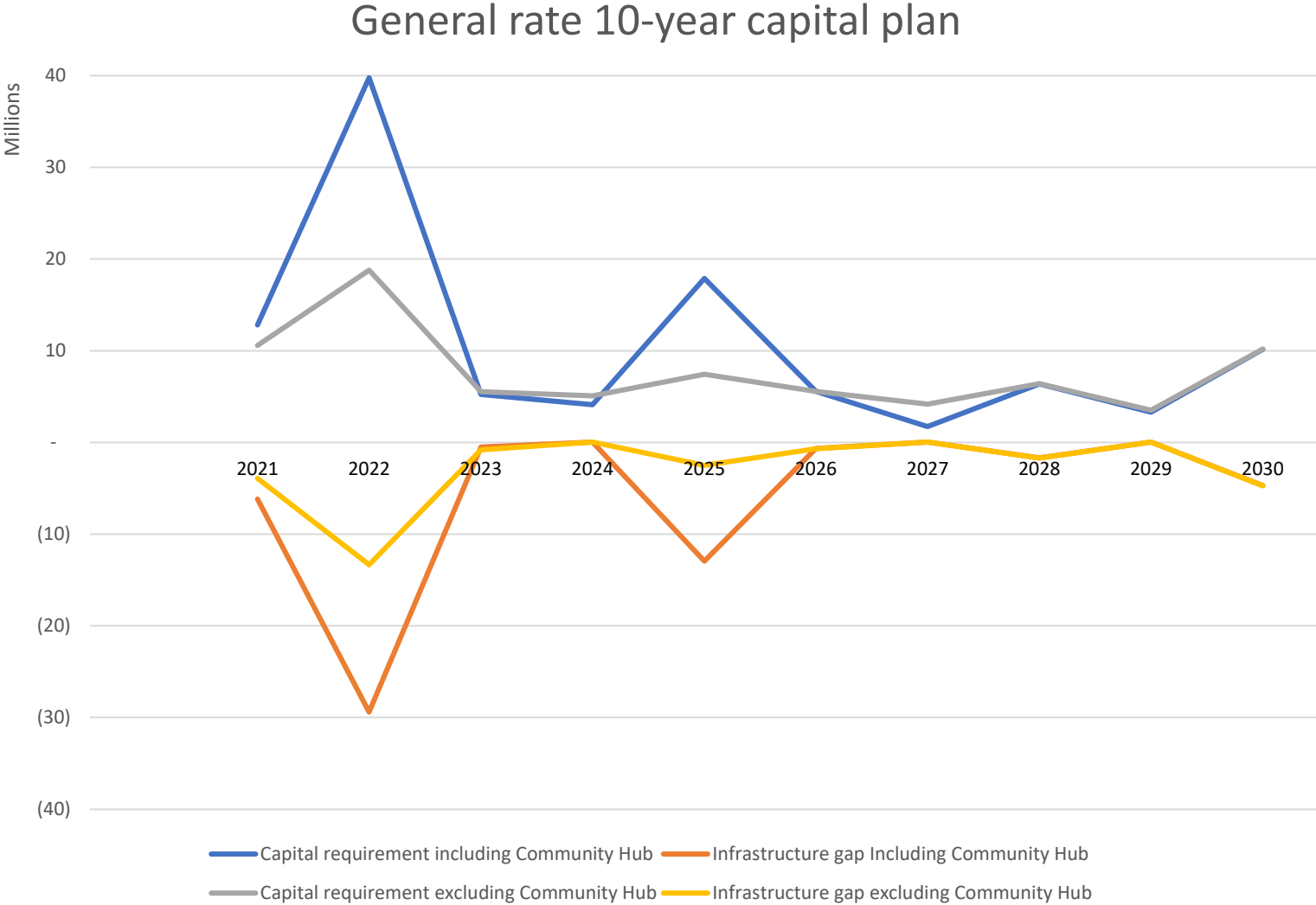
POTENTIAL FINANCIAL COMMITMENT FOR COMMUNITY HUB



Community Hub
(Proposed future CoW)

