



2026

Draft Operating
& Capital Budgets

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1. INTRODUCTION

1.1. Mayor's Statement



After spending the past couple of weeks hosting town halls and listening to feedback from residents, businesses, and Council colleagues on the proposed 2026 draft budget, the draft 2026 Operating and Capital Budgets have been finalized. I have worked with staff to ensure the continuity of services to residents and businesses, and investment in our future through strategic capital infrastructure expenditures. This budget aims to foster a strong local economy, improve quality of life, enhance public safety, and protect the environment, all while maintaining the Township's financial health.

As I present this document, I encourage ongoing dialogue and collaboration with residents, businesses, and community organizations. The budget is not just a financial plan; it is a reflection of our shared values and our commitment to making the Township a better place for all who live, work,

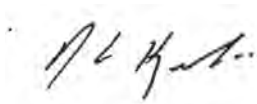
and visit here.

This report presents the detailed financial plan for the upcoming fiscal year, outlining projected revenues, planned expenditures, and key investments in the infrastructure, services, and programs that impact the daily lives of Township residents.

This budget focuses on the reopening of the WJ Henderson Community Centre and the tremendous benefits that facility will bring to the community to be more welcoming, accessible and affordable for those who need it most. The future looks bright, however in light of this significant project, we have had to delay new projects, programs and services in the 2026 budget in order to keep the tax rate increase as low as possible.

As Mayor, I am proud to serve the residents of Loyalist Township and will continue to work in 2026 to ensure responsible financial stewardship with an eye towards the long-term sustainability of the Township. I want to thank everyone who took the time to reach out to me about your priorities for the proposed draft budget. Your voice is important, so consider further opportunities to speak to all of Township Council on November 18 if you have additional 2026 budget feedback for us. I look forward to hearing from you.

Sincerely,



Jim Hegadorn
Mayor

1.2. Community Profile

Loyalist Township is in the southern most part of Lennox and Addington County, on the shores of Lake Ontario, midway between Toronto and Ottawa. Straddling the 401 corridor and encompassing an area of 342.27 square kilometers the Township consists of a variety of living environments including the fully serviced areas of Amherstview, Odessa, and Bath. Farms, countryside residences, recreational areas and a short ferry ride to Amherst Island create a community like no other.

The Loyalist Parkway (Highway #33) begins in Amherstview and continues along the Lake Ontario shore to the Glenora Ferry at Adolphustown. It is a scenic stretch of road, dotted with numerous 18th and 19th century homesteads, major historical sites, and tourist attractions.

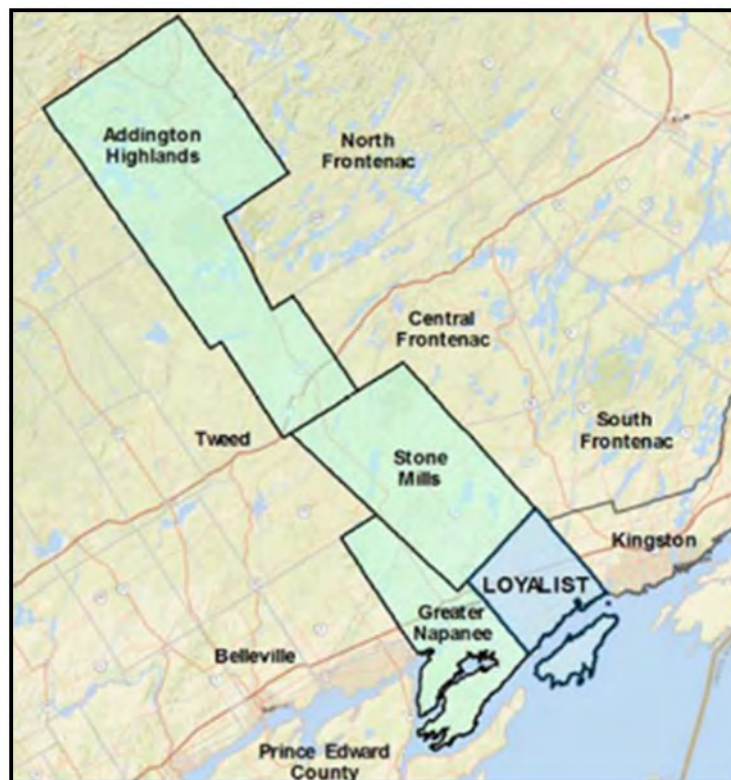
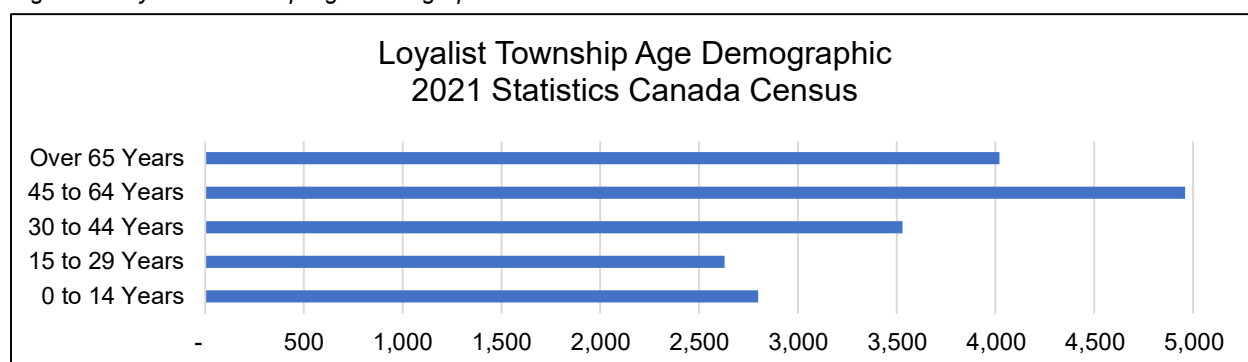


Figure 1: Lennox & Addington County Map

Population

According to Statistics Canada's 2021 Census, the Township is home to 17,943 people and has grown by 5.7% and 6.3% in population and households, respectively, since 2016. Estimated population numbers for 2023 is 18,889, which was determined by evaluating yearly housing starts with the persons per unit in each household as identified by the most recent Census. New residential dwellings have increased at a faster rate than projected in the reference scenario within the Township's *2019 Growth and Population Study*. As illustrated in Figure 2, age demographics have remained relatively consistent since 2016; whereby 50% of the population are over the age of 45.

Figure 2: Loyalist Township Age Demographic



Income

The Township's 2020 median total after-tax income per household was \$83,000. This places the Township in the high range of its geographical comparators as per Table 1. As costs continue to rise, households earning under \$100,000 have decreased to 65% compared to 76% in 2016 as illustrated in Figure 3: Township pre-tax household income

Table 1: Household after-tax income comparators

| Municipality | After Tax Household Income per Statistics Canada 2021 |
|----------------------|---|
| Greater Napanee | \$69,500 |
| Kingston | \$70,500 |
| Prince Edward County | \$72,000 |
| Stone Mills | \$80,000 |
| Loyalist Township | \$83,000 |
| South Frontenac | \$90,000 |

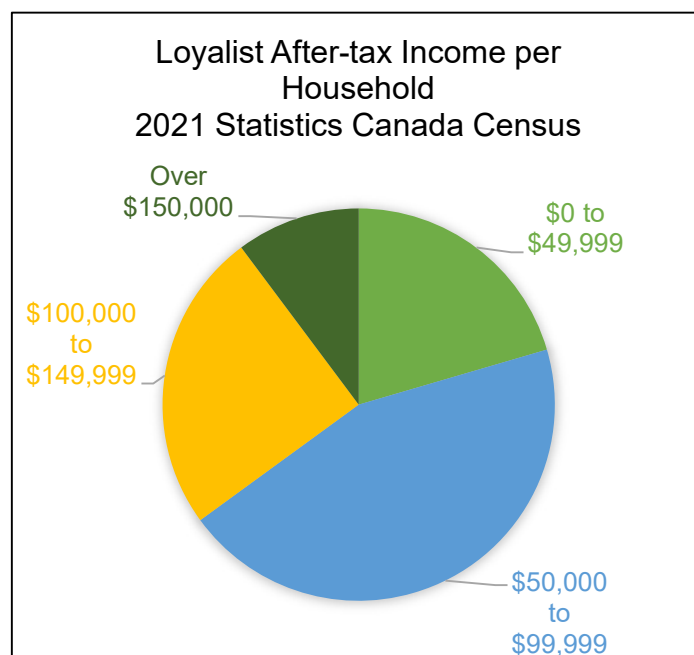


Figure 3: Township pre-tax household income

Local Economy

Loyalist Township has traditionally been considered a bedroom community; however, economic development is gaining momentum. Recent investments by Latham Pools and Tomlinson have begun to diversify the assessment base. There have also been mixed-use development (commercial with multi-residential) projects completed recently along with continued development interest in the Loyalist East Business Park. These developments are promising for the future of the Township and will enable future expansion in services. Until such time as these businesses are fully contributing to the assessment base, our budgeting needs to remain conservative. As a result, the 2026 budget is not built on any assumptions of those future economies.

The Township will continue to investigate ways to attract various entrepreneurs and investors to grow and diversify the assessment base in the areas of commercial/retail and light industrial developments. For more information, visit www.loyalist.ca/economicdevelopment.

1.3. Organizational Profile

The Township is currently governed by seven members of Council, with the Mayor and Deputy Mayor elected at large, and five councillors elected throughout three wards (Figure 4: Township Wards). The Township has undertaken a ward boundary review which is under appeal to the Ontario Land Tribunal at the time of writing. The outcome of the appeal may adjust the ward structure and/or council composition. If the appeal is decided by the Tribunal ahead of the January 1, 2026, deadline for new boundaries, the wards indicated by the decision will be implemented for the municipal election in October 2026 and subsequent terms of Council.

Under the current organizational structure, the Township's Chief Administrative Officer leads the six departments listed on the following pages and approximately 203 full-time equivalent (FTE) staff and 93 Paid On-Call Firefighters.

As detailed throughout this budget binder, services directly provided by the Township include, but are not limited to, roads and sidewalks, water and sewer in the urban areas, stormwater management, parks and recreational programs and amenities, cultural programs and events, building inspection, residential and non-residential development management, and fire and emergency services. For more information on core and non-core services offered by the Township, visit www.loyalist.ca.

Other public-facing services are administered under contract, including but not limited to waste collection (Waste Connections), policing (OPP), by-law enforcement (Frontenac By-law Enforcement), and conservation authorities (Cataraqui Region and Quinte Conservation).

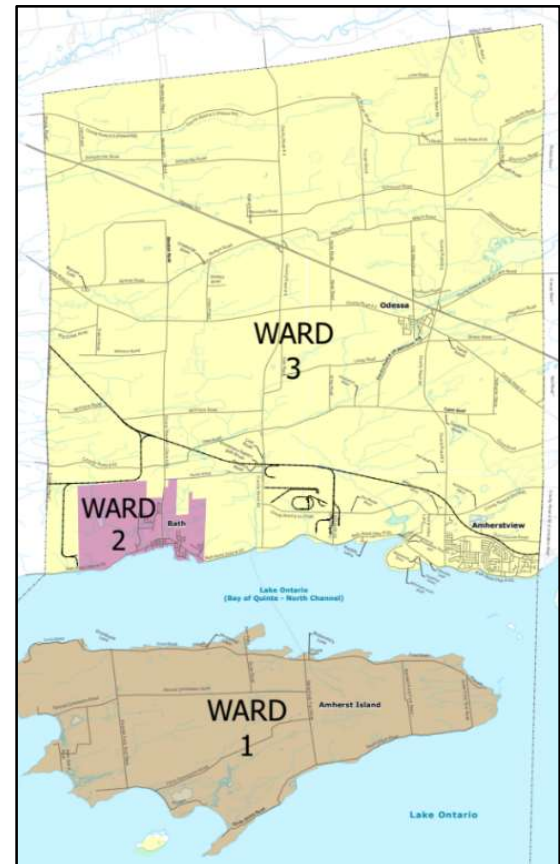


Figure 4: Township Wards

1.4. Budget Development and Scope

The Township's annual budget is a comprehensive financial plan that forms the basis of operational decision making by:

- Defining planned expenses, identifying funding sources and setting spending limits for prioritized programs and services,
- Enabling both qualitative and quantitative measurement of progress
- Ensuring accountability to residents, partners and higher levels of government.

Key Drivers

Township staff and Council work to balance multiple factors to build a strong, vibrant, and sustainable community, taking into account resident requests, legislative requirements, and

Introduction | Budget Development and Scope

funding constraints. While the Township controls some budget elements, such as adjusting service levels, other factors are largely beyond its control.

Key factors shaping the 2026 draft budget include revenue from property taxes, provincial and federal grants, and user fees. Infrastructure investment remains a priority as the Township grows, with new assets and upgrades needed for roads, bridges, facilities, vehicles, and equipment. The Township also funds essential services, including Emergency Services, Waste Management, Environmental Services, Recreation, Community Services, Building and Planning, and Economic Development.

The 2026 draft budget also encompasses utilities (water and sewer), ferry, and transit services, with costs and revenues driven by user fees or government grants. The expenses in these areas vary with demand and are managed as self-funded programs. Across all departments, the 2026 budget reflects current inflation rates, including human resources, external goods and services, intergovernmental dependencies, and compliance with legislative standards. Both discretionary and non-discretionary spending are outlined in this Budget Binder.

Provincial law requires the Township to balance its operating and capital budgets annually, meaning revenues must match expenses. To achieve balance, the Township can adjust property taxes, user fees, or program costs. Debt may be raised for large capital projects, but repayment of principal and interest affects future operating costs. Key budget drivers, as shown in Figure 5, guide the prioritisation of service levels and initiatives in the operating and capital budgets.

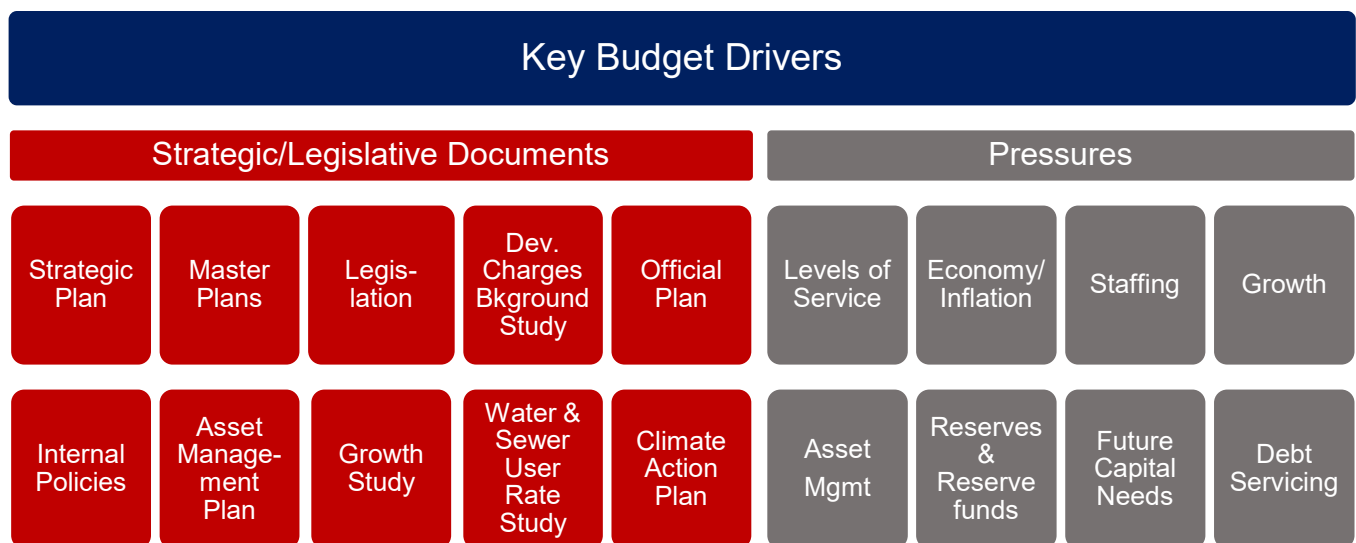


Figure 5: Key Budget Drivers

Strategic Plan



Figure 6: Strategic Plan Priorities

In 2023, Council and staff worked to update the Strategic Plan, including presentations at community Town Halls and staff and public surveys. The draft plan for the next four years was presented to Council in December 2023. It includes four strategic priorities (Figure 6) and sixteen key objectives. The final Strategic Plan was adopted by Council in March 2024 and can be found [here](#) or on loyalist.ca under Council and Administration.

The plan establishes a common vision for the municipality that defines the success for the Township and is intended to provide Council and staff with a framework for decision making, including development of these annual operating and capital budgets.

An updated Vision and Mission have also been adopted.

Vision

Thriving, innovative and sustainable community where all people are valued.

Mission

To promote a balanced quality of life for residents and businesses, through the effective delivery of services and good governance, while ensuring fiscal responsibility and environmental sustainability.

The 2026 draft budget has been developed with the new Strategic Plan in mind. It is important to ensure internally imposed and externally legislated levels of service are met. Each departmental operating budget presented includes information on strategic initiatives that align any newly proposed operating costs to the Strategic Plan. The goal of incorporating the Strategic Plan into the Budget Binder is for staff and Council to have all the tools necessary to prioritize competing initiatives and make decisions on service levels within the approved budget.

Public Engagement

To help inform the development of the 2026 budget, a public consultation plan was developed to engage citizens in the budget process. This plan was developed by incorporating principles and best practices from the Township's Community Engagement Framework.

BUDGET SURVEY

The 2026 municipal budget survey was launched on August 5, 2025, on the Township's public engagement platform (engage.loyalist.ca). The survey was available online, and in printed form based on request. The survey closed on October 5, 2025, with 206 completed responses which is 70 more than in the previous year.

A summary report of the public survey results was shared at the November 11, 2025, Council meeting and can be found on the [2026 Budget page](#) on the Township's Engagement Platform.

Once the draft budget is published, a feedback form will be available on the 2026 Budget page to collect public input on the draft budget.

WEBPAGE

Additionally, the [Township's budget webpage](#) houses all information regarding the Township's historical budget information including by-laws and annual flyers, and draft budget presentations. Residents can also subscribe through the engagement platform to notifications that inform them of budget updates.

Scope

The purpose of this Budget Binder is for the draft 2026 operating and capital budgets to be presented to Council and the public for consideration. The structure of this document separates the independent rate-based service areas listed below and includes supplemental information in the appendices that is referenced throughout this Budget Binder.

| Service Area | Draft Operating Budget | Draft Capital Budget |
|--|---|---|
| General Rate (Township-wide) | <p>Section 2: Provides a brief overview of the general rate operating budget and includes information on property taxes, debt, reserve funds, and other key expenses.</p> <p>Section 3: Provides more information on the general rate by department and division. It outlines the following information for each department:</p> <ul style="list-style-type: none"> Organizational structure. New 2026 departmental initiatives with incremental budgetary impact. These are either permanent initiatives or special temporary projects that may propose an enhanced level of service | <p>Section 6: Provides an overview of the Township's current capital budget including funding gap and is presented by department and division with estimated carry-forward from previously approved capital projects.</p> |
| Area Rates Transit (Amherstview) | Section 1: | Not applicable |

| Service Area | Draft Operating Budget | Draft Capital Budget |
|--------------------------------|--|--|
| Ferry (Amherst Island) | Outlines both new initiatives and key operating changes from 2025 approved budget to retain current levels of service in these areas. | |
| Utilities (Water and Sewer) | <p>Section 5:</p> <p>Provides a brief overview of the utilities operating budget and includes information on user rates, debt, reserve funds, and other key expenses.</p> <p>Outlines its 2026 departmental initiatives and key operating changes from the 2025 approved budget to retain current levels of service.</p> | <p>Section 1:</p> <p>Provides overview of the Utilities current capital budget including funding gap, split between water and sewer, with estimated carry-forward from previously approved capital projects.</p> |

Budget Development Process

The budget process started with a review of the projects and related asset management plans that are anticipated for the next 10 years as we work towards the goal of preparing a long-range financial plan. The long-range financial plan will incorporate both capital and operational costs. The long-range financial plan and 10-year capital plan continue to be updated by considering the updated Asset Management Plan.

To prepare this 2026 draft budget for Council consideration, revisions were made to both operations and capital projects. Some of these changes result in projects being deferred or delayed.

All external agencies including the OPP and Conservation Authorities budget estimates have been received and are included in the 2026 draft budget, as are the confirmed amounts of the provincial OCIF and OMPF grant. Federal wage tax rates and employee benefit costs have also been confirmed and are included in this draft budget.

Some highlights of significant items in the budget include the following:

- The Family Physician Recruitment Incentive Program has been increased by \$40,000 to accommodate the signing of 2 additional physicians.
- Net operational and debt servicing costs totaling \$650,000 related to the WJ Henderson Recreation Centre Renewal project have been included in the budget. These costs include a full year of operating the arena and part of a year of operations of the aquatic centre as well as the debt costs associated with financing the project.
 - To reduce the impact on the 2026 tax rate, \$350,000 of tax rate stabilization funds have been utilized to reduce the overall impact on the tax rate to \$300,000 or 1.3%.
- The operating budget also includes an additional \$358,000 for capital projects and an additional \$111,600 for fleet purchases. These increases align with Council's previous approval of the Township's Asset Management Plan.
- The operating budget has an additional \$578,000 in new debt servicing costs. This amount covers the yearly financing costs of previously approved debt financed projects from prior

Introduction | Budget Development and Scope

years of capital budgets. \$258,000 of this amount relates to the WJ Henderson Recreation Centre Renewal project, with the remainder due to various capital projects.

- The operating budget also contains a transfer of \$235,000 from the Tax Rate Stabilization Fund to help offset and transition these additional debt costs into the tax levy.

Specific adjustments to the operating budget for each division are outlined below by the various departments in more detail.

2. GENERAL RATE OPERATING BUDGET – OVERVIEW

2.1. Overview

| 2026 Proposed General Rate Operating Budget | | | |
|---|----------------------------|-----------------|---|
| \$24,595,260 | 4.93% | \$1,907,000 | \$3,204,600 |
| Tax Levy Requirement | Township Tax Rate Increase | Debt Repayments | Contribution to Capital Reserves for Capital Budget |

Table 2: Township-wide 2026 draft general rate operating budget summary

| Operating | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|--------------------|----------|
| Revenue | | | | | |
| Fees & User Charges | (1,346,300) | (1,251,480) | (1,384,290) | (132,810) | 11% |
| Licenses, Permits | (1,225,200) | (1,192,400) | (1,207,650) | (15,250) | 1% |
| PIL Taxation Revenue | (820,000) | (836,400) | (860,000) | (23,600) | 3% |
| Rents | (427,400) | (442,500) | (469,550) | (27,050) | 6% |
| Other Revenue | (3,391,900) | (3,569,160) | (3,832,240) | (263,080) | 7% |
| From Reserves/Reserve Funds | (2,188,300) | (1,298,220) | (3,741,520) | (2,443,300) | 188% |
| Total Budgeted Revenue | (9,399,100) | (8,590,160) | (11,495,250) | (2,905,090) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 13,944,000 | 14,877,490 | 16,684,370 | 1,806,880 | 12% |
| Debt Principal & Interest | 597,800 | 589,050 | 1,907,000 | 1,317,950 | 224% |
| Insurance | 985,800 | 1,011,000 | 1,056,600 | 45,600 | 5% |
| Utilities | 718,700 | 977,900 | 914,560 | (63,340) | -6% |
| Contracted Services | 5,044,700 | 4,986,730 | 5,426,300 | 439,570 | 9% |
| Supplies, Materials & Other | 5,418,680 | 4,959,150 | 5,922,040 | 962,890 | 19% |
| Capital | 2,763,000 | 2,845,890 | 3,204,600 | 358,710 | 13% |
| Contribution to Reserves/Reserve Funds | 2,510,700 | 2,642,500 | 2,236,340 | (406,160) | -15% |
| Internal Allocations | (1,146,700) | (1,176,620) | (1,261,300) | (84,680) | 7% |
| Total Budgeted Expenses | 30,836,680 | 31,713,090 | 36,090,510 | 4,377,420 | |
| Net Budgeted Levy Requirements | 21,437,580 | 23,122,930 | 24,595,260 | 1,472,330 | |

2.2. Property Tax and Other Revenue

Property Taxes

The draft 2026 operating budget results in a Township levy requirement of \$24,595,260. This is an increase from the 2025 levy requirement of \$23,122,930 or 6.4%. The 2026 levy requirement equates to a Township residential rate increase of 4.93%, with the remaining increase covered by growth in the assessment. The Township experienced development in 2025 resulting in assessment growth totalling \$300,000. This growth helped reduce the tax rate by 1.3%.

The Township's levy represents approximately half of a ratepayer's property tax bill. The remainder of the tax bill is requisitioned to fulfill the budgets set by the County of Lennox and Addington and the Province of Ontario for education.



Figure 7: General Rate historical levy requirement and tax rates

Several of the challenges that are expected to have implications on the 2026 levy requirement include the provincial decision to again postpone the province-wide property assessment update. The last province-wide reassessment was completed in 2016. Reassessments were legislated to occur every four years, however the reassessment scheduled for 2021 was delayed in response to the COVID-19 pandemic. At this point the province has not indicated when an updated provincial wide reassessment will occur and are reviewing the situation. Therefore, the property assessments that we use to calculate taxes are still based at values assessed on January 1, 2016.

While the freeze on the assessments is based on 2016 values, it is important to note that the Municipal Property Assessment Corporation (MPAC) continues to review properties during non-assessment update years as new homes are built, owners renovate, structures are demolished, and properties change use. These changes are reflected at 2016 values to keep the base assessment comparable among properties.

General Rate Operating Budget – Overview | Property Tax and Other Revenue

The overall proposed residential tax rate that is reflected in the final property tax bill includes the other budgets of both the County of Lennox and Addington and the Province of Ontario for education. These amounts are not included in the amounts being reflected in this budget. The status of those impacts for 2026 are as follows:

- County of Lennox and Addington rate increase (unknown at this time so it has been left at 2025 rates as the county will not be having discussion on budget until 2026).
- Education rate has been set at the same rate as 2025 so no increase.
- Overall proportion of property classes at which the ratio is set, not yet approved by the County of Lennox and Addington.

The County of Lennox and Addington are responsible for setting the tax policy and tax ratios that the Township must follow. Until the County has presented and received approval from County Council, the tax ratios used to determine the Township's tax levy is an estimate.

Table 3 reports the Township's historical levy requirements, Township tax rates, and overall tax rates.

Table 3: Current and historic general rate levy requirement

| | 2022 | 2023 | 2024 | 2025 | 2026 | Average annual increase |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|
| Levy requirement (\$) | 18,625,700 | 19,609,900 | 21,437,780 | 23,122,930 | 24,595,260 | 1,193,900 |
| Residential Township tax rate | 0.00811836 | 0.00825088 | 0.00863695 | 0.00907659 | 0.00952435 | |
| Township tax rate increase | 2.5% | 1.8% | 1.6% | 4.7% | 4.9% | 3.1% |
| Residential overall tax rate | 0.01503082 | 0.01543506 | 0.01596271 | 0.01664052 | 0.01685011 | |
| Overall tax rate increase | 2.5% | 1.9% | 2.7% | 2.5% | 1.3% | 2.2% |

N.B. With the County and Education rates not yet set, the overall tax rate increase could be more or less than shown in Table 3.

Based on the average current value assessment in the Township as reported by the Municipal Property Assessment Corporation (MPAC), Figure 8 illustrates that the average residential assessed property would pay \$2,496 annually in 2026 to contribute to the Township's levy requirement.

Table 4 discloses the Township's total general rate current value assessments provided by MPAC for 2026.

General Rate Operating Budget – Overview | Property Tax and Other Revenue

| | | | | |
|---------------------------------|---------------------------|----------------------------------|----------------------------|-------------------------------------|
| \$262,000 | \$2,496 | \$117 | \$208 | \$9.78 |
| •Median static assessment value | •Annual Township tax bill | •Annual increase from prior year | •Monthly Township tax bill | •Increase per month from prior year |

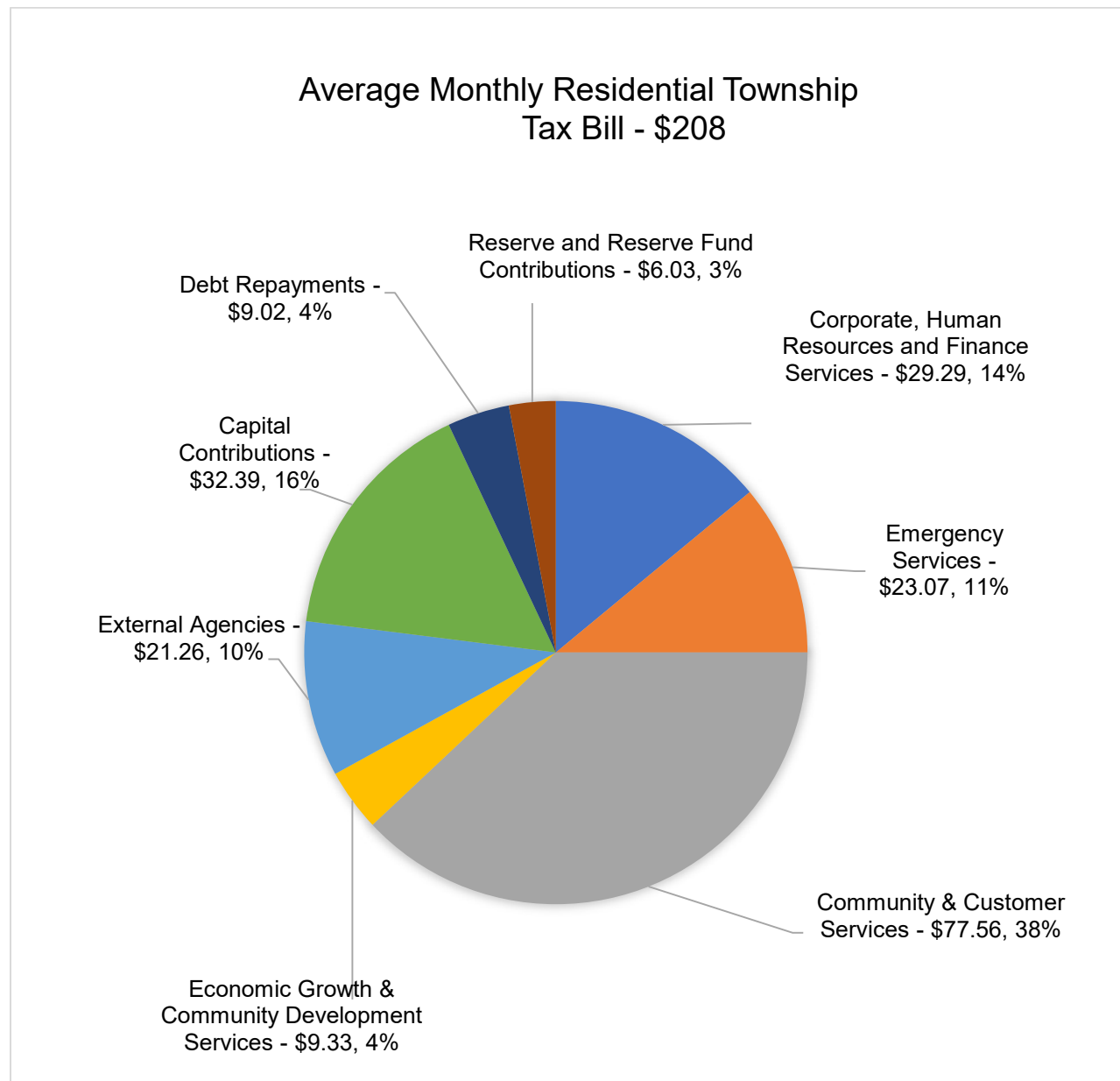


Figure 8: 2026 Average monthly residential tax-bill implications (top) and breakdown

General Rate Operating Budget – Overview | Property Tax and Other Revenue

Table 4: Current and historic general rate current value assessments

| Property Class | | 2024 Current Value Assessment | 2025 Current Value Assessment | 2026 Current Value Assessment |
|--|-------|----------------------------------|----------------------------------|----------------------------------|
| Residential | RT | \$ 2,003,963,100 | \$ 2,068,046,700 | \$ 2,099,810,900 |
| Multi / Residential | MT | \$ 40,991,000 | \$ 40,991,000 | \$ 40,991,000 |
| New Multi / Residential | NT | \$ - | \$ - | \$ - |
| Commercial - Occupied | CT | \$ 58,621,900 | \$ 60,144,300 | \$ 60,245,300 |
| Commercial - Excess Land | CU | \$ 1,322,000 | \$ 1,120,400 | \$ 1,120,400 |
| Commercial - Vacant Land | CX | \$ 1,669,000 | \$ 1,910,500 | \$ 1,910,500 |
| Commercial - Office Building | DT | \$ - | \$ - | \$ - |
| Commercial - New Construction | XT | \$ - | \$ - | \$ - |
| Commercial - New Construction Excess Land | XU/XX | \$ - | \$ - | \$ - |
| Commercial - New Construction - Small Scale On Farm Business | X7 | \$ - | \$ - | \$ - |
| Shopping Centre - Occupied | ST | \$ 2,708,800 | \$ 2,708,800 | \$ 2,708,900 |
| Shopping Centre - Excess Land | SU | \$ - | \$ - | \$ - |
| Industrial - Occupied | IT | \$ 23,669,100 | \$ 24,699,600 | \$ 24,699,600 |
| Industrial - Excess and Vacant Land | IU/IX | \$ 8,946,800 | \$ 9,072,600 | \$ 9,072,600 |
| Industrial - Full Support | IH | \$ 142,300 | \$ 142,300 | \$ 142,300 |
| Industrial- Vacant Shared | IJ | \$ 13,100 | \$ 13,100 | \$ 13,100 |
| Industrial- Small-Scale On-Farm Business Second Subclass | IO | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Industrial - Small Scale on Farm Business First Subclass | I7 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Large Industrial - Occupied | LT | \$ 24,239,000 | \$ 23,631,000 | \$ 23,631,000 |
| Large Industrial - Excess and Vacant Land | LU/LX | \$ 1,045,500 | \$ 1,045,500 | \$ 1,045,500 |
| Large Industrial - New Construction | KT | \$ - | \$ - | \$ - |
| Landfill Taxable Full | HT | \$ - | \$ - | \$ - |
| Pipelines | PT | \$ 29,997,000 | \$ 30,158,000 | \$ 30,158,000 |
| Farmlands | FT | \$ 85,606,700 | \$ 87,073,300 | \$ 85,210,100 |
| Managed Forests | TT | \$ 1,156,900 | \$ 1,415,000 | \$ 1,415,000 |
| Sub-Total: Levy | | \$ 2,284,192,200 | \$ 2,352,272,100 | \$ 2,382,274,200 |
| Payment in Lieu | | | | |
| Residential - Full support | RF | \$ 674,300 | \$ 674,300 | \$ 672,300 |
| Residential - No Support | RG | \$ 834,000 | \$ 834,000 | \$ 834,000 |
| Commercial - Full Support | CF | \$ 64,430,600 | \$ 64,292,600 | \$ 64,292,600 |
| Commercial - Excess Land Rate, Full Support | CQ | \$ 42,500 | \$ 42,500 | \$ 42,500 |
| Commercial - No School Support | CG | \$ 1,238,000 | \$ 1,975,000 | \$ 1,975,000 |
| Industrial -Full | IF | \$ 1,008,800 | \$ 1,008,800 | \$ 1,008,800 |
| Payments in Lieu - Taxable Tenants | | | | |
| Residential - Full Support | RP | \$ 10,200 | \$ 10,200 | \$ 10,200 |
| Commercial - no Support | CP | \$ 5,117,400 | \$ 5,117,400 | \$ 5,236,400 |
| Commercial - Vacant Land | CR | \$ - | \$ - | \$ - |
| Commercial - New Construction Excess Land | XQ | \$ - | \$ - | \$ - |
| Commercial - New Construction | XP | \$ - | \$ - | \$ - |
| Landfill Payment in Lieu - Full | HF | \$ 40,600 | \$ 40,600 | \$ 40,600 |
| Industrial - Full Support | IP | | | |
| Sub-Total: Payment in Lieu | | \$ 73,396,400 | \$ 73,995,400 | \$ 74,112,400 |
| Exempt | | \$ 63,125,200 | \$ 65,050,400 | \$ 65,705,400 |
| Total | | \$ 2,420,713,800 | \$ 2,491,317,900 | \$ 2,522,092,000 |
| Change from prior Year | | 3.60% | 2.92% | 1.24% |

Reserves/Reserve Funds

Reserve and reserve funds are an important source of funding in developing the 2026 draft budget. They are utilized to stabilize tax rate or to fund costs related to development. With the approval of the updated Reserve and Reserve Fund Policy and the implementation of the Surplus and Deficit Management Policy in 2021, staff have looked for ways to leverage the use

General Rate Operating Budget – Overview | Expenses

of the tax rate stabilization reserve, among others, to keep tax rate increases as low as possible.