Financial Planning

General Rate 10-Year Capital Plan



ASSET MANAGEMENT PLAN – IMPLEMENTING ROADMAP



Council approved Asset Management Roadmap in September 2020 (SR-1493)

July 1, 2021

- Core Assets

July 1, 2023

- All Other Assets

July 1, 2024

- All Assets

July 1, 2025 →

- Annual Report

CURRENT LEVELS OF SERVICE

DESIRED SERVICE

REPORT TO COUNCIL

Financial Planning (con't)

Asset Management

Corporate Services

- Public Services
- Corporate Management
- Information Technology



2021 Capital Budget

\$135,500

Key Projects

\$15,000

- Records management software

\$15,000

- Corporate APP

\$70,000

- PC/Laptop Computer Replacement

Emergency Services



- Emergency Planning
- Emergency Response



\$600,000

- Replacement of Pumper P931/E8793



\$35,000

- Replacement of 2011 Impala used by Fire Inspector



\$30,000

- Lifecycle replacement Firefighters Bunker gear, helmets, boots



\$30,000

- Replacement of equipment – fire hose, portable pumps etc



\$25,000

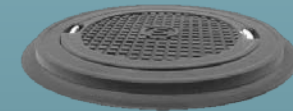
- Bunker gear for new Firefighters

2021 Capital Budget Key Projects

\$756,700

Economic Growth & Community Development Services

- Development Services
 - Building
 - Planning
- Engineering & Environment
- Utilities



2021 Capital Budget

(Engineering & Environment
Division Managed Projects)

General Rate

\$8.5M

Utilities

\$3.6M

\$2,706,100
(\$2,500,000 new)

- Community Hub

\$1,820,700
(\$1,618,300 new)

- Development Partnerships

\$690,200

- Bath Main St. – East End Connecting Link

\$233,000

- Layer Cake Hall Rehabilitation

2021 Capital Budget

(Engineering & Environment Division Managed Projects)

General Rate

\$8.5M

Utilities

\$3.6M

\$929,500
(\$321,000 new)

- Bath Sewage Treatment Plant Aeration System Upgrade

\$2,650,800
(\$2,464,200 new)

- Chesterfield/Tareyton/Bakers Lane Reconstruction

\$1,179,300
(\$1,139,300 new)

- Scotland & Old Wilton Road Reconstruction

\$450,000

- Environmental Assessments (Fairfield WTP, Amherstview WPCP, Bath WTP)

Community & Customer Services

1. Recreation Services & Facilities
2. Heritage, Culture & Tourism
3. Public Works



2021 Capital Budget

Recreation Services & Facilities Maintenance

\$467,400

Key Projects

\$25,000

- Briscoe Park Swings

\$140,400

- Roofing – Odessa Municipal Office

\$50,000

- Neilson Store Dock & Shoreline Protection (Eng. & Env. managed)

2021 Capital Budget

Public Works

\$ 3,019,300

Key Projects



2021 Capital Budget

Township Fleet

\$ 916,100

\$41,400

- Planning (1) – Lifecycle Replacement

\$47,500

- Recreation (1) – Lifecycle Replacement

\$583,200

- Public Works – Lifecycle Replacement
 - 1 – Plow, 2 – Pickup Trucks, 1 - Skidsteer

\$164,000

- Public Works (3) – NEW (Development Charges)

\$80,000

- Utilities (2) – NEW (Impost Fees – Growth)





Utilities 2021

Utilities 2021 Operating Budget

Utilities Services	2021	2020	Increase (decrease)	% Increase (decrease)
Water gross budget (\$)	5,035,700	4,700,800	334,900	7%
Sewer gross budget (\$)	4,130,600	3,745,700	384,900	10%
General gross budget (\$)	7,100	7,000	100	1%
Total	9,173,400	8,453,500	719,900	9%
Impost charge activity	945,800	869,800	76,000	
Total adjusted gross budget	10,119,200	9,323,300	795,900	