APPENDIX D – RESERVE AND RESERVE FUND BALANCES

In order to help phase in the large impact in 2026 of the WJ Henderson Recreation Centre Renewal project, \$350,000 of the Tax Rate Stabilization fund has been utilized to phase these additional costs into the tax levy over the next 3 years. An additional \$235,000 of the Tax Rate Stabilization fund has also been utilized to help reduce the overall impact of new debt issuances and the impact of new fleet purchases. It is important to note that this additional reserve transfer is not intended to be utilized in 2027 and will result in a corresponding tax increase in 2027 of 1%.

Other Revenue

Outside of property taxes and transfers from reserves, other revenue sources provide an integral contribution to the balanced general operating budget. These other sources of revenue include items such as grants, third party agreements, user fees and charges, administrative recoveries, and proceeds from land sales. A significant amount of these revenues flow through operating into reserve funds. The table below outlines some of our larger Other Revenue sources.

Other revenues are outlined in more detail throughout the department subsections in Section 3.

Table 5 General Rate Other Revenue

| | Managing Department | Revenue Type | 2026 Budget (\$) | 2025 Budget (\$) |
|---|------------------------|---------------------|---------------------|---------------------|
| Ontario Municipal Partnership Fund (OMPF) | Non-Dept. | Grants | 422,000 | 386,600 |
| Payments in Lieu of Taxes (PILT) | Non-Dept. | Other Revenue | 521,500 | 499,400 |
| Penalty & Interest on Taxes | Non-Dept. | Other Revenue | 425,000 | 436,930 |
| Building Permits | EGCDS | Licences, Permits | 800,000 | 843,400 |
| Land Sales | EGCDS | Other Revenue | 576,840 | 677,240 |
| Recreation & Facilities Rentals | CCS | Rent Revenue | 467,350 | 441,300 |
| Bag Tags | CCS | Fees & User Charges | 775,000 | 750,000 |
| Aggregate Revenues | CCS | Royalties | 300,000 | 250,000 |
| County Maintenance Recovery | CCS | Other Revenue | 800,040 | 586,550 |

2.3. Expenses

Salaries, Wages, and Benefits

Salaries, wages, and benefits makeup a significant portion (29.9%) of the general rate operating expenditures. Overall, salaries and benefits are up \$1.8 million from 2025. A significant portion of this increase is related to the increased staffing requirements at the WJ Henderson Community Centre. A portion of these costs are offset by corresponding user fees, however there is a large portion that is required to be absorbed into the tax levy. The increases at the WJ Henderson Community Centre are applicable to the full operations of the arena and a partial year of operations of the aquatic centre which is planned to be opened in 2026.

General Rate Operating Budget – Overview | Expenses

Appendix A – New Staff Proposals outlines new staff proposals over and above the requirements of the WJ Henderson Community Centre. Details of the new positions proposed for 2026 help meet current levels of service or to meet the objectives in the Strategic Plan. In addition, allowances have been made in this area for collective agreement impacts not yet negotiated for 2026.

Debt Repayment

Total debt payments are budgeted based on existing debt held and projected new debt for the WJ Henderson Recreation Centre Renewal project and other unfinanced capital projects previously approved. Based on the 2025 debt currently being repaid, the annual repayment limit (ARL) for the Township is 5.7%, which is well below the Provincial threshold. The Provincial limit is based on 25% of own-sourced revenues and currently held debt and is reported on the annual Financial Information Return (FIR).

Table 6: Township-wide existing debt

| Total Township Debt | | | |
|--|-------------------------|-------------------|-----------------------------|
| Lender | Maturity (Renewal Date) | Interest Rate | Combined Total Closing 2026 |
| Toronto Dominion | March 2028 | 2.52% | \$ 249,342 |
| Toronto Dominion | January 2030 | 2.81% | 423,015 |
| Toronto Dominion | March 2028 | 2.50% | 155,396 |
| Infrastructure Ontario | August 2030 | 4.35% | 347,480 |
| Infrastructure Ontario | December 2031 | 2.95% | 160,088 |
| Infrastructure Ontario | December 2036 | 3.24% | 710,413 |
| Infrastructure Ontario | December 2041 | 3.42% | 1,098,040 |
| Infrastructure Ontario | September 2037 | 3.28% | 906,547 |
| Infrastructure Ontario | September 2042 | 3.42% | 1,095,040 |
| Ontario Government | June 2035 | Cost of borrowing | 19,000,000 |
| Total | | | \$ 24,145,362 |
| | | | |
| Total 2026 Debt Repayments - General Rate & Utilities | | | 976,515 |

The Township has acquired debt over the years for both activities funded by the General Tax Rate and by the Utilities (Water/Sewer) user fees. The debt has been acquired for various capital projects.

GENERAL RATE DEBT

In terms of the general rate existing debt, the repayment and outstanding amount is shown below. It includes a total of \$509,000 in debt payments, which is a combination of principal and interest payments. Note this does not include the new debt that will be issued in 2026.

Table 7: General Rate Debt and repayments

| General Rate Debt | | | | | | | | |
|------------------------|----------------------------|-------------------|-----------------------------|-----------------------|-----------------------|-------------|--------------------------|---|
| Lender | Maturity (Renewal Date) | Interest Rate | General Rate 2026 Repayment | | | | | Balance Owing end of 2026 General Rate |
| | | | Public Works | Emergency Services | Recreation (Parks) | Development | Total General Rate | |
| Toronto Dominion | March 2028 | 2.52% | \$ 127,200 | | | | \$ 127,200 | \$ 157,335 |
| Toronto Dominion | January 2030 | 2.81% | | | | | - | \$ - |
| Toronto Dominion | March 2028 | 2.50% | | 126,200 | | | 126,200 | \$ 155,396 |
| Infrastructure Ontario | August 2030 | 4.35% | 17,600 | | | | 17,600 | 58,307 |
| Infrastructure Ontario | December 2031 | 2.95% | 26,300 | | 4,800 | | 31,100 | 143,327 |
| Infrastructure Ontario | December 2036 | 3.24% | 15,100 | 54,800 | | | 69,900 | 592,200 |
| Infrastructure Ontario | December 2041 | 3.42% | 11,700 | | 24,900 | | 36,600 | 425,600 |
| Infrastructure Ontario | September 2037 | 3.28% | 38,400 | 10,800 | | | 49,200 | 450,100 |
| Infrastructure Ontario | September 2042 | 3.42% | 51,200 | | | | 51,200 | 625,816 |
| Ontario Government | June 2035 | Cost of borrowing | | | | - | - | 19,000,000 |
| Total | | | \$ 287,500 | \$ 191,800 | \$ 29,700 | \$ - | \$ 509,000 | \$ 21,608,081 |

UTILITIES DEBT

In terms of the debt for the utilities division, the repayment and outstanding amounts are shown below. These are fully paid for from the utility (water and sewer) rates and have been identified in the Water/Sewer Rate Study completed in 2024. Please note that this does not include the allowance for new debt to be issued in 2026.

Table 8: Utilities Debt and repayments

| Utilities Debt | | | | |
|------------------------|-------------------------|-------------------|--------------------------|--------------------------------------|
| Lender | Maturity (Renewal Date) | Interest Rate | Utilities 2026 Repayment | Balance Owning end of 2026 Utilities |
| Toronto Dominion | March 2028 | 2.52% | \$ 74,400 | \$ 92,007 |
| Toronto Dominion | January 2030 | 2.81% | 143,200 | 423,015 |
| Toronto Dominion | March 2028 | 2.50% | - | - |
| Infrastructure Ontario | August 2030 | 4.35% | 87,300 | 289,173 |
| Infrastructure Ontario | December 2031 | 2.95% | 3,700 | 16,761 |
| Infrastructure Ontario | December 2036 | 3.24% | 14,000 | 118,213 |
| Infrastructure Ontario | December 2041 | 3.42% | 57,700 | 672,440 |
| Infrastructure Ontario | September 2037 | 3.28% | 49,800 | 456,446 |
| Infrastructure Ontario | September 2042 | 3.42% | 38,400 | 469,225 |
| Ontario Government | June 2035 | Cost of borrowing | - | - |
| Total | | | \$ 468,500 | \$ 2,537,280 |

FUTURE DEBT COMMITMENTS

A significant part of the increased levy requirements for 2026 is due to an increase in the amount of debt repayments that the Township will be taking on moving forward. To date the Township has not finalized the debt required to fund the WJ Henderson Recreation Centre renewal project as well as some other capital projects completed in prior years. These amounts will be finalized and converted into actual long-term loans in the first part of 2026.

It is important to note that while some of these amounts will be funded from Utility rates and Development Charges the overall total amount of debt taken on will influence the Township's Annual Repayment Limit (ARL). The ARL is a provincial requirement that outlines that a municipality cannot have more than 25% of their revenues being utilized to service debt.

As outlined above the current debt servicing costs for the general rate is \$509,000 per year for the previously issued debt. Staff are estimating that these servicing costs will increase to \$1,157,000 per year to service the current outstanding debt, resulting in an increase to the general tax levy of \$648,000 which equates to a 2.75% tax increase.

Realizing that this is a significant increase in any one year and that a large portion of the debt relates to the WJ Henderson Recreation Centre renewal project, which is a one-time generational project, we have utilized money from the Tax Rate Stabilization reserve to spread out the impact resulting in only \$383,000 (1.6% tax levy increase) being required of the tax levy in 2026. It is important to note that the use of the Tax Rate Stabilization reserve is meant as a one-time use requiring the additional funds to be levied in 2027.

Another advantage of phasing these costs in over two years is that in 2026 the debt amounts will be finalized, and we will know exactly the extent of the additional funds required for 2027.

A 10-year projection of the Township's Annual Repayment Limit (ARL) as prescribed by the Ministry of Municipal Affairs and Housing is included in Appendix F – 10-Year Capital Plan. The estimate shows current ARL and the projected ARL with the above debt issued.

Contributions to Capital and Reserve Funds

Contributions to capital and reserve funds are an important part of prudent financial planning.

Section 6 provides detail on the proposed 2026 capital funding plan. An important component of this funding plan is the contribution to capital that comes through the general operating budget. The 2026 proposed contribution to capital reserve totals \$3,204,600 (a 13% increase over 2025). The contribution to capital reserves is important as the Township endeavours to adequately fund capital budgets and address the funding gap identified in the Township's Asset Management Plan.

Total contributions to reserves and reserve funds are proposed at \$4,543,190 in 2026 which is an increase of \$183,750 over 2025 levels. Most of these contributions are planned to go to asset management reserves. This includes a contribution to the Fleet and Equipment Replacement Reserve Fund as well as non-discretionary contributions that flow through the operating budget. This primarily consists of land sales through the Business Park, with the net proceeds flowing to the appropriate reserve fund. Table 9 below summarizes the reserve and reserve fund contributions.

General Rate Operating Budget – Overview | Expenses

Table 9: Summary of general rate reserve and reserve fund contributions

| General Rate Reserve & Reserve Fund Contributions | 2026 Draft Budget | 2025 Approved Budget | Increase (Decrease) \$ |
|---|---------------------|----------------------|------------------------|
| Contributions funded by general levy or transfers based on Reserve Fund Policy | | | |
| Discretionary reserve funds | 479,690 | 575,640 | (95,950) |
| Asset management reserve funds | 4,226,200 | 3,921,090 | 305,110 |
| Contingency reserve funds | - | 10,000 | (10,000) |
| Reserves | 21,050 | 36,460 | (15,410) |
| Total | \$ 4,726,940 | \$ 4,543,190 | \$ 183,750 |

Other Expenses

Departments are challenged by several non-discretionary budget pressures. In general, these non-discretionary pressures may be due to past decisions as approved by Council, increases in costs imposed by third parties, legislative requirements, or prudent financial planning as discussed previously in contribution to capital and reserve funds. The Township is not immune to the inflationary pressures currently being experienced in the community at large. These non-discretionary increases are examples that put pressure on the levy requirement. Discretionary costs that are proposed to meet new initiatives in the Strategic Plan or maintain current levels of service also put pressure on the levy requirement. Expenditures that impact the general operating budget are discussed in more detail by division in Section 3.

3. GENERAL RATE OPERATING BUDGET – DEPARTMENTAL

3.1. General Rate Operating Budget - Overview

Table 10: Draft General Rate Operating overall budget

| General Rate Operating Budget | Non-Departmental | External Agencies | Corporate Services, Finance, & HR | Emergency Services | Community & Customer Services | Economic Growth & Community Dev. Services | Total 2026 Budget | Total 2025 Budget | \$ Change | % Change |
|---------------------------------------|--------------------|-------------------|-----------------------------------|--------------------|-------------------------------|---|---------------------|--------------------|--------------------|-------------|
| Revenue | | | | | | | | | | |
| Fees & User Charges | - | - | (17,390) | (300) | (1,273,900) | (92,700) | (1,384,290) | (1,251,480) | (132,810) | 11% |
| Licenses, Permits | - | - | (27,100) | (24,600) | (321,200) | (834,750) | (1,207,650) | (1,192,400) | (15,250) | 1% |
| Taxation Revenue | - | - | - | - | - | - | (860,000) | (836,400) | (23,600) | 3% |
| Rents | - | - | (1,200) | (1,000) | (467,350) | - | (469,550) | (442,500) | (27,050) | 6% |
| Other Revenue | (1,698,200) | (20,000) | (92,230) | (134,100) | (959,980) | (927,730) | (3,832,240) | (3,569,160) | (263,080) | 7% |
| From Reserves/Reserve Funds | (2,139,200) | - | (1,364,690) | - | (12,400) | (225,230) | (3,741,520) | (1,298,220) | (2,443,300) | 188% |
| Total Budgeted Revenue | (3,837,400) | (20,000) | (1,502,610) | (160,000) | (3,034,830) | (2,080,410) | (11,495,250) | (8,590,160) | (2,905,090) | 34% |
| Expenses | | | | | | | | | | |
| Salaries, Wages & Benefits | - | - | 3,687,670 | 2,597,610 | 8,013,010 | 2,386,080 | 16,684,370 | 14,877,490 | 1,806,880 | 12% |
| Debt Principal & Interest | 1,907,000 | - | - | - | - | - | 1,907,000 | 589,050 | 1,317,950 | 224% |
| Insurance | 133,800 | - | 169,600 | 71,100 | 663,050 | 19,050 | 1,056,600 | 1,011,000 | 45,600 | 5% |
| Utilities | - | - | - | 72,930 | 841,130 | 500 | 914,560 | 977,900 | (63,340) | -6% |
| Contracted Services | - | 2,965,200 | 577,000 | 98,500 | 1,695,600 | 90,000 | 5,426,300 | 4,986,730 | 439,570 | 9% |
| Supplies, Materials & Other | 432,000 | - | 2,314,750 | 506,230 | 2,209,940 | 459,120 | 5,922,040 | 4,959,150 | 962,890 | 19% |
| Capital | 3,204,600 | - | - | - | - | - | 3,204,600 | 2,845,890 | 358,710 | 13% |
| Contribution to Reserves/RFs | 1,375,600 | - | - | 10,000 | 359,050 | 491,690 | 2,236,340 | 2,642,500 | (406,160) | -15% |
| Internal Allocations | - | - | (1,187,600) | - | - | (73,700) | (1,261,300) | (1,176,620) | (84,680) | 7% |
| Total Budgeted Expenses | 7,053,000 | 2,965,200 | 5,561,420 | 3,356,370 | 13,781,780 | 3,372,740 | 36,090,510 | 31,713,090 | 4,377,420 | 14% |
| Net Budgeted Levy Requirements | 3,215,600 | 2,945,200 | 4,058,810 | 3,196,370 | 10,746,950 | 1,292,330 | 24,595,260 | 23,122,930 | 1,472,330 | 100% |

3.2. Non-Departmental and External Agencies

Non-departmental

The non-departmental category includes general rate revenue and expenses that are not necessarily specific to a certain department or division. Some significant revenue and expenses in this area are as follows:

- Property taxes, payments in lieu of taxes (PILT), supplemental taxes, and write-offs
- General rate contribution to capital
- General rate debt repayments
- General rate reserve and reserve fund contributions
- Indemnity insurance
- Interest and penalty income

The non-departmental net operating budget is proposed at \$3,215,600, which is an increase of 3.16% from the 2025 approved budget. This category's 2026 draft operating budget is summarized below in Table 11.

Table 11: Non-departmental - Draft operating budget by category

| Non-Departmental | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|--------------------|--------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (1,465,800) | (1,574,730) | (1,698,200) | (123,470) | 8% |
| From Reserves/Reserve Funds | (1,354,200) | (954,200) | (2,139,200) | (1,185,000) | 124% |
| Total Budgeted Revenue | (2,820,000) | (2,528,930) | (3,837,400) | (1,308,470) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | - | - | - | - | 0% |
| Debt Principal & Interest | 597,800 | 589,050 | 1,907,000 | 1,317,950 | 224% |
| Insurance | 107,000 | 100,000 | 133,800 | 33,800 | 34% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 723,700 | 586,950 | 432,000 | (154,950) | -26% |
| Capital | 2,763,000 | 2,845,890 | 3,204,600 | 358,710 | 13% |
| Contribution to Reserves/Reserve Funds | 1,524,000 | 1,524,000 | 1,375,600 | (148,400) | -10% |
| Internal Allocations | - | - | - | - | 0% |
| Total Budgeted Expenses | 5,715,500 | 5,645,890 | 7,053,000 | 1,407,110 | |
| Net Budgeted Levy Requirements | 2,895,500 | 3,116,960 | 3,215,600 | 98,640 | 3.16% |

Key Operating Changes from 2025 Approved Budget

| | | |
|---|-------------|---|
| ↑ | \$358,000 | Increase in transfer to capital and fleet capital replacement |
| ↑ | \$24,000 | Payment in Lieu of Taxation |
| ↑ | \$50,000 | Interest on taxes |
| ↑ | \$750,000 | Increase in transfer from Development Charge Reserves |
| ↑ | \$1,300,000 | To debt – principal and interest repayments |

Key Operating Revenue & Expenses

\$422,000
OMPF grant revenue

\$1,907,000
Debt principal & Interest

\$661,600
Contribution to Fleet &
Equipment Replacement
reserve fund

\$825,000
Interest & penalty revenue

\$714,000
Annual funding from
Community Benefit
agreements with correlating
transfer to reserve fund

\$3,204,600
Contributions to capital from
General Rate operating

External Agencies

External agencies represent requisitions to the Ontario Provincial Police (OPP) and two conservation authorities.

The net operating budget for the above-noted organizations total's \$2.95 million, which is a decrease of \$17,000 from the 2025 approved budget. The decrease is attributable to the reduction of the reserve transfer to policing in the 2025 operating budget. This reserve transfer was put in place when the actual billing costs for OPP came in under the initial costing amount that was provided to council during budget discussions. With the amendments made to the costing this reserve transfer is no longer required in 2026. It is important to note however that the actual levies from our external agencies have increased significantly from 2025 as outlined in more detail below.