2021 Proposed Capital Budget



2021 Proposed Capital Budget (con't)

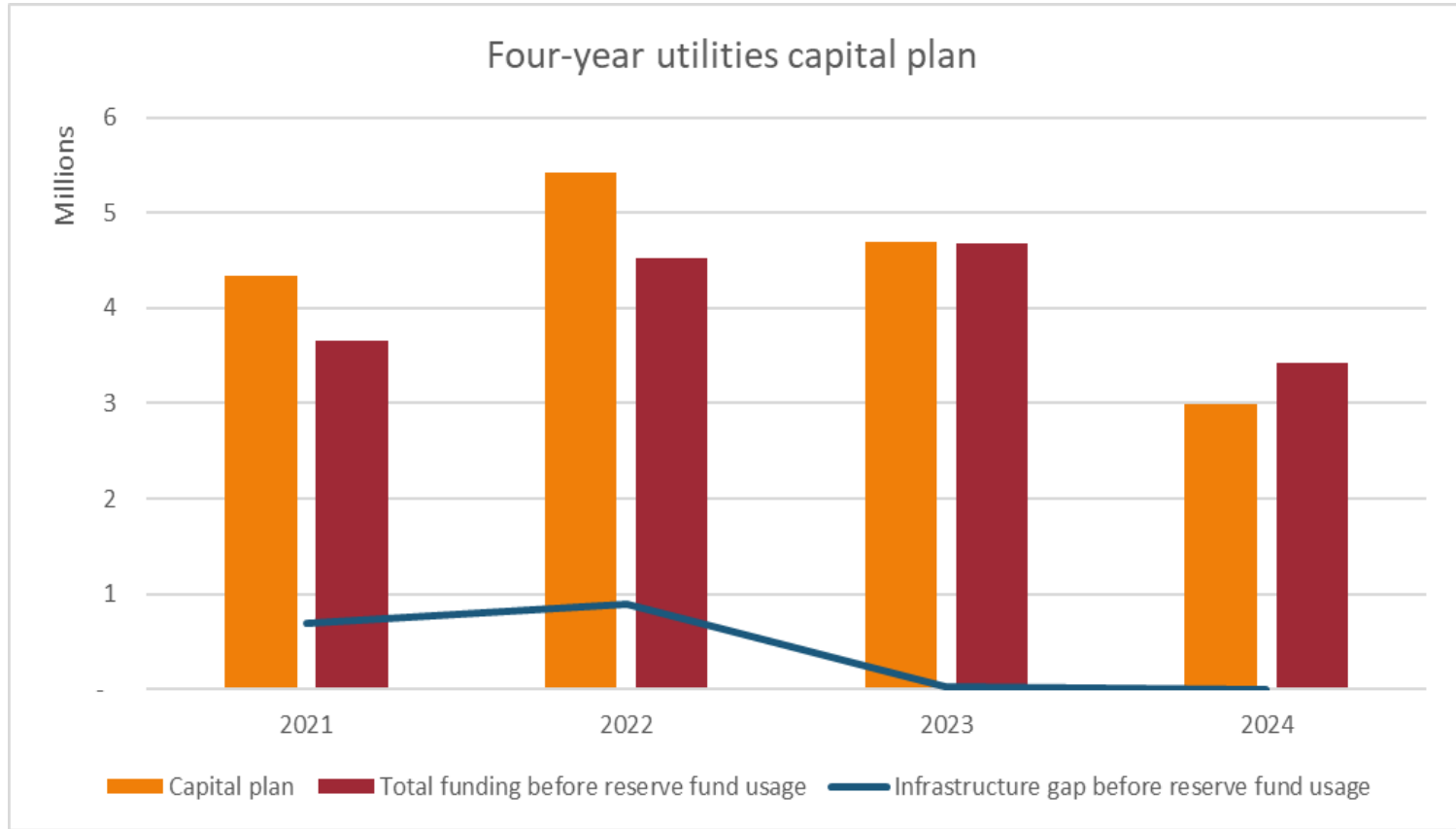
Funding Summary

Impost Reserve Fund – Growth Fees	\$739,900
Impost Reserve Fund – Club Fees	\$685,100
Third-party agreements/Correctional Services Canada (CSC)	\$287,300
Water & Sewer Rates (Pay-As-You-Go)	\$2,632,500
	\$4,344,800