General Rate Operating Budget – Departmental | Non-Departmental and External Agencies

The 2026 draft external agency budget is summarized below.

Table 12: External Agencies - Draft operating budget

| External Agencies | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|---|----------------------------|----------------------------|----------------------|----------------|------------|
| Conservation Authorities | | | | | |
| Cataraqui Region Conservation Authority | 241,500 | 262,400 | 328,400 | 66,000 | 25% |
| Quinte Conservation Authority Levy | 8,600 | 9,300 | 9,500 | 200 | 2% |
| Total Conservation Authorities | 250,100 | 271,700 | 337,900 | 66,200 | |
| Police Services | | | | | |
| Provincial Subsidy | (20,000) | (20,000) | (20,000) | - | 0% |
| Contribution to Reserves | - | 208,200 | - | (208,200) | -100% |
| OPP Contract | 2,403,200 | 2,502,120 | 2,627,300 | 125,180 | 5% |
| Total Police Services | 2,383,200 | 2,690,320 | 2,607,300 | -83,020 | -3% |

CONSERVATION AUTHORITIES

The 2026 operating budget reflects requisitions to the following two regional conservation authorities. When combined the two conservation authorities are increasing \$66,200 representing a 0.3% tax levy increase.

| | |
|--|---|
| Quinte Conservation | Cataraqui Conservation Authority |
| 2026 - \$9,500 \$8,200 operating \$1,300 capital | 2026 - \$328,400 \$249,400 operating (general) \$79,000 capital (special) |
| 2025 - \$9,300 Increase \$200 or 2.1% | 2025 - \$262,400 Increase \$66,000 or 25.2% |

POLICING

At the time of writing the report the 2026 cost of policing services has not yet been provided by the Ontario Provincial Police. Knowing that there were significant increases in the 2025 levy amount an allowance for a 5% increase has been placed in the budget. This represents a \$125,000 increase over the amount levied in 2025, which represents a 0.5% tax levy increase.

Annual billing from the OPP is based on its budgeted costs and historic split of presence between applicable municipalities. When a final OPP costing for 2026 is received it will be shared with council. If the increases are more than the 5% projected amount in the budget the Township does have a policing reserve with over \$200,000 that can be used to offset the additional increases in 2026. The Province has capped any increase at 11%.

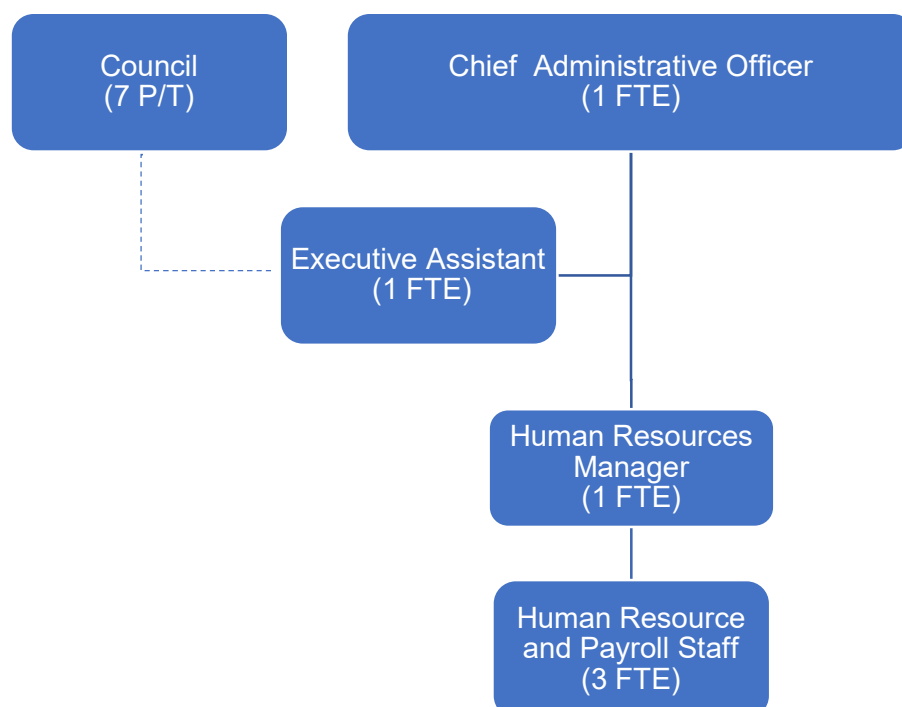
3.3. Office of Chief Administrative Officer and Human Resources

Overview of Office of Chief Administrative Officer (CAO)

The Office of the Chief Administrative Officer consists of 1.5 full-time positions. This would shift in 2026 to 2 full-time positions with the proposed realignment of the Executive Assistant position to support the CAO, Council & Human Resources. The Chief Administrative Officer provides oversight and co-ordination for the Township and is the direct liaison with members of Council. The CAO is responsible for the alignment of the corporation with the Strategic Plan as approved by Council.

Overview of Human Resources

Human Resources (HR) consists of four full-time staff. HR manages recruitment and onboarding, employee development, compensation, payroll and benefits, employee relations, labour relations for three unions, compliance, health & safety and wellness. HR ensures alignment with the Township's collective agreements and organizational goals while fostering a positive workplace culture.



The net operating budget for the CAO and Human Resources area is proposed at \$727,210, which represents a decrease of \$31,214. In 2026 there is a staffing vacancy backfill that is funded by reserves. This is not a recurring expense.

General Rate Operating Budget – Departmental | Office of Chief Administrative Officer and Human Resources

It is important to note that the 2025 budget figures have been restated for this department as well as the CSSI department with the merging of the CAO and HR areas into one budget. The CAO was formerly reported within the CSSI department. This is to allow for a better comparison of the year over year figures.

The 2026 draft operating budget is summarized by category in Table 15 below.

Table 1313: CAO, Human Resources- Draft operating budget by category

| HR | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | - | - | 0% |
| From Reserves/Reserve Funds | (135,000) | - | (93,120) | (93,120) | 0% |
| Total Budgeted Revenue | (135,000) | - | (93,120) | (93,120) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 752,143 | 770,494 | 916,180 | 145,686 | 19% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 65,000 | 10,000 | 5,000 | (5,000) | -50% |
| Supplies, Materials & Other | 143,500 | 151,900 | 173,650 | 21,750 | 14% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (168,900) | (173,970) | (274,500) | (100,530) | 58% |
| Total Budgeted Expenses | 791,743 | 758,424 | 820,330 | 61,906 | |
| Net Budgeted Levy Requirements | 656,743 | 758,424 | 727,210 | (31,214) | -4% |

CAO & HUMAN RESOURCES

Core Services

- Chief Administrative Officer
- Executive Assistant
- Employee & labour relations
- Regulatory compliance
- HR policy administration
- Recruitment & selection
- Payroll & compensation administration
- Employee engagement and recognition
- Health, safety, and wellness

Key Operating Changes from 2025 Approved Budget

- | | | |
|---|---------|--|
| ↓ | \$5,000 | HR contracted services reduced as one-time expenses were incurred in 2025 |
| ↑ | \$5,000 | Corporate training needs for 2026, including legislative compliance training |

The 2026 budget merged the CAO budget (previously included in the CSSI department) with the HR budget to align with the organizational structure. It also includes most of the funding for the Executive Assistant salary to recognize the realignment of this position.

Corporate Wide HR Operating Changes from 2025

- Salaries include estimates for compensation increases due to collective agreements that are not yet settled for 2026
- Estimates included for the 2026 non-union cost-of-living increase based on the Non-Union Compensation Administration Policy.
- New/converted positions as outlined in Appendix A.
- Thorough review of staff vacancies and other staffing costs (ex. overtime) completed, and adjustments made where operationally feasible.

Key
Operating
Expenses

\$8,000
Health & Safety
Committee &
Training

\$14,000
Job advertisements

\$19,250
Memberships,
travel, conferences,
training, and
seminars

\$40,000
Employee-related
legal costs

\$35,000
Corporate
Training

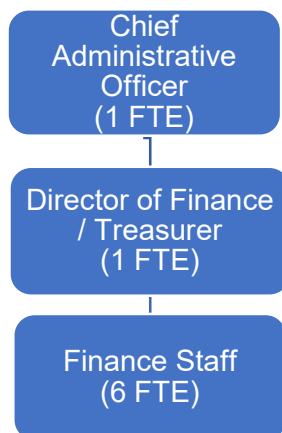
Strategic Alignment

Table 14: CAO & Human Resources - Strategic Initiatives

| Initiatives for 2026 | Responsible Division/Dept | Approximate Budget Impact |
|--|---------------------------|---------------------------|
| Strategic Priority: Strong Communities | | |
| Develop Diversity, Equity and Inclusion Commitment and Action Plan | CAO | In-house |
| Continue semi-annual Community Town Hall meetings | CAO | In-house |
| Strategic Priority: Sustainable Infrastructure and Services | | |
| Review and plan for township office space needs | CAO | In-house |
| Strategic Priority: Organizational Effectiveness | | |
| Review and update HR policies for consistency is ongoing | Human Resources | In-house |
| Support, encourage and promote effective workplace culture and engagement initiatives, this includes implementation of feedback/ideas/action plans out of the Employee Engagement Survey | Human Resources | \$5,000 |
| Update staff workforce plan for the organization | Human Resources | In-house |

3.4. Finance Department

Overview of Finance Department



The Finance Department consists of seven full-time staff.

The finance department manages the Township's financial resources to ensure efficient and transparent use of public funds. Key responsibilities include budgeting, financial planning, revenue collection (such as taxes and utility fees), and managing expenditures. It also handles accounting, financial reporting, debt management, and ensures compliance with financial related Federal and Provincial legislation and public sector reporting standards, contributing to fiscal stability and supporting Township services and development projects.

FINANCE DEPARTMENT

Core Services

- Accounting and internal controls
- Internal and external reporting
- Property tax
- Utility billing and analysis
- Financial planning
- Procurement
- Insurance Policy renewals
- Financial policy administration

Key Operating Revenue & Expenses

\$62,000
Administrative Recoveries (bill reprints, etc.)

\$32,800
Tax bill printing and mailing

\$51,000
Annual Independent Audit

Key Operating Changes from 2025 Approved Budget

↑ \$6,000 Increase to annual auditing fees as per new contract

↑ \$12,000 Consolidation of all banking fees into the finance budget. These were spread throughout the various departments in previous years budgets. This increase is offset by corresponding decreases in other departments.

General Rate Operating Budget – Departmental | Finance Department

Table 15: Finance - Draft operating budget by category

| Finance | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|--------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (59,000) | (63,700) | (63,900) | (200) | 0% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (59,000) | (63,700) | (63,900) | (200) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 663,700 | 700,470 | 733,200 | 32,730 | 5% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 5,200 | 5,800 | 1,000 | (4,800) | -83% |
| Supplies, Materials & Other | 70,900 | 95,500 | 122,600 | 27,100 | 28% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (178,300) | (183,650) | (233,600) | (49,950) | 27% |
| Total Budgeted Expenses | 561,500 | 618,120 | 623,200 | 5,080 | |
| Net Budgeted Levy Requirements | 502,500 | 554,420 | 559,300 | 4,880 | 1% |

Strategic Alignment

Table 16: Finance - Strategic Initiatives

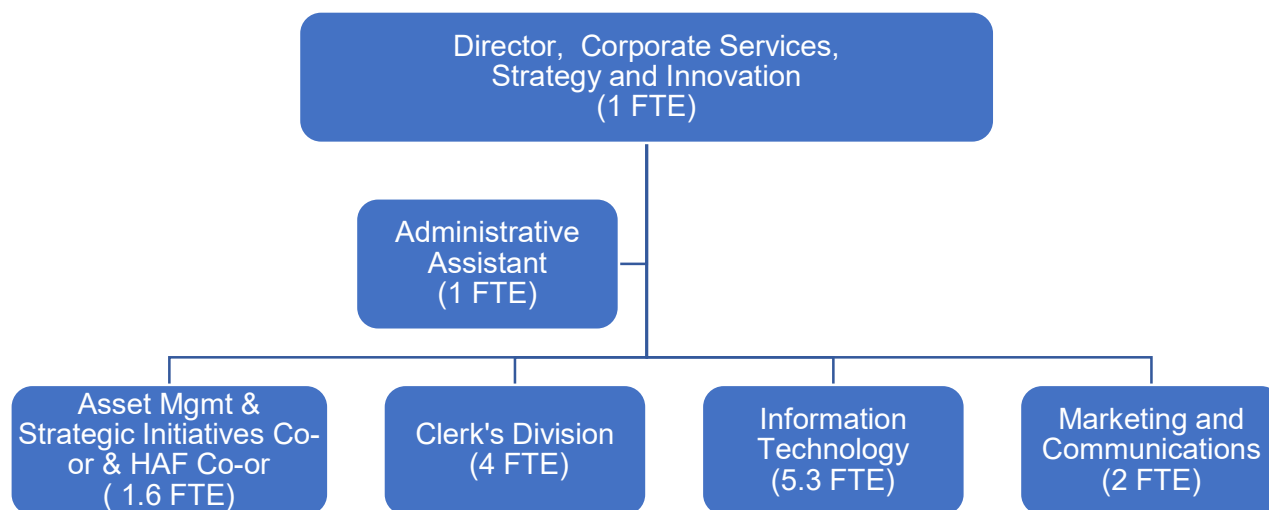
| Initiatives for 2026 | Responsible Division/Dept | Approximate Budget Impact |
|--|------------------------------|------------------------------|
| Strategic Priority: Sustainable Infrastructure and Services | | |
| Create a long-range capital financial plan with projected funding | Finance | In-house |
| Create 3-year operating budget | Finance | In-house |
| Investigate updated ERP system | Finance/CSSI | In-house |
| Quarterly Financial Reporting to Council | Finance | In-house |

3.5. Corporate Services, Strategy & Innovation Department

Overview of Corporate Services, Strategy and Innovation Department

The Corporate Services, Strategy and Innovation Department consists of four service areas (General/Strategy & Innovation, Clerks, Information Technology and Marketing and Communications) with a total of 14.9 full-time equivalent (FTE) staff plus seven part-time (PT) members of Council. The CSSI Department operates out of the Township's municipal office in Odessa and provides Township-wide administrative support and services directly to the public. The department also leads the Township's asset management program and supports operational divisions with strategic projects, including the Housing Accelerator Fund program. The department supports the development and implementation of organizational strategies, technology, best practices, and processes to ensure quality governance, corporate reporting, records management, and communications, information management, and support for strategic programs.

The net operating budget of the CSSI Department, excluding the office of the CAO, which is now combined with the HR budget, is proposed at \$2.8 million, which is an increase of 16% from the 2025 approved budget. The 2026 draft operating budget is summarized by category in



General Rate Operating Budget – Departmental | Corporate Services, Strategy & Innovation Department

Table 17: Corporate Services, Strategy and Innovation - Draft operating budget by category

| CSSI | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|--------------------|------------|
| Revenue | | | | | |
| Fees & User Charges | (15,300) | (15,940) | (17,390) | (1,450) | 9% |
| Licenses, Permits | (11,800) | (15,600) | (27,100) | (11,500) | 74% |
| Rents | (2,700) | (1,200) | (1,200) | - | 0% |
| Other Revenue | (17,100) | (21,900) | (28,330) | (6,430) | 29% |
| From Reserves/Reserve Funds | (160,000) | (115,000) | (1,271,570) | (1,156,570) | 1006% |
| Total Budgeted Revenue | (206,900) | (169,640) | (1,345,590) | (1,175,950) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 1,741,857 | 1,866,686 | 2,038,290 | 171,604 | 9% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | 152,700 | 160,000 | 169,600 | 9,600 | 6% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 113,000 | 214,000 | 571,000 | 357,000 | 167% |
| Supplies, Materials & Other | 1,185,380 | 1,143,080 | 2,018,500 | 875,420 | 77% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 35,000 | 20,000 | - | (20,000) | -100% |
| Internal Allocations | (832,400) | (842,090) | (679,500) | 162,590 | -19% |
| Total Budgeted Expenses | 2,395,537 | 2,561,676 | 4,117,890 | 1,556,214 | |
| Net Budgeted Levy Requirements | 2,188,637 | 2,392,036 | 2,772,300 | 380,264 | 16% |

Strategic Alignment

Table 18: Corporate Services, Strategy & Innovation - Strategic Initiatives

| Initiatives for 2026 | Responsible Division/Dept | Approximate Budget Impact |
|--|------------------------------|------------------------------|
| Strategic Priority: Strong Communities | | |
| Develop an integrated communications and marketing strategy – planned in 2026 | Communications | In-house |
| Promote food security in all communities through activities planned and the continued operation of the multi-organization working group | Communications | In-house |
| Begin distribution of a Welcome Package for new residents, businesses and visitors – initial work was completed in 2024 including the purchase of promotional products | Communications | \$1,000 for print products |
| Strategic Priority: Sustainable Infrastructure and Services | | |

General Rate Operating Budget – Departmental | Corporate Services, Strategy & Innovation Department

| Initiatives for 2026 | Responsible Division/Dept | Approximate Budget Impact |
|--|---------------------------|------------------------------------|
| Redirect priorities of the cross-department working group to focus on refining condition data and preventative maintenance activities to improve AMP functionality | CSSI | In-house |
| Develop a corporate strategy for grant application and management, fundraising, sponsorship, and Township grants with the support of operating divisions | CSSI | In-house |
| Commence implementation of the IT Master Plan and Cyber Incident Response Plan, reduce risk to business continuity, and improve reliability and resilience | IT | \$150,000 |
| Strategic Priority: Organizational Effectiveness | | |
| Identify appropriate affordable housing locations with the County and review Township's surplus lands to determine further opportunities for affordable housing | CSSI / Planning | Funded by Housing Accelerator Fund |
| Strategic Priority: Organizational Effectiveness | | |
| Implement Ward Boundary Review as indicated by OLT. | Clerk | \$2,000 |
| Develop Customer Service framework, including service level benchmarks, to improve efficiency and effectiveness in service delivery | CSSI / All departments | In-house |
| Implement cross-departmental working group to refine configuration of customer service software and improve customer service | CSSI / All departments | In-house |
| Complete development of corporate records management plan and continue implementation | Clerk / All departments | \$37,000 |

Budget Highlights

The 2026 draft budget reflects the separation of the CAO's Office from Corporate Services, Strategy & Innovation and into Human Resources, as well as the inclusion of the Housing Accelerator Fund coordinator and additional administrative support to assist with implementation of records management and strategic priorities.

COUNCIL, CORPORATE SERVICES, STRATEGY & INNOVATION, AND ASSET MANAGEMENT

Core Services

- Director, CSSI, administrative support
- Strategy and innovation including Housing Accelerator Fund Coordinator and initiatives related to declaration and sale of surplus lands and incentives relating to affordable and purpose-built rental housing
- Asset management

Key Operating Expenses

\$100,000
Legal costs

\$155,000
General liability insurance

\$10,000
Odessa office postage costs

\$44,000
Memberships, conferences, seminars, travel for Council and staff

\$287,500
Declaration and sale of surplus lands funded by Housing Accelerator Fund

\$700,000
Community Improvement Plan incentives for affordable and purpose built rental housing funded by Housing Accelerator Fund

Key Operating Changes from 2025 Approved Budget

| | | |
|---|-----------|---|
| ↑ | \$99,000 | Compensation impacts as described in HR section including full year impact of Housing Accelerator Fund coordinator and additional 6 months administrative support (expense funded through HAF funding and reserves) |
| ↓ | \$115,800 | Reallocated administrative recovery and internal allocations to Clerk's Division (revenue) |
| ↑ | \$40,000 | Physician recruitment (expense) |
| ↑ | \$287,500 | Contracted services and legal fees related to the declaration and sale of surplus lands (expense funded by Housing Accelerator Fund) |
| ↑ | \$700,000 | Community improvement plan incentives for affordable and purpose-built rental housing (expense funded by Housing Accelerator Fund) |

General Rate Operating Budget – Departmental | Corporate Services, Strategy & Innovation Department

Table 19: Council, General CSSI including Asset Management and Strategy & Innovation – draft operating budget

| CSSI - Council & General | 2024 | 2025 | 2026 | \$ Change | % Change |
|--|-----------------|-----------------|--------------------|--------------------|------------|
| | Approved | Approved | Draft Budget | | |
| Revenue | | | | | |
| Fees & User Charges | (800) | (1,100) | (1,500) | (400) | 36% |
| Licenses, Permits | (11,800) | (7,100) | (7,100) | - | 0% |
| Rents | (2,700) | (1,200) | (1,200) | - | 0% |
| Other Revenue | (12,200) | (11,600) | - | 11,600 | -100% |
| From Reserves/Reserve Funds | - | (30,000) | (1,111,570) | (1,081,570) | 3605% |
| Total Budgeted Revenue | (27,500) | (51,000) | (1,121,370) | (1,070,370) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 583,057 | 734,246 | 850,050 | 115,804 | 16% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 152,700 | 160,000 | 155,500 | (4,500) | -3% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 20,000 | 85,000 | 382,500 | 297,500 | 350% |
| Supplies, Materials & Other | 223,980 | 258,280 | 961,350 | 703,070 | 272% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 20,000 | - | - | - | 0% |
| Internal Allocations | (329,900) | (339,760) | (235,400) | 104,360 | -31% |
| Total Budgeted Expenses | 669,837 | 897,766 | 2,114,000 | 1,216,234 | |
| Net Budgeted Levy Requirements | 642,337 | 846,766 | 992,630 | 145,864 | 17% |

CLERK, CEMETERIES AND ELECTION

Core Services

- Legislative support
- Council meetings, agendas, minutes, and by-laws
- Customer service/reception
- Corporate Records management
- Corporate Accessibility
- Cemeteries administration and management (in partnership with Parks)
- Commissioner and notary services
- Licensing and Permits
- Conduct of the Municipal Election

Key Operating Expenses

\$60,750
Cemetery
maintenance

\$80,500
Municipal Election

\$21,400
OPP Board

Key Operating Changes from 2025 Approved Budget

| | | |
|---|-----------|--|
| ↑ | \$11,500 | Marriage license and ceremonies (revenue) |
| ↑ | \$50,000 | Contributions from the Election Reserve to fund the Municipal Election (revenue) |
| ↓ | \$80,500 | Conduct of the Municipal Election (Expense) |
| ↑ | \$115,800 | Internal allocations previously tracked in CSSI General (revenue) |

General Rate Operating Budget – Departmental | Corporate Services, Strategy & Innovation Department

Table 20: Clerks, Cemeteries, and Election - draft operating budget

| CSSI - Clerk, Cemeteries, Election | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|-------------|
| Revenue | | | | | |
| Fees & User Charges | (14,500) | (14,840) | (15,890) | (1,050) | 7% |
| Licenses, Permits | - | (8,500) | (20,000) | (11,500) | 135% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (4,900) | (10,300) | (28,330) | (18,030) | 175% |
| From Reserves/Reserve Funds | (75,000) | - | (60,000) | (60,000) | 0% |
| Total Budgeted Revenue | (94,400) | (33,640) | (124,220) | (90,580) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 469,900 | 423,490 | 427,610 | 4,120 | 1% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 93,000 | 49,000 | 88,500 | 39,500 | 81% |
| Supplies, Materials & Other | 25,100 | 34,200 | 85,160 | 50,960 | 149% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 15,000 | 20,000 | - | (20,000) | -100% |
| Internal Allocations | - | - | (115,800) | (115,800) | 0% |
| Total Budgeted Expenses | 603,000 | 526,690 | 485,470 | (41,220) | |
| Net Budgeted Levy Requirements | 508,600 | 493,050 | 361,250 | (131,800) | -27% |

INFORMATION TECHNOLOGY

Core Services

- Applications management
- Cyber Security and network management
- IT infrastructure management
- Geographic Information Services (GIS)
- End user technical support
- New IT initiatives

Key Operating Expenses

\$14,100
Cyber-insurance

\$50,000
Professional
Fees related to
Cybersecurity

\$655,000
Software
licenses

\$100,000
Contracted
Services for IT/GIS
Master Plan
Implementation

Key Operating Changes from 2025 Approved Budget

| | | |
|---|-----------|--|
| ↑ | \$100,000 | Begin implementation of IT/GIS Master Plan and Disaster Response Plan (expense) |
| ↓ | \$260,100 | Internal allocations from other general rate funded Divisions (revenue) |
| ↑ | \$14,100 | Cyber-insurance premiums now funded in IT Division rather than CSSI General (expense) |
| ↑ | \$75,000 | Increased software associated with increasing security, additional licensing requirements and increases in costs (expense) |
| ↑ | \$50,000 | Professional fees associated with GIS server upgrades, adding additional security to application platforms (expense) |
| ↑ | \$13,200 | GIS staff training for software platform and professional development (expense) |
| ↓ | \$10,000 | Reduction in professional fees related to Managed Service Provider (expense) |
| ↓ | \$14,000 | Decrease in internet due to Utilities and Ferry connections being reallocated to their budgets (expense) |

General Rate Operating Budget – Departmental | Corporate Services, Strategy & Innovation Department

Table 21: Information Technology - draft operating budget

| CSSI - Information Technology | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | - | - | 0% |
| From Reserves/Reserve Funds | (85,000) | (85,000) | (100,000) | (15,000) | 18% |
| Total Budgeted Revenue | (85,000) | (85,000) | (100,000) | (15,000) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 484,900 | 494,050 | 529,560 | 35,510 | 7% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | 14,100 | 14,100 | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | 80,000 | 100,000 | 20,000 | 25% |
| Supplies, Materials & Other | 899,300 | 813,100 | 933,950 | 120,850 | 15% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (428,500) | (426,110) | (254,900) | 171,210 | -40% |
| Total Budgeted Expenses | 955,700 | 961,040 | 1,322,710 | 361,670 | |
| Net Budgeted Levy Requirements | 870,700 | 876,040 | 1,222,710 | 346,670 | 40% |

MARKETING AND COMMUNICATIONS

Core Services

- Internal and external communications
- Public engagement & web streaming
- Website & social media management
- Emergency information
- Advertising, sponsorships, and fundraising including W.J. Henderson Fundraising Campaign
- Corporate identity

Key Operating Expenses

\$2,500
Municipal Calendar
net of distribution

\$14,500
Mobile Billboards

\$8,000
Quarterly Direct Mail
Information to
Township Households

\$6,500
Digital Communication
Tools (email, event
and social media
management)

Key Operating Changes from 2025 Approved Budget

\$19,530

Aside from slight inflationary increases, maintain status quo for communication expenses

General Rate Operating Budget – Departmental | Corporate Services, Strategy & Innovation Department

Table 22: Marketing and Communications - draft operating budget

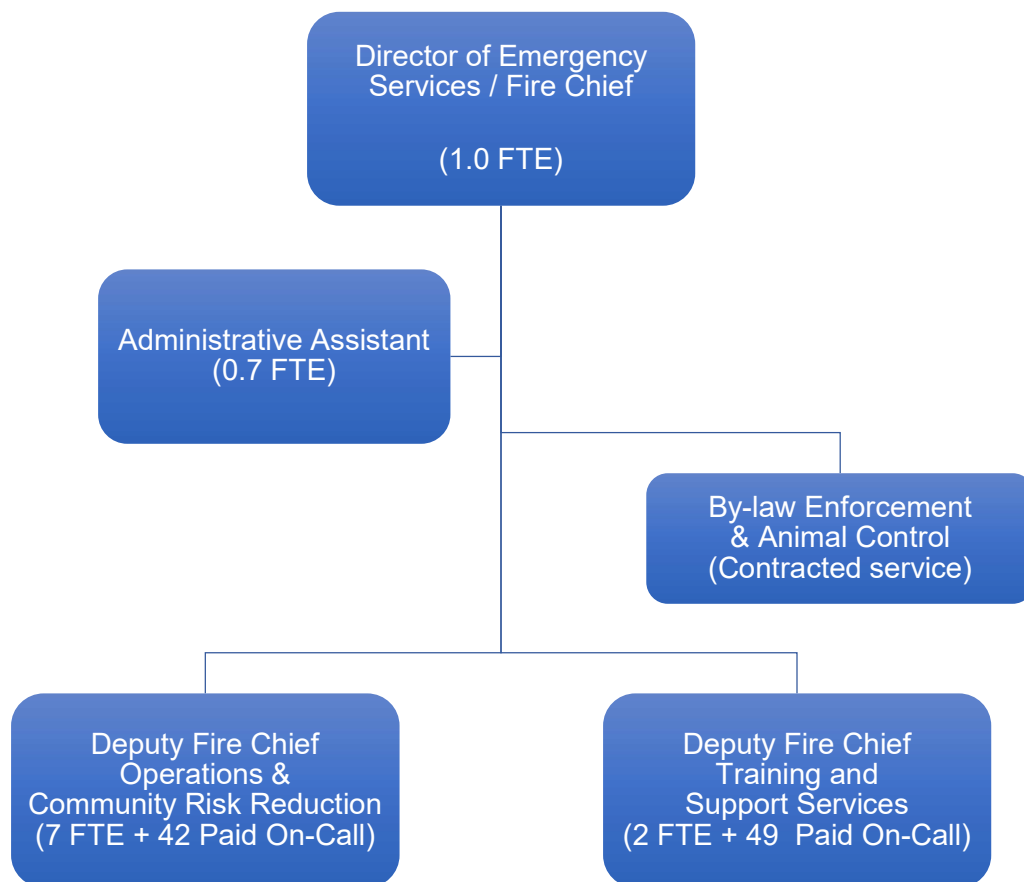
| CSSI - Communications | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|---------------|------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | - | - | 0% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | - | - | - | - | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 204,000 | 214,900 | 231,070 | 16,170 | 8% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 37,000 | 37,500 | 38,040 | 540 | 1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (74,000) | (76,220) | (73,400) | 2,820 | -4% |
| Total Budgeted Expenses | 167,000 | 176,180 | 195,710 | 19,530 | |
| Net Budgeted Levy Requirements | 167,000 | 176,180 | 195,710 | 19,530 | 11% |

3.6. Emergency Services

Overview of Department

The Emergency Services department offers a first line of emergency response and consists of the two divisions listed below with a total of 10.7 FTE staff and 91 Paid On-Call firefighters.

The department operates out of four fire stations located in Odessa, Amherstview, Bath and Amherst Island. Additionally, the department uses and maintains approximately 30 vehicles including rescue units, pumpers, tankers squads, wildland units and pickup trucks. The department's organizational chart and core services are summarized below.



Core Services

- Public Education and Prevention
- Fire Safety Standards and Code Enforcement
- Emergency Response
- Firefighter Training
- Testing and Maintenance of fleet, facilities and equipment
- Emergency Management
- By-Law Enforcement and Animal Control
- Annual compliance and reporting

Key Operating Changes from 2025 Approved Budget

| | | |
|---|----------|--|
| ↑ | \$28,600 | Fire Fleet Contracted Services (expense) |
| ↑ | \$82,066 | Training and Recertification Courses (expense) |
| ↑ | \$30,200 | Training Centre Cost Recovery (revenue) |
| ↑ | \$37,950 | Fire Station Building Maintenance (expense) |
| ↓ | \$17,500 | Radio & Pager Replacement |

Emergency Services net operating budget is proposed at approximately \$3.04 million, which is an increase of 12% from the 2025 approved budget. The department's 2026 draft operating budget is summarized by category in

Additional training funds have been added to the 2026 draft budget to ensure compliance with the mandatory certification legislation that comes into effect on July 1, 2026, and July 1, 2028.

Key Operating Revenue & Expenses

\$796,339
Part-time wages
& benefits

\$34,000
Emergency Dispatching
costs

\$415,506
Training costs
(labour and course fees)

\$249,918
Fire Prevention / Public
Education costs

\$87,313
Medical call staffing costs

\$287,920
Fire Department
Fleet costs

\$50,000
Training Centre
revenue

General Rate Operating Budget – Departmental | Emergency Services

Table 23: Emergency General Services - Draft operating budget

| EMS - General | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | (7,400) | (1,900) | (2,500) | (600) | 32% |
| Rents | - | - | (1,000) | (1,000) | 0% |
| Other Revenue | (99,000) | (73,060) | (83,700) | (10,640) | 15% |
| From Reserves/Reserve Funds | (80,000) | (1,200) | - | 1,200 | -100% |
| Total Budgeted Revenue | (186,400) | (76,160) | (87,200) | (11,040) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 1,915,000 | 2,218,790 | 2,532,880 | 314,090 | 14% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 61,700 | 67,500 | 71,100 | 3,600 | 5% |
| Utilities | 68,600 | 69,500 | 72,930 | 3,430 | 5% |
| Contracted Services | 24,000 | 31,150 | 51,500 | 20,350 | 65% |
| Supplies, Materials & Other | 439,700 | 390,600 | 393,180 | 2,580 | 1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 12,500 | 11,600 | 10,000 | (1,600) | -14% |
| Internal Allocations | 15,000 | 16,150 | - | (16,150) | -100% |
| Total Budgeted Expenses | 2,536,500 | 2,805,290 | 3,131,590 | 326,300 | |
| Net Budgeted Levy Requirements | 2,350,100 | 2,729,130 | 3,044,390 | 315,260 | 12% |

General Rate Operating Budget – Departmental | Emergency Services

Table 24: By-law Enforcement and Animal Control - Draft operating budget

| EMS - Bylaw | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|----------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (1,000) | (500) | (300) | 200 | -40% |
| Licenses, Permits | (27,000) | (24,800) | (22,100) | 2,700 | -11% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (23,000) | (42,900) | (50,400) | (7,500) | 17% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (51,000) | (68,200) | (72,800) | (4,600) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 62,900 | 58,960 | 64,730 | 5,770 | 10% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 42,000 | 44,500 | 47,000 | 2,500 | 6% |
| Supplies, Materials & Other | 102,700 | 103,600 | 113,050 | 9,450 | 9% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | - | - | - | - | 0% |
| Total Budgeted Expenses | 207,600 | 207,060 | 224,780 | 17,720 | |
| Net Budgeted Levy Requirements | 156,600 | 138,860 | 151,980 | 13,120 | 9% |

Strategic Alignment

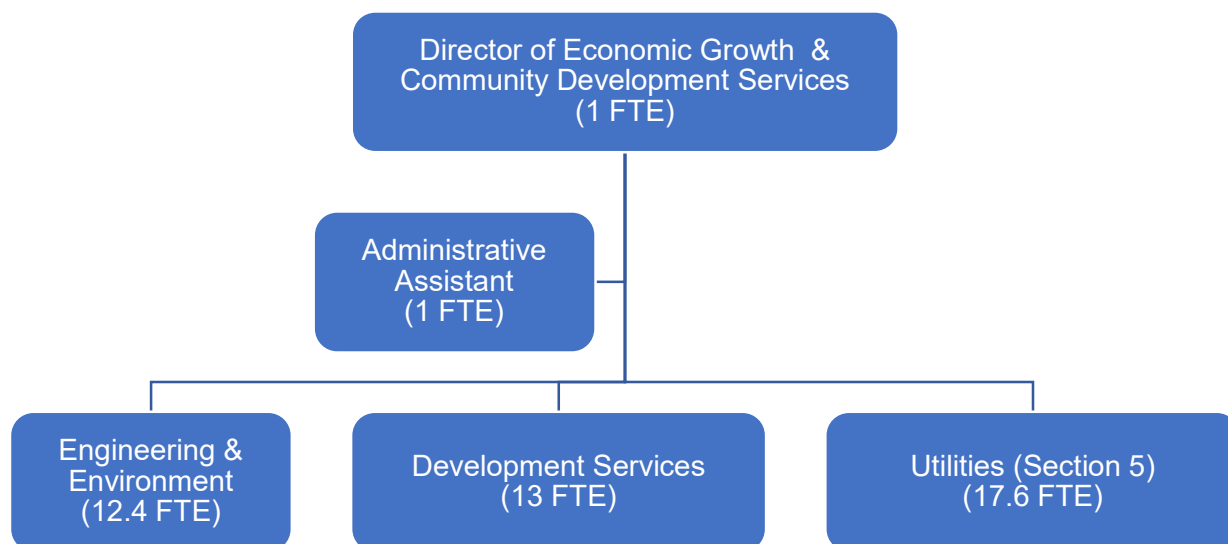
Table 25: Emergency Services - Strategic Initiatives

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|---|------------------------------|
| Strategic Priority: Strong Communities | |
| Establish a Committee or Working Group to develop actions from the Community Safety and Well-being Plan | In-house |
| Review and update the Municipal Emergency Management Plan | In-house |
| Develop a modern Fire Prevention and Public Education program | In-house |
| Strategic Priority: Sustainable Infrastructure and Services | |
| Fire Master Plan | \$80,000 (in progress) |
| Develop a long-term Emergency Services Training Centre Business Plan | In-house |
| Audit of communication infrastructure and hardware | Emergency Preparedness Grant |
| Strategic Priority: Organizational Effectiveness | |
| Update emergency response plan and develop individual plans for evacuation; heating/cooling centres | In-house |
| Update continuity of operation plans for all Divisions | In-house |
| 2026 Volunteer Firefighter Recruitment (16 Firefighters) | \$195,200 |
| Modernize Fleet replacement schedule and update Asset Management Plan | In-house |
| Review of the by-law enforcement levels of service | In-house |
| Implement a Cancer Prevention Program | Fire Protection Grant |

3.7. Economic Growth and Community Development Services

Overview of Department

The Economic Growth and Community Development Services (EGCDS) department consists of the three divisions noted below and employs 45 FTE staff funded by both the general rate and utilities user rates. The department is primarily responsible for managing the overall growth and development of the Township. Furthermore, it also manages the Utilities division that is presented separately in Section 5. The other two divisions operate out of the Township's second municipal office located at 18 Manitou Crescent in Amherstview.