Financial Planning

Four Year Utilities Capital Budget

- Reserve Fund usage



Financial Planning (con't)

Existing Debt

Service area	2021 Budget	2020 Budget	Change
Fairfield Water	387,600	436,100	(48,500)
Bath Water	61,200	61,400	(200)
Loyalist East Sewer	387,600	393,800	(6,200)
Bath Sewer	143,100	143,100	-
Total Debt Payments Budgeted	979,500	1,034,400	(54,900)
Total Interest included in above	183,800	205,600	(21,800)

Financial Planning (con't)

User Rate Study

November 2019

User rate and connection charge study completed

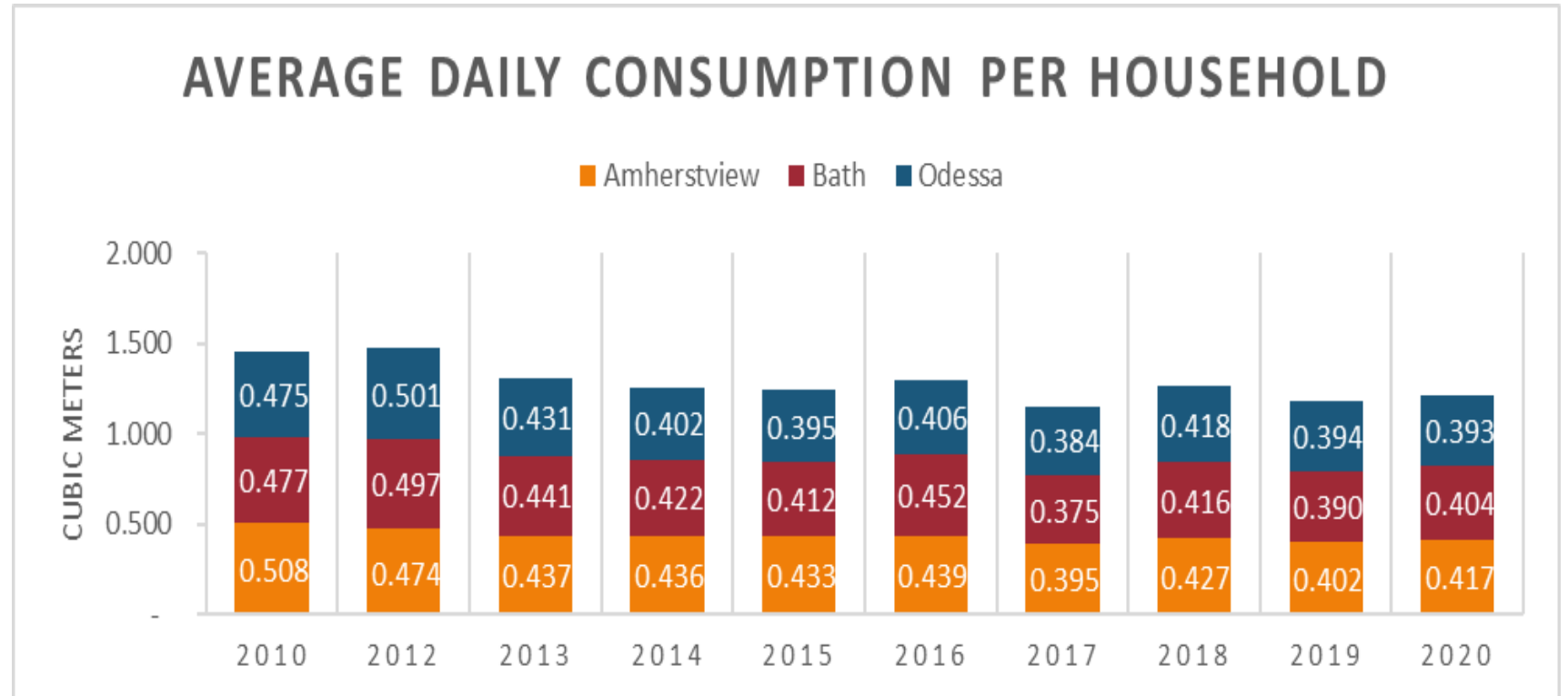
40 : 60

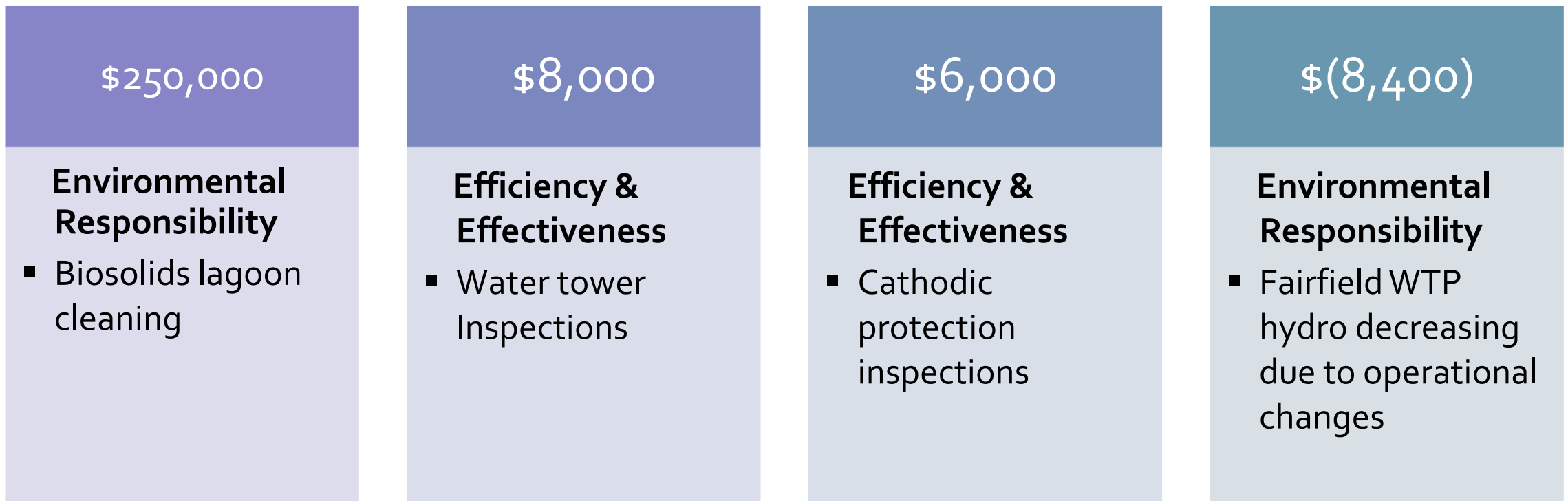
Rate structure transition to 40:60 fixed /consumption

2021 Budget

Detailed variations compared to study – pg. 55 of Budget Binder (Tab 5)