EGCDS' net operating budget is proposed at \$1.3M, which is an increase of \$53,420 (4%) from the 2025 approved budget. The department's 2026 draft operating budget is summarized by category in Table 26.

General Rate Operating Budget – Departmental | Economic Growth and Community Development Services

Table 26: EGCDs - Draft Operating Budget by category

| EGCDs - General Rate & Building | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|----------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (110,000) | (92,700) | (92,700) | - | 0% |
| Licenses, Permits | (942,000) | (880,650) | (834,750) | 45,900 | -5% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (988,100) | (1,058,960) | (927,730) | 131,230 | -12% |
| From Reserves/Reserve Funds | (154,100) | (44,220) | (225,230) | (181,010) | 409% |
| Total Budgeted Revenue | (2,194,200) | (2,076,530) | (2,080,410) | (3,880) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 2,271,100 | 2,285,310 | 2,386,080 | 100,770 | 4% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | 17,500 | 18,800 | 19,050 | 250 | 1% |
| Utilities | 2,000 | 1,000 | 500 | (500) | -50% |
| Contracted Services | 100,000 | 110,000 | 90,000 | (20,000) | -18% |
| Supplies, Materials & Other | 489,600 | 330,400 | 459,120 | 128,720 | 39% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 589,300 | 587,640 | 491,690 | (95,950) | -16% |
| Internal Allocations | (17,200) | (17,710) | (73,700) | (55,990) | 316% |
| Total Budgeted Expenses | 3,452,300 | 3,315,440 | 3,372,740 | 57,300 | |
| Net Budgeted Levy Requirements | 1,258,100 | 1,238,910 | 1,292,330 | 53,420 | 4% |

Strategic Alignment

Table 27: EGCDs – Strategic Initiatives

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|--|---------------------------|
| Strategic Priority: Strong Communities | |
| Project management for: Lakeview Pump Station Pump 3 Upsizing & Electrical Upgrades, Odessa Main St Reconstruction, Bath WPCP Water Reclamation System, Building Mechanical Replacement Program, Roof Replacement Program, Parking Lot & Pathway Program, Building Condition Assessment Structural Investigations & Repairs, Bath WPCP Generator, etc. | In-house (capital) |
| Strategic Priority: Sustainable Infrastructure and Services | |
| Support the continued development of the long-range financial plan. | In-house |

General Rate Operating Budget – Departmental | Economic Growth and Community Development Services

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|--|--|
| Continue implementation of several new programs from 2025 which resulted from the Asset Management Plan including: Watermain relining, HVAC Replacement, Roof Replacement, Parking Lot and Pathway Replacement | In-house (capital) |
| Strategic Priority: Balanced Growth | |
| Adoption and implementation of a new Lot Grading Policy to improve administration of new development and reduce new housing costs | In-house |
| Undertake Zoning By-law update including as-of-right regulations and reviewing zoning performance standards to allow for more forms of housing as well as review of agricultural lot sizes and including as of right regulations to implement on farm diversified and agricultural related uses. Mixed use zoning to encourage commercial opportunities will also be included in the update. | \$20,000 (partially funded by Development Charges) |
| Participate in the County's housing needs assessment. | In-house |
| Initiate planning applications for land identified for County affordable housing project. | In-house and consultant work funded through HAF |
| Work in partnership with the County in the implementation of the development application public portal. | In-house |
| Complete organizational review to determine resources needed to support community economic development. | In house |
| Strategic Priority: Organizational Effectiveness | |
| Implement the new Capital Project Prioritisation Policy to improve transparency of how the Township moves forward with selecting Capital projects. | In-house |

Budget Highlights by Division

ENGINEERING AND ENVIRONMENT

The division's statement of purpose is to support internal and external stakeholders in the design, construction, and rehabilitation of Township infrastructure. This is achieved by creating and interpreting policy, promoting engagement, safeguarding and enhancing the environment, protecting Loyalist Township and its residents, utilizing taxpayer funds in a responsible and respectful manner, and through long term strategic planning. This is completed through the five core service areas:

Core Services

- Project Management
- Engineering Development
- Technical Expertise
- Environmental Stewardship
- Long-term Infrastructure Planning

Key
Operating
Expenses

\$645,140
Wages and
Benefits

Key Operating Changes from 2025 Approved Budget

- ↓ \$12,650 Total Division expenses are decreasing ~2%

A minor increase in Salaries, Wages, and Benefits is offset by minor decrease in Supplies, Materials, & Other, revenue reallocation under Other Revenue representing the Engineering fee on Planning Applications, and an increase in the Internal Allocation results in a slight decrease to the Engineering and Environment division budget
- ↑ \$24,000 Community Tree Initiative – new proposed program

General Rate Operating Budget – Departmental | Economic Growth and Community Development Services

Table 28: EGCDs - Engineering and Environment draft operating budget

| EGCDs - Engineering | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | (8,150) | (8,150) | 0% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | - | - | (8,150) | (8,150) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 636,300 | 629,850 | 645,140 | 15,290 | 2% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 39,300 | 33,500 | 29,600 | (3,900) | -12% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (107,100) | (110,310) | (126,200) | (15,890) | 14% |
| Total Budgeted Expenses | 568,500 | 553,040 | 548,540 | (4,500) | |
| Net Budgeted Levy Requirements | 568,500 | 553,040 | 540,390 | (12,650) | -2% |

DEVELOPMENT SERVICES

Core Services

- Planning application review and approval
- Building permit and septic application review and approval
- Building inspections
- Property standards
- Economic development and management of the Loyalist East Business Park
- Growth monitoring
- Administration of planning & development documents such as the Official Plan, Amherstview West Secondary Plan and Zoning By-law
- Heritage Committee, including heritage permits and grant review and approval

Key
Operating
Revenue &
Expenses

\$92,700
Planning Act
applications
revenue

\$5000
Heritage grant
program

Key Operating Changes from 2025 Approved Budget

- ↓ \$43,400 Building permit, information and septic permit fees (revenue)
- ↑ \$75,600 Building File Scanning (expense funded from reserves)
- ↑ \$46,900 Planning Studies (expense partially funded from DC reserves)
- ↑ \$5,000 Heritage Grant Program (expense)

\$67,950
Building Permit
Software annual
license

\$812,300
Building permit,
information and
septic review fee
revenue

\$70,000
Consultant fees
for Zoning By-law
Review (parking),
DC Background
Study

\$479,690
expected Loyalist
East Business
Park land sale
revenue

General Rate Operating Budget – Departmental | Economic Growth and Community Development Services

Table 29: EGCDs – Development draft operating budget

| EGCDS - Development | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|------------|
| Revenue | | | | | |
| Fees & User Charges | (110,000) | (92,700) | (92,700) | - | 0% |
| Licenses, Permits | (39,000) | (31,250) | (28,750) | 2,500 | -8% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (983,100) | (1,052,660) | (913,280) | 139,380 | -13% |
| From Reserves/Reserve Funds | (145,000) | (13,100) | (60,000) | (46,900) | 358% |
| Total Budgeted Revenue | (1,277,100) | (1,189,710) | (1,094,730) | 94,980 | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 946,000 | 973,920 | 1,012,660 | 38,740 | 4% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | 2,000 | 1,000 | 500 | (500) | -50% |
| Contracted Services | 100,000 | 110,000 | 90,000 | (20,000) | -18% |
| Supplies, Materials & Other | 364,200 | 210,900 | 263,820 | 52,920 | 25% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 546,600 | 575,640 | 479,690 | (95,950) | -17% |
| Internal Allocations | - | - | - | - | 0% |
| Total Budgeted Expenses | 1,958,800 | 1,871,460 | 1,846,670 | (24,790) | |
| Net Budgeted Levy Requirements | 681,700 | 681,750 | 751,940 | 70,190 | 10% |

General Rate Operating Budget – Departmental | Economic Growth and Community Development Services

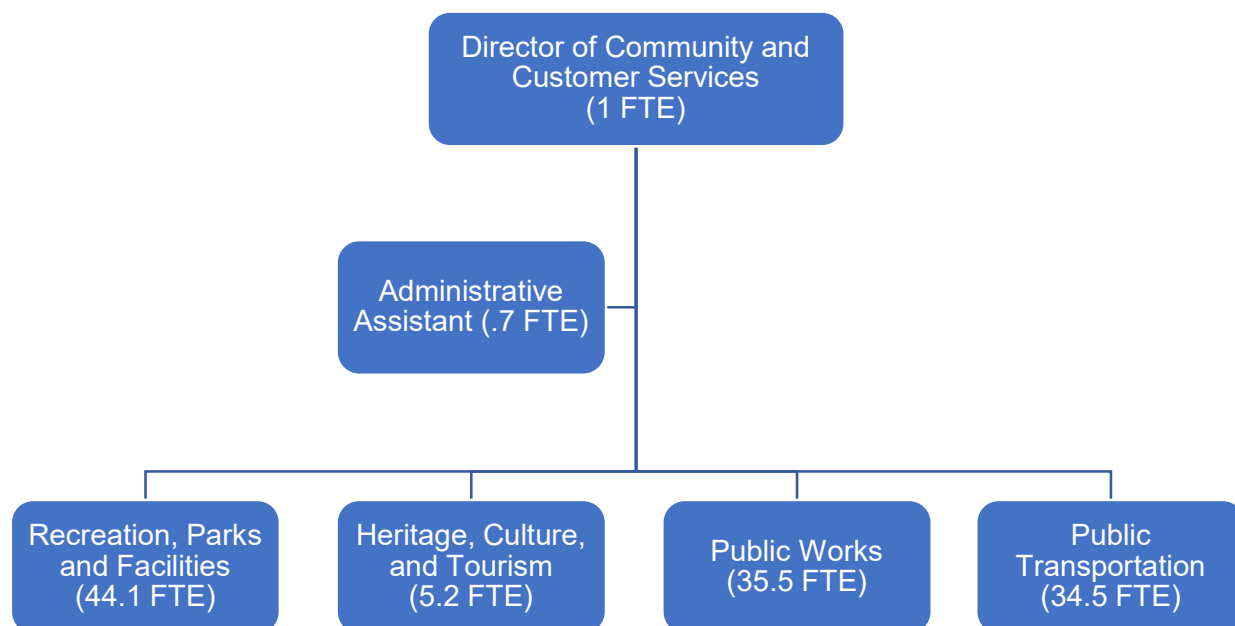
Table 30: EGCDs – Building draft operating budget

| EGCDs - Building Division (User Rate) | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|--------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | (903,000) | (849,400) | (806,000) | 43,400 | -5% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (5,000) | (6,300) | (6,300) | - | 0% |
| From Reserves/Reserve Funds | (9,100) | (31,120) | (165,230) | (134,110) | 431% |
| Total Budgeted Revenue | (917,100) | (886,820) | (977,530) | (90,710) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 688,800 | 681,540 | 728,280 | 46,740 | 7% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 17,500 | 18,800 | 19,050 | 250 | 1% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 86,100 | 86,000 | 165,700 | 79,700 | 93% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 42,700 | 12,000 | 12,000 | - | 0% |
| Internal Allocations | 89,900 | 92,600 | 52,500 | (40,100) | -43% |
| Total Budgeted Expenses | 925,000 | 890,940 | 977,530 | 86,590 | |
| Net Budgeted Levy Requirements | 7,900 | 4,120 | - | (4,120) | -100% |

3.8. Community and Customer Services

Overview of Department

The Community and Customer Services (CCS) department employs 121 FTE staff and consists of the four divisions outlined below. The 2026 draft budget reflects the addition of staff required in Recreation and Facilities as a result of the WJ Henderson Community Centre Renewal Project. The Public Transportation Division (Transit and Amherst Island Ferry) are presented in Section 1.



The CCS department is responsible for most front-facing services to Township residents. These services include (but are not limited to) snowplowing, stormwater management, waste management, recreation and leisure programs, maximization of community enjoyment of parks and facilities, care and operation of historic sites and collections, cultural events and experiences and volunteer management. Community engagement, volunteerism and partnerships support the delivery of programs and services while strengthening and promoting health and wellbeing in our community.

The department is also responsible for significant capital infrastructure including road maintenance and construction, corporate fleet maintenance, maintenance and day to day operations of parks, sports fields, recreation, built heritage and municipal facilities.

Road Network

- ~110 km of gravel roads
- ~140 km of asphalt and surface treated roads
- ~1,000 streetlights
- ~30 bridges and culverts

Storm Network

- ~1,200 catchbasins
- ~500 manholes
- ~40 km of storm mains

Buildings

- 2 municipal offices
- 2 indoor recreation facilities
- 3 public works garages
- 1 facilities maintenance yard
- 6 sand and salt storage facilities
- 7 built heritage properties

Land Improvements

- ~40 park lands
- ~20 playgrounds
- 7 sports fields
- 2 boat launches

Fleet

- ~50 vehicles (excluding Emergency Services vehicles) including sidewalk plows, pickup trucks, dump trucks, light and heavy duty snowplows

The net operating budget for CCS is proposed at approximately \$10.7 million, which is an approximate increase of 7% from the 2025 approved budget. The department's 2026 draft operating budget is summarized by category in the table below.

General Rate Operating Budget – Departmental | Community and Customer Services

Table 31: CCS - Draft operating budget by category

| CCS - General Rate | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (1,220,000) | (1,142,340) | (1,273,900) | (131,560) | 12% |
| Licenses, Permits | (237,000) | (269,450) | (321,200) | (51,750) | 19% |
| Rents | (424,700) | (441,300) | (467,350) | (26,050) | 6% |
| Other Revenue | (719,900) | (713,910) | (959,980) | (246,070) | 34% |
| From Reserves/Reserve Funds | (305,000) | (183,600) | (12,400) | 171,200 | -93% |
| Total Budgeted Revenue | (2,906,600) | (2,750,600) | (3,034,830) | (284,230) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 6,537,300 | 6,976,780 | 8,013,010 | 1,036,230 | 15% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | 646,900 | 664,700 | 663,050 | (1,650) | 0% |
| Utilities | 648,100 | 907,400 | 841,130 | (66,270) | -7% |
| Contracted Services | 2,042,200 | 1,797,460 | 1,695,600 | (101,860) | -6% |
| Supplies, Materials & Other | 2,263,200 | 2,157,120 | 2,209,940 | 52,820 | 2% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 349,900 | 291,060 | 359,050 | 67,990 | 23% |
| Internal Allocations | 35,100 | 24,650 | - | (24,650) | -100% |
| Total Budgeted Expenses | 12,522,700 | 12,819,170 | 13,781,780 | 962,610 | |
| Net Budgeted Levy Requirements | 9,616,100 | 10,068,570 | 10,746,950 | 678,380 | 7% |



Strategic Alignment

Table 32: CCS - Strategic Initiatives

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|--|--|
| Strategic Priority: Strong Communities | |
| Create balanced, accessible, and inclusive opportunities for recreation, leisure, culture and events within each community through the development of an events strategy. | No increase to 2026 budget. Event Strategy to be included within ACH Master Plan due to be completed in early 2026. |
| Establish cultural program offerings at museums and historic sites. Annual initiative. | No increase to 2026 budget. |
| Identify gaps and opportunities for increased partnerships with outside agencies by networking with industry stakeholders and professionals to expand tourism opportunities. Annual initiative. | No increase to 2026 budget. In-house |
| Develop a volunteer program to support attraction, retention, and recognition through the implementation of a Civic Awards program. Program established and implemented in 2024, to be continued annually. | \$1,000 increase to 2026 budget. Volunteer Strategy to be included within ACH Master Plan due to be completed in early 2026. |
| Partner and acknowledge diverse groups within the Township and celebrate them and their contributions (cultural holidays, special weeks). Annual initiative. | No increase to 2026 budget. |
| Coordinate and implement traffic calming projects | No Increase to 2026 budget. Continued utilization of temporary measures from 2025 study. |
| Develop and implement a Youth Engagement Plan with focus on connecting youth with co-op, partnerships, volunteer, engagement and participation opportunities | In-house (multi-year initiative, to begin in 2026) No Budget increase for 2026 |
| Establish Senior and Youth Centre within existing facilities | In-house. Grant funding dependent. Plan to be completed in early 2026. |
| Develop plan to identify signage and recognize historic settlement areas. | In-house. No increase to 2026 budget. |

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|--|--|
| Replace all Park signs with new updated design | Carry over from 2025 – No Increase to 2026 budget |
| Strategic Priority: Sustainable Infrastructure and Services | |
| Undertake steps to initiate an Arts, Culture and Heritage Master Plan that will begin during the term of the Strategic Plan. | No increase to 2026 budget. Plan to be completed in early 2026. |
| Develop and implement a Waste Management Master Plan and complete Odessa Stormwater Master Plan and modelling | No increase to 2026 budget. WMMP expected to be finalized in Q1 2026. Odessa SWMP modeling has been incorporated into the Odessa Main Street project. |
| Further develop partnership with the County of Lennox and Addington and the City of Kingston for the supply of Winter Control Liquid (DLA) | Part of the pending new Construction & Maintenance Agreement with the County of Lennox & Addington |
| Further develop inputs to the Asset Management Program for non-core assets | In-house |
| Undertake Parks and Recreation Master Plan to be implemented during term of Strategic Plan | PRMP Completed; no increase to 2026 budget; 10-year PRMP Capital Plan prepared and short-term implementation plan to be completed in Q1 2026 |
| Implement Recreation Service Delivery Review Plan <ul style="list-style-type: none"> Recreation Equity, Diversity, and Inclusion Policy Affordable Access to Recreation Policy Emphasize and leverage partnerships (annual initiative) | In-house In-house In-house |
| Support training, education, and professional development | No increase to 2026 budget |
| Increase partnership with neighbouring municipalities and community groups to provide additional or enhanced services <ul style="list-style-type: none"> Amherst Island Recreation Association – 3-year agreement executed and implemented in 2024 Others to be identified | In-House No increase to 2026 budget |

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|--|--|
| Complete rate study for ferry service for sustainable future operations once new agreement is completed | \$50,000 |
| Strategic Priority: Balanced Growth | |
| Create museum policies and procedures to align with the Standards for Community Museums in Ontario. | No increase to 2026 budget. In-house. |
| Introduce naturalization of Township property policy | In-house |
| Strategic Priority: Organizational Effectiveness | |
| Develop and communicate long term workplans to ensure internal effectiveness. Annual initiative. | In-house |
| Review and revise outdated by-laws <ul style="list-style-type: none"> Update the Parks By-law | In-house |
| Complete marine-specific courses and training for ferry staff | \$30,000 |

Budget Highlights by Division

RECREATION, PARKS AND FACILITIES

Core Services

- Development, promotion and implementation of inclusive recreation and leisure programming and events for all ages in all communities, both active and in-active experiences.
- Planning and operation of aquatic services, promoting life skills and healthy active living for all ages.
- Customer and business services including facility and sport field allocation and contracting, facility use maximization and management of rental inquiries.
- Front facing customer service experience both at recreation facilities and online.
- Develop and foster partnerships with community groups and agencies for the effective delivery of services to residents.
- Parks, trails and sports field inspections, maintenance and management.
- Township beautification through horticulture program and urban forest mangement.
- Facilities maintenance including recreation facilities, libraries, community buildings, heritage sites, municipal offices and garages.
- Management of relevant capital projects.



Key Revenue & Operating Expenses

\$988,330
Park
Maintenance
including
Horticulture and
Tree programs

\$671,930
Utilities
(not including fire
stations,
water/sewer,
public works
facilities)

\$478,400
Contracted
Services

\$194,250
Manitou Office
Lease

\$147,390
Net facility costs
of 7 Designated
Heritage
Properties

\$146,370
Sports Field
Maintenance

\$366,650
Arena Rental
Revenue
(note: closed Apr
1 to Sept 1)

\$134,250
Recreation &
Leisure Program
Revenue

\$20,000
Aquatic Program
Facility Rentals
(expense)

\$44,000
Recreation &
Facility Rental
Marketing &
Communications

W.J. Henderson Renewal Project 2026 Impact (as per Validation Report)

Utilities (-\$55,270)
Prorated operational costs
leading to Aquatic Center
reopening compared to 2025
budget

Staffing +\$674,000
2 new FTE, 10,707
part-time hours

Arena closed April 1 to
September 1
(Summer slab floor operations)
& Aquatic operations resuming
Q3 2026

Key Operating Changes from 2025 Approved Budget

- ↑ \$153,000 Recreation and Aquatic Programs Fees & User Charges (revenue)
- ↑ \$209,950 Aquatic Specific Revenue – resuming aquatic operations in 2026 (revenue)
- ↑ \$77,650 Arena Revenue (revenue)

Key Operating Changes from 2025 Approved Budget

| | | |
|---|-----------|---|
| ↑ | \$25,050 | Rental Revenue – Sports fields, Parks, Arena, Pool (revenue) |
| ↑ | \$18,000 | Floor Slab Programs & Rentals (revenue) |
| ↑ | \$12,000 | Advertising & Communications (expense) |
| ↑ | \$7,190 | Contracted services – All budget departments combined Recreation & Facilities (expense) |
| ↓ | \$5,410 | Materials & Supplies – All budget departments combined Recreation & Facilities (expense) |
| ↓ | \$3,860 | Sports Field Maintenance (expense) |
| ↓ | \$55,270 | Utilities due to W.J. Henderson Community Centre Renewal – as per validation report (expense) |
| ↑ | \$674,000 | Staffing due to W.J. Henderson Community Centre Renewal – as per validation report (expense) |
| ↑ | \$2,930 | Facility operating costs - Fairfield-Gutzeit House (expense) |
| ↑ | \$59,820 | Other Revenue increases – advertising, administrative recovery, hub/pro shop sales, sponsorships... (revenue) |

General Rate Operating Budget – Departmental | Community and Customer Services

Table 33: CCS – Recreation and Facilities - Draft operating budget by category

| CCS - Recreation & Facilities | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (222,600) | (253,800) | (406,800) | (153,000) | 60% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | (422,200) | (438,300) | (463,350) | (25,050) | 6% |
| Other Revenue | (39,600) | (18,560) | (78,380) | (59,820) | 322% |
| From Reserves/Reserve Funds | (65,000) | - | - | - | 0% |
| Total Budgeted Revenue | (749,400) | (710,660) | (948,530) | (237,870) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 2,713,600 | 2,931,470 | 3,622,400 | 690,930 | 24% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 178,700 | 188,000 | 185,550 | (2,450) | -1% |
| Utilities | 461,300 | 727,200 | 671,930 | (55,270) | -8% |
| Contracted Services | 433,600 | 471,210 | 478,400 | 7,190 | 2% |
| Supplies, Materials & Other | 539,400 | 645,110 | 639,700 | (5,410) | -1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 27,900 | 27,860 | 11,050 | (16,810) | -60% |
| Internal Allocations | 11,300 | 18,040 | - | (18,040) | -100% |
| Total Budgeted Expenses | 4,365,800 | 5,008,890 | 5,609,030 | 600,140 | |
| Net Budgeted Levy Requirements | 3,616,400 | 4,298,230 | 4,660,500 | 362,270 | 8% |

HERITAGE, CULTURE, AND TOURISM (HCT)

Core Services

- Plan, organize, and implement Township hosted community events with a key focus on creating inclusive, accessible, and meaningful experiences for residents and visitors to enjoy and celebrate Loyalist Township.
- Ensure the stewardship of four Township owned historic sites, including the management and care of the four corresponding Township owned historic collections.
- Foster collaborative partnerships with community stakeholders and volunteer organizations.
- Lead volunteer engagement, activation, and recognition.
- Develop and implement community activations that appeal to a variety of demographics.
- Continue to strengthen and enhance Loyalist Township by expanding opportunities to share and celebrate cultural diversity.
- Work with local businesses and stakeholders to promote and encourage the development of tourism.



Key Operating Revenue and Expenses

| | | |
|---|---|---|
| <p>\$36,800</p> <p>Care of three Township owned historic collections, furniture and equipment, 30 site activations at Bath Museum, Babcock Mill, & FGH and funds required to support the FHHA Agreement.</p> | <p>\$1,600</p> <p>Expenses related to volunteer activation and appreciation.</p> | <p>\$3,000</p> <p>Activation of the Gord Downie and Chanie Wenjack Legacy Space.</p> |
| <p>\$90,000</p> <p>Seven summer students required to operate three historic sites from May to August.</p> | <p>\$27,700</p> <p>Expenses related to the planning and facilitation of ten Township hosted events, including supplies, contracted services and advertising.</p> | <p>\$37,900</p> <p>Expenses related to the Township hosted Bath Canada Day event.</p> |
| <p>\$5,900</p> <p>Revenue from donations, ticket and gift shop sales, and admissions at the Babcock Mil, Bath Museum and FGH.</p> | <p>\$6,500</p> <p>Revenue received from sponsorships, donations, and grants to support ten Township hosted events.</p> | <p>\$37,900</p> <p>Revenue received from sponsors, grants, and reserves to fund the Bath Canada Day event.</p> |

Key Operating Changes from 2025 Approved Budget

| | | |
|---|----------|--|
| ↑ | \$1,000 | Increase in supplies to support volunteer activation and appreciation. (expense) |
| ↑ | \$2,000 | Increase in revenue from historic sites to align target with actuals experienced in 2025, along with increase in ticket pricing. (revenue) |
| ↑ | \$1,380 | Increase in professional development and professional memberships to align with actuals and support staff development. (expense) |
| ↑ | \$13,000 | Increase in staffing due to the proposed hiring of one additional summer student to support with expanded cultural events and activations at the FGH and Legacy Space. (expense) |

General Rate Operating Budget – Departmental | Community and Customer Services

Table 34: CCS - HCT - Draft operating budget by category

| CCS - HCT | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|---------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (15,000) | (23,000) | (23,000) | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | (2,500) | (3,000) | (4,000) | (1,000) | 33% |
| Other Revenue | (16,700) | (22,900) | (12,500) | 10,400 | -45% |
| From Reserves/Reserve Funds | (15,000) | (12,600) | (12,400) | 200 | -2% |
| Total Budgeted Revenue | (49,200) | (61,500) | (51,900) | 9,600 | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 473,100 | 514,180 | 556,120 | 41,940 | 8% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 59,600 | 62,600 | 62,600 | - | 0% |
| Supplies, Materials & Other | 62,800 | 64,700 | 64,080 | (620) | -1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | 1,300 | 1,340 | - | (1,340) | -100% |
| Total Budgeted Expenses | 596,800 | 642,820 | 682,800 | 39,980 | |
| Net Budgeted Levy Requirements | 547,600 | 581,320 | 630,900 | 49,580 | 9% |



PUBLIC WORKS

Core Services

- Road Surface Maintenance – Gravel and Asphalt (Township & County)
- Road Surface Rehabilitation (Township only) in coordination with Engineering & Environmental Services
- Roadside Maintenance (Township & County)
- Roadway Winter Control (Township & County)
- Stormwater Conveyance & Facility Management
- Bridge & Culvert Management
- Corporate Fleet Management
- Waste Management
- Crossing Guards

Key Revenue & Operating Expenses

\$488,000
Township
Roadside
Maintenance

\$775,000
Bag tag
revenue

\$365,000
Township
Stormwater
Management
(Urban & Rural)

\$1,099,000
Township Roadway & Sidewalk Winter
Control

\$268,000
Township
Hardtop Road
Maintenance

\$927,000
Gravel Road
Maintenance

\$206,000
Recycling
Collection &
Processing

\$300,000
Vehicle and
Equipment Fuel

\$608,000
Solid Waste
Collection and
Disposal

General Rate Operating Budget – Departmental | Community and Customer Services

Key Operating Changes from 2025 Approved Budget

| | | | |
|---|-----------|-------------------------|--|
| ↓ | \$212,000 | Loyalist Recycling | Transition to Producer Responsibility for collection & Processing |
| ↓ | \$12,000 | Township Safety Devices | More representative reflection of need |
| ↑ | 59,000 | Loosetop Maintenance | Increased Contracted Services to reflect more efficiency in hired trucking |
| ↓ | \$84,700 | Loyalist Solid Waste | Solid Waste Master Plan completed in 2025. No additional funding required. |

Table 35: CCS - Public Works - Draft operating budget by category

| CCS - Public Works | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (982,400) | (865,540) | (844,100) | 21,440 | -2% |
| Licenses, Permits | (237,000) | (269,450) | (321,200) | (51,750) | 19% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (663,600) | (672,450) | (869,100) | (196,650) | 29% |
| From Reserves/Reserve Funds | (225,000) | (171,000) | - | 171,000 | -100% |
| Total Budgeted Revenue | (2,108,000) | (1,978,440) | (2,034,400) | (55,960) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 3,350,600 | 3,531,130 | 3,834,490 | 303,360 | 9% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 468,200 | 476,700 | 477,500 | 800 | 0% |
| Utilities | 186,800 | 180,200 | 169,200 | (11,000) | -6% |
| Contracted Services | 1,549,000 | 1,263,650 | 1,154,600 | (109,050) | -9% |
| Supplies, Materials & Other | 1,661,000 | 1,447,310 | 1,506,160 | 58,850 | 4% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 322,000 | 263,200 | 348,000 | 84,800 | 32% |
| Internal Allocations | 22,500 | 5,270 | - | (5,270) | -100% |
| Total Budgeted Expenses | 7,560,100 | 7,167,460 | 7,489,950 | 322,490 | |
| Net Budgeted Levy Requirements | 5,452,100 | 5,189,020 | 5,455,550 | 266,530 | 5% |

4. AREA RATE OPERATING BUDGETS - TRANSIT AND FERRY

4.1. Overview

The Amherstview Transit, Loyalist Link Transit and Amherst Island Ferry are provided by the Township in partnership with the City of Kingston, Stock Transportation, and the Ontario Ministry of Transportation (MTO), respectively.

In November 2024, the Township launched Loyalist Link, a transit pilot program to enhance transportation options for residents of additional communities in the Township, including Bath, Odessa, and the Amherst Island Ferry Terminal in Millhaven. All bus routes funded by the Township pass through WJ Henderson Community Centre, making it an important transit hub for Amherstview residents. The service also provides a vital public transportation link to workplaces in the Taylor-Kidd Industrial Park and the Loyalist East Business Park.

The Amherst Island Ferry is owned and primarily funded by the Ministry of Transportation (MTO) through a subsidy; however, the Township operates the ferry service under an agreement with MTO.

The Amherstview Transit is the extension of Kingston's Route 10 service and is primarily funded by fares and area-rated property taxes imposed in Amherstview. Transit service to Bath, Odessa, and employment lands is proposed to be primarily funded in 2026 by a combination of the Ontario Transit Investment Fund (OTIF), the Housing Accelerator Fund (HAF), and Gas Tax reserves.

As outlined later in this section, these services are self-sustaining through other revenue sources that are not included in the general rate tax levy.

4.2. Transit

Gross expenses budgeted to provide transit services total \$1,559,350. This includes improvements to levels of service for which funding under the Ontario Transit Investment Initiative (OTIF) will be sought, including expanded service to the urbanized areas of Bath and Odessa on a more permanent basis and the transition of the Route 10 service to a 30-minute frequency. If the Township is not successful in accessing OTIF funding, impacts to the taxpayer in areas served by transit will be increased and implemented sooner than currently proposed.

For the twelfth consecutive year, no change to the area-rated property tax rate is proposed in 2026. This is largely in part due to proposed or secured funding such as OTIF, the Housing Accelerator Fund, and the use of Provincial Gas Tax funding and its Reserve Fund. Increases to the area rate will be required in 2027, as well as the phased-in expansion of the area assessed

Area Rate Operating Budgets - Transit and Ferry | Transit

to include all areas serviced by transit, such as the urban areas of Bath and Odessa and employment lands serviced.



The 2026 draft operating budget includes transit services to Bath, Odessa, the Amherst Island Ferry Terminal and employment lands. This service was previously approved by Council through a pilot program to connect these areas to Route 10 in Amherstview and to the Gardiner's Town Centre. With a successful application to OTIF, the Township will continue to provide fixed-route service between Odessa, Bath, Amherstview and Gardiners Town Centre until June 2026, after which the service will connect to Amherstview only. Effective July 2026, the Route 10 service frequency is proposed to increase from hourly to 30 minutes through this budget. Starting in 2027, the transit service to urban and employment areas outside of Amherstview is expected to transition from a fixed-route to an on-demand model, connecting local communities to the WJ Henderson transit hub.

The 2026 draft operating budget includes accessible transit service in Amherstview, Odessa, and Bath, as delineated in the service area associated with Route 10 and the Loyalist Link pilot program. The accessible transit service has historically been provided by the Kingston Area Taxi Commission (KATC); however, with the KATC's dissolution, oversight of accessible transit service is expected to change in 2026. A new service model for accessible transit is currently being discussed, and a report will be presented to Council before the end of 2025 once additional details on the new accessible transit service model for Township residents are available.

Route 10 & Loyalist Link Pilot Funded by (Normalized):

~36%
Special Area
Rate Taxes

~12%
Fare Revenue

~21%
Provincial
Gas Tax

~30%
Other
Intergovernmental
Grants

Area Rate Operating Budgets - Transit and Ferry | Transit

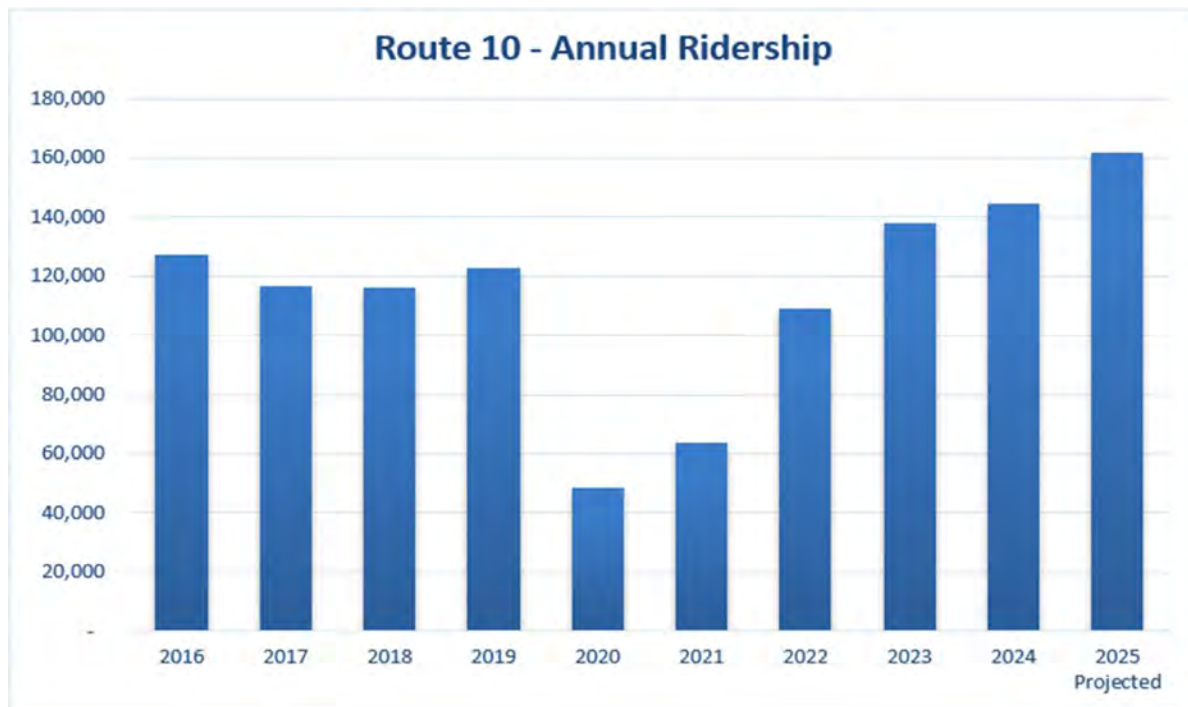


Figure 9: Route 10 Transit historical ridership from 2016

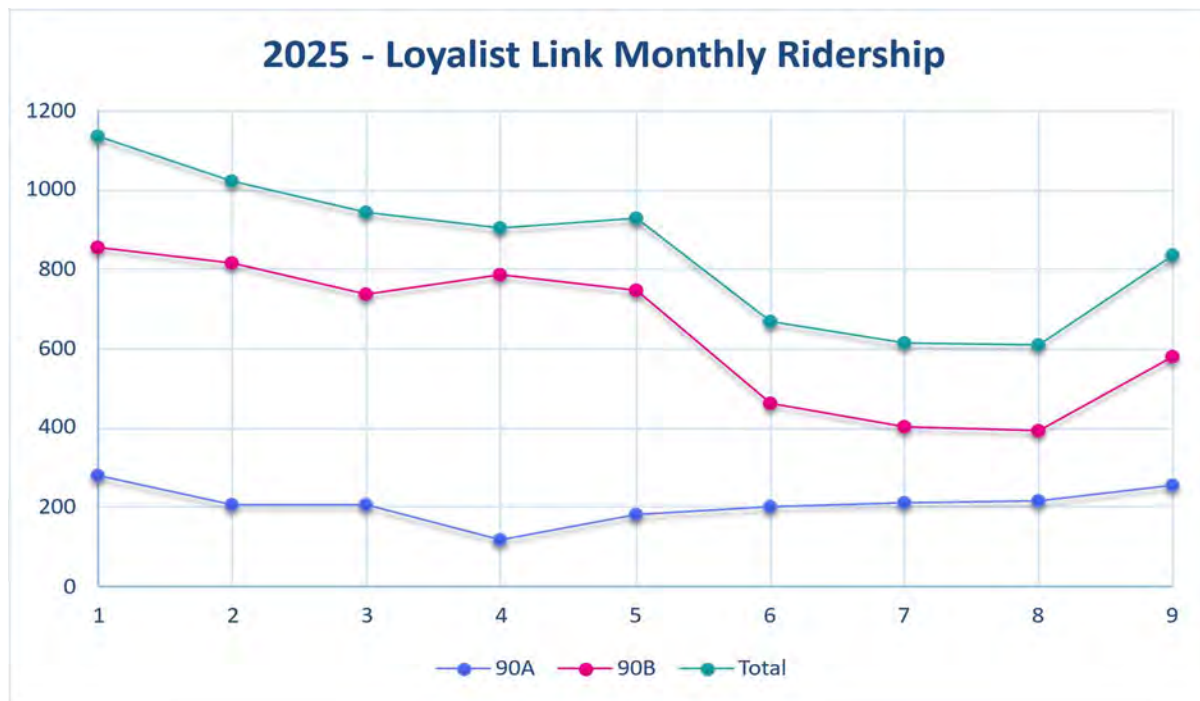


Figure 10 - Loyalist Link 2025 monthly ridership

Area Rate Operating Budgets - Transit and Ferry | Transit

Key Operating Revenue & Expenses

\$466,077
Other provincial and federal
funding

\$332,473
Use of provincial gas tax funds

\$567,750
Area rate tax revenues

\$193,051
Fare Revenue

\$80,000
Accessible transit funding

\$911,930
Kingston Transit services
contract

Key Operating Changes from 2025 Approved Budget

- ↑ \$30,000 Accessible Transit (expense)
- ↑ \$18,051 Passenger Fares & Cross-Boundary (revenue)
- ↑ \$211,930 Kingston transit contract (expense)
- ↑ \$3,330 Area Rate – (revenue)
- ↑ \$32,760 Internal allocations (expense)