Average Daily Consumption



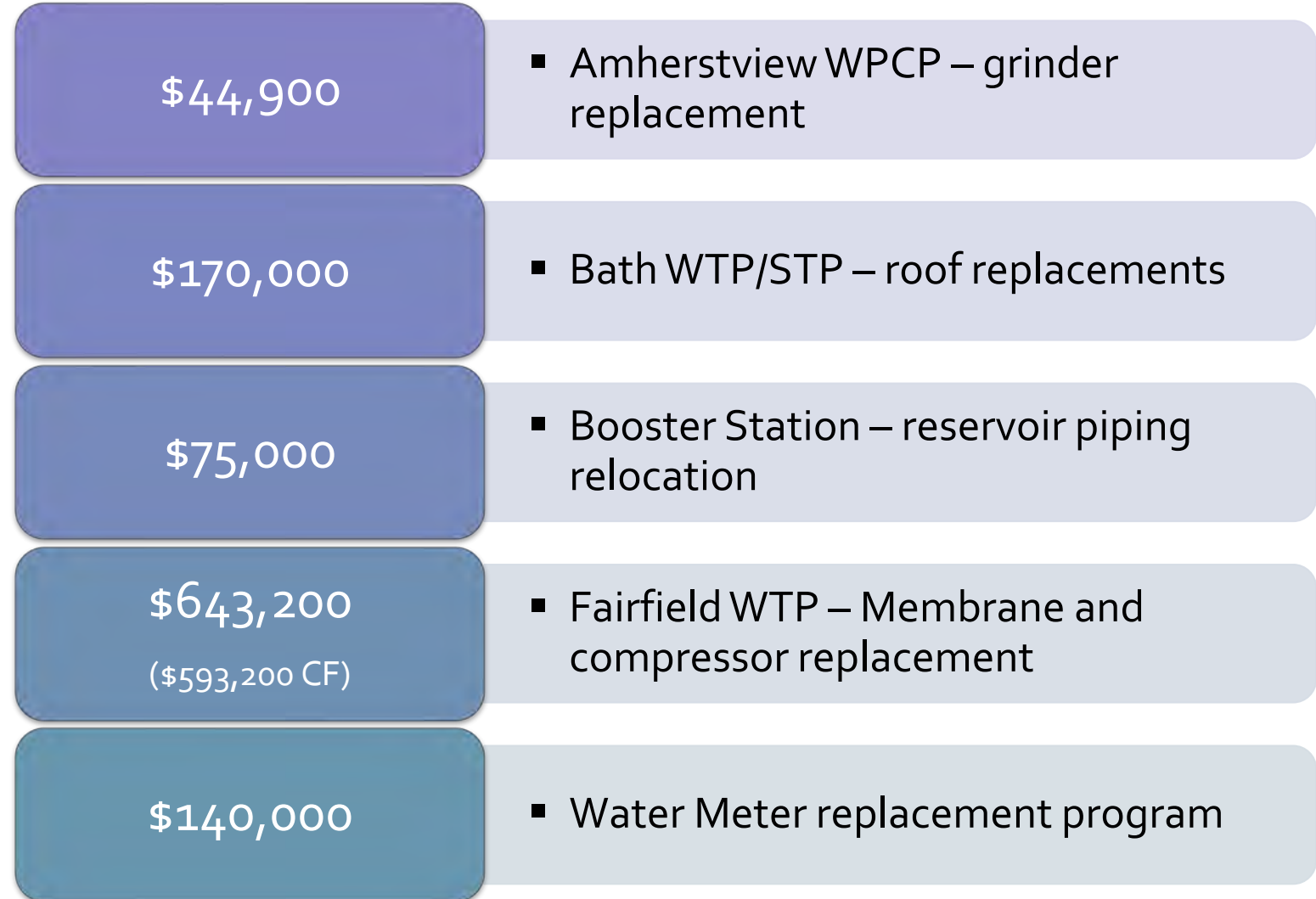


New Operating Initiatives / Enhanced Services & Changes for 2021

2021 Capital Budget

\$4,344,800

Key Projects

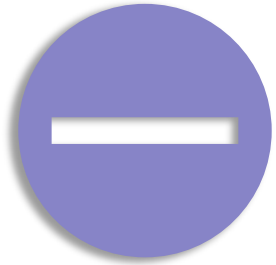


Budget Recap



Proposed 2021 General Rate Budget Overview

- 4.0% → Overall residential tax rate increase (6.2% Twp.)
- \$18.7M → Departmental operating budget
- \$12.8M → Capital budget
- \$6.2M → Debt issuances
- \$342,200 → Net reserve and reserve funds withdrawals



In order to implement several of the expenditures included in the budget, additional staff reports to Council & by-laws will need to be approved

The Budget is a Policy Document

Review /
discussion of
budget items by
Council

Amendments
as required

Recommendations at
Committee
of the Whole

March 8 meeting
→ budget by-law
→ presented at
March 22 Council

Vote on By-law at
March 22 Council

Next Steps