Table 36: CCS - Transit - Draft operating budget by category

| CCS - Transit | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (75,000) | (100,000) | (83,246) | 16,754 | -17% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (862,100) | (1,300,880) | (1,476,105) | (175,225) | 13% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (937,100) | (1,400,880) | (1,559,351) | (158,471) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 105,600 | 113,240 | 115,520 | 2,280 | 2% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 400 | 400 | 500 | 100 | 25% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 679,895 | 1,230,000 | 1,350,810 | 120,810 | 10% |
| Supplies, Materials & Other | 106,405 | 11,100 | 13,620 | 2,520 | 23% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | 44,800 | 46,140 | 78,900 | 32,760 | 71% |
| Total Budgeted Expenses | 937,100 | 1,400,880 | 1,559,350 | 158,470 | |
| Net Budgeted Levy Requirements | - | - | (1) | (1) | 0% |

4.3. Amherst Island Ferry Service

The budget for operating the Amherst Island Ferry Service is projected to be \$7 million. The draft budget for 2026 includes only \$250,000 for fuel costs, as the Ministry of Transportation (MTO) is expected to cover the majority of the fuel expenses. Similar to 2025, 2026 will be a transitional period for the Ferry operation, as negotiations between MTO and Loyalist Township regarding a new agreement are ongoing. To establish fare rates that can sustain the Ferry Service, it is essential to have accurate operational data. A Fare Rate Study will be conducted once the new agreement is in place, using the collected data to help develop rates for a sustainable service. As a result, any additional operating expenses typically funded by passenger fares are proposed to be financed through debt in this budget. This debt may be financed internally, and the borrowed amount will accrue interest. The draft budget was submitted to MTO on October 31, 2025.

Amherst Island Ferry Service Funding

~90% (formula)
Provincial Subsidy

~9%
Passenger Fares

~0.2%
Ferry Reserve/Debt

Key Operating Changes from 2025 Approved Budget

↑ \$20,000 Passenger Fares (revenue)

↓ \$1,625,000 Fuel (expense)

↑ \$5,000 Insurance (expense)

Key Operating Revenue & Expenses

\$445,000
Passenger Fares

\$32,800
Insurance Expenses

\$250,000
Fuel Expenses

\$50,000
Ferry Rate Study

\$30,000
Training Budget

\$65,000
Contracted services

Area Rate Operating Budgets - Transit and Ferry | Amherst Island Ferry Service

Table 37: CCS - Ferry - Draft operating budget by category

| CCS - Ferry | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|--------------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (425,000) | (425,000) | (445,000) | (20,000) | 5% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (5,627,200) | (7,631,390) | (6,583,350) | 1,048,040 | -14% |
| From Reserves/Reserve Funds | (88,400) | - | - | - | 0% |
| Total Budgeted Revenue | (6,140,600) | (8,056,390) | (7,028,350) | 1,028,040 | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 3,852,200 | 4,163,910 | 4,301,930 | 138,020 | 3% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 38,500 | 27,800 | 62,800 | 35,000 | 126% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 473,000 | 850,000 | 668,000 | (182,000) | -21% |
| Supplies, Materials & Other | 1,561,100 | 2,792,000 | 1,789,020 | (1,002,980) | -36% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | 215,800 | 222,680 | 206,600 | (16,080) | -7% |
| Total Budgeted Expenses | 6,140,600 | 8,056,390 | 7,028,350 | (1,028,040) | |
| Net Budgeted Levy Requirements | - | - | - | - | 0% |



5. UTILITIES OPERATING BUDGET

5.1. Overview

The Utilities division reports to the department of Economic Growth and Community Development Services and provides water and sewer services to approximately 5,260 properties within the Township's service areas of Fairfield/Loyalist East and Bath. With approximately 17.6 full-time equivalent staff, the Utilities division is responsible for the following core services:

- Ensuring the provision of safe municipal drinking water
- Municipal sewage collection and treatment
- Legislative compliance
- Internal and external customer service, including leak detection and water metering

The 2026 draft operating budget requirements for Utilities is \$6.9 million and \$5.8 million for water and sewer respectively. Excluding impost fee activity, the budget has increased by \$755,770, which is 6.3% over 2025, with 73% of the increased amount going to reserves and capital projects. **Error! Reference source not found.** Table 38 on the following page outlines the 2026 draft operating budget by category and subcategory, respectively.

| Significant Capital Infrastructure as per the 2022 Asset Management Plan | |
|--|---|
| Water System | <ul style="list-style-type: none"> • ~470 hydrants • ~650 valves • ~4,900 water meters • ~81 km of water mains • 2 treatment plants • 5 distribution facilities |
| Sewer System | <ul style="list-style-type: none"> • ~820 manholes • ~71 km of sewer mains • 2 treatment plants • 8 collection facilities |
| Other | <ul style="list-style-type: none"> • 1 utilities office/storage building • 13 pick up trucks |

Table 38: EGCDs - Utilities - Draft operating budget by category

Utilities Operating Budget | User Rates

| EGCDS - Utilities | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (8,879,300) | (8,640,820) | (10,014,300) | (1,373,480) | 16% |
| Licenses, Permits | (300) | (300) | (300) | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (3,489,200) | (3,330,310) | (2,712,600) | 617,710 | -19% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (12,368,800) | (11,971,430) | (12,727,200) | (755,770) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 2,004,700 | 1,897,600 | 1,966,830 | 69,230 | 4% |
| Debt Principal & Interest | 590,200 | 555,180 | 493,800 | (61,380) | -11% |
| Insurance | 134,200 | 138,100 | 150,200 | 12,100 | 9% |
| Utilities | 1,176,300 | 1,129,900 | 1,090,600 | (39,300) | -3% |
| Contracted Services | 191,400 | 145,600 | 155,400 | 9,800 | 7% |
| Supplies, Materials & Other | 1,701,900 | 1,684,630 | 1,678,800 | (5,830) | 0% |
| Capital | 3,390,500 | 3,390,500 | 3,546,300 | 155,800 | 5% |
| Contribution to Reserves/Reserve Funds | 2,293,700 | 2,122,100 | 2,669,470 | 547,370 | 26% |
| Internal Allocations | 886,100 | 907,820 | 975,800 | 67,980 | 7% |
| Total Budgeted Expenses | 12,369,000 | 11,971,430 | 12,727,200 | 755,770 | |
| Net Budgeted Levy Requirements | 200 | - | - | - | 0% |

5.2. User Rates

Total projected ERUs for 2025

Water

6,833

Sewer

6,160

The Township is required to submit a water financial plan every five years to retain its drinking license and provide water and sewer services to its ratepayers. This financial plan typically accompanies a water and sewer user rate study. This study was conducted in 2024 to review and project water and sewer rates required to ensure the systems remain sustainably funded over the long-term. The draft study report was presented to Committee of the Whole on October 22, 2024 and was brought to Council for final adoption on November 12, 2024.

The user rates recommended in the report have been used to present the 2026 draft operating budget.

Utilities Operating Budget | User Rates

Table 39: Township's Combined water and sewer rates from 2022 to 2026

| | 2022 Y3 of study | 2023 Y4 of study | 2024 Y5 of study | 2025 New study | 2026 |
|---|------------------------|------------------------|------------------------|-------------------|---------|
| Combined monthly fixed rate | \$54.00 | \$52.50 | \$52.50 | \$53.96 | \$55.45 |
| Combined consumption rate per m3 of water | \$4.97 | \$5.05 | \$5.70 | \$6.05 | \$6.43 |
| Water Only Monthly Fixed rate | | | \$27.00 | \$27.95 | \$28.92 |
| Sewer Only Monthly Fixed rate | | | \$25.50 | \$26.01 | \$26.53 |
| Water Only Consumption rate per m3 of water | | | \$3.05 | \$3.23 | \$3.43 |
| Sewer Only Consumption rate per m3 of water | | | \$2.65 | \$2.82 | \$3.01 |

In 2019, Council approved a transition in the recovery of user rate revenue from a ratio of 60/40 (fixed/ consumption charges) to 40/60 by 2029. The 2024 rate study recommended to continue this transition. As a result, the fixed portion of the bill continues to increase at a slower rate (in %) than the variable charge over the planning period.

Since the user rates were harmonized in 2015, annual increases for both fixed and consumption rates were consistently 8% until 2019, meaning all user groups had an 8% increase on their bills. The above-noted change in 2020 rates yielded a shift between volume-based user groups. In addition to encouraging conservation, the transition provided for a more equitable rate structure, with a positive outcome for low users.

As shown in Figure 11 EGCDS - Utilities - Historical billing, the consumption-based billing structure expected large variances to occur for high users as compared to low and medium users. Based on historical data, approximately 65% of residential users fall within the low to medium volume user groups.

Including the operating contribution from Correctional Services Canada (CSC), Figure 12: EGCDS - Utilities - Draft budgeted revenue, illustrates that over 100% of the division's expenses are funded by user rates.

Utilities Operating Budget | User Rates

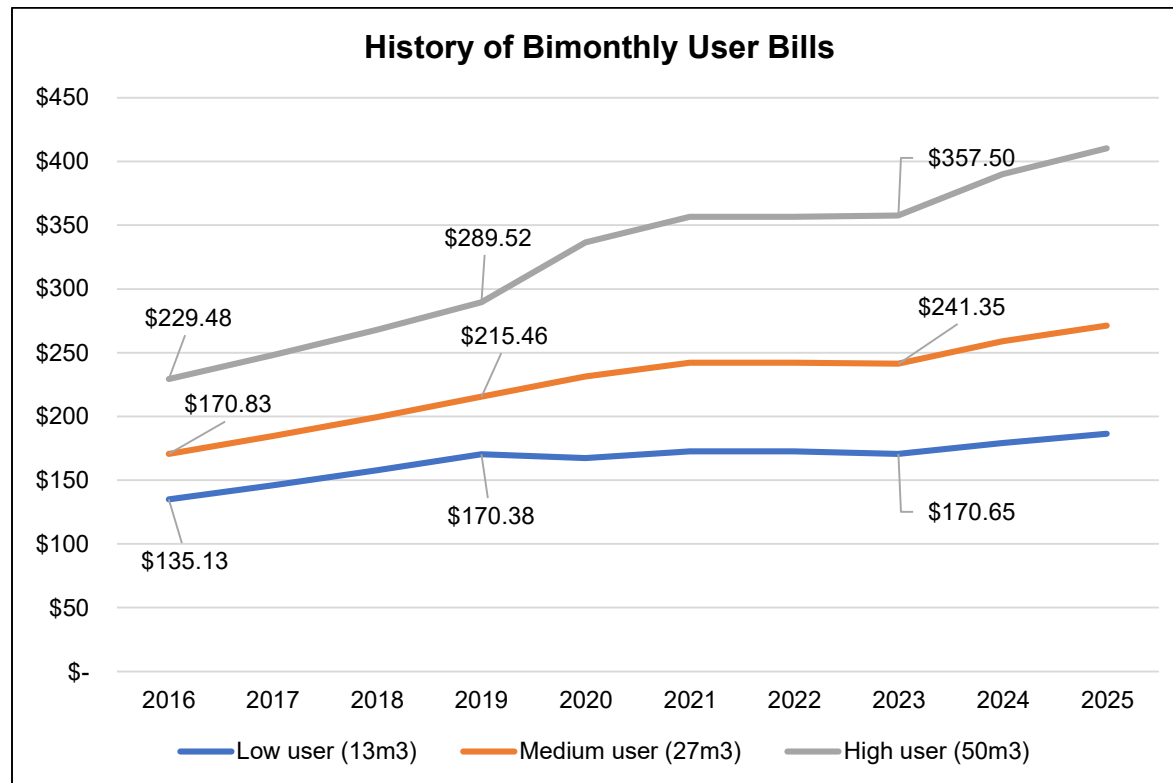


Figure 11 EGCDs - Utilities - Historical billing

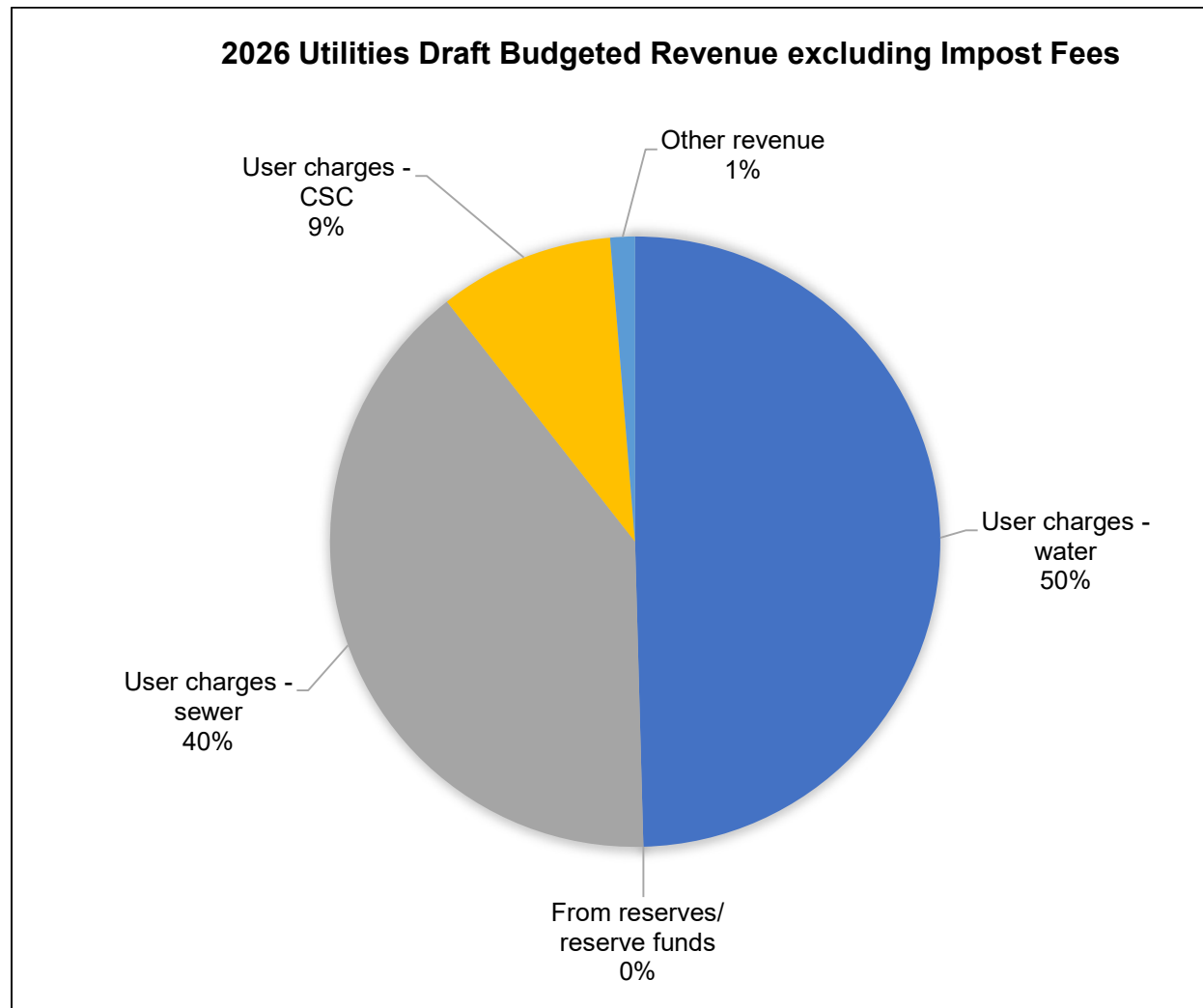


Figure 12: EGCDs - Utilities - Draft budgeted revenue

5.3. Expenses

As illustrated in Figure 13: EGCDs - Utilities Draft budgeted expenses, and as projected in the user rate study, the 2026 proposed spending includes a significant portion that contributes to the capital fund and associated capital reserve funds. As further detailed in Section 1, the Utilities division is continuing to close its infrastructure gap as depicted in the Township's 2022 Asset Management Plan.

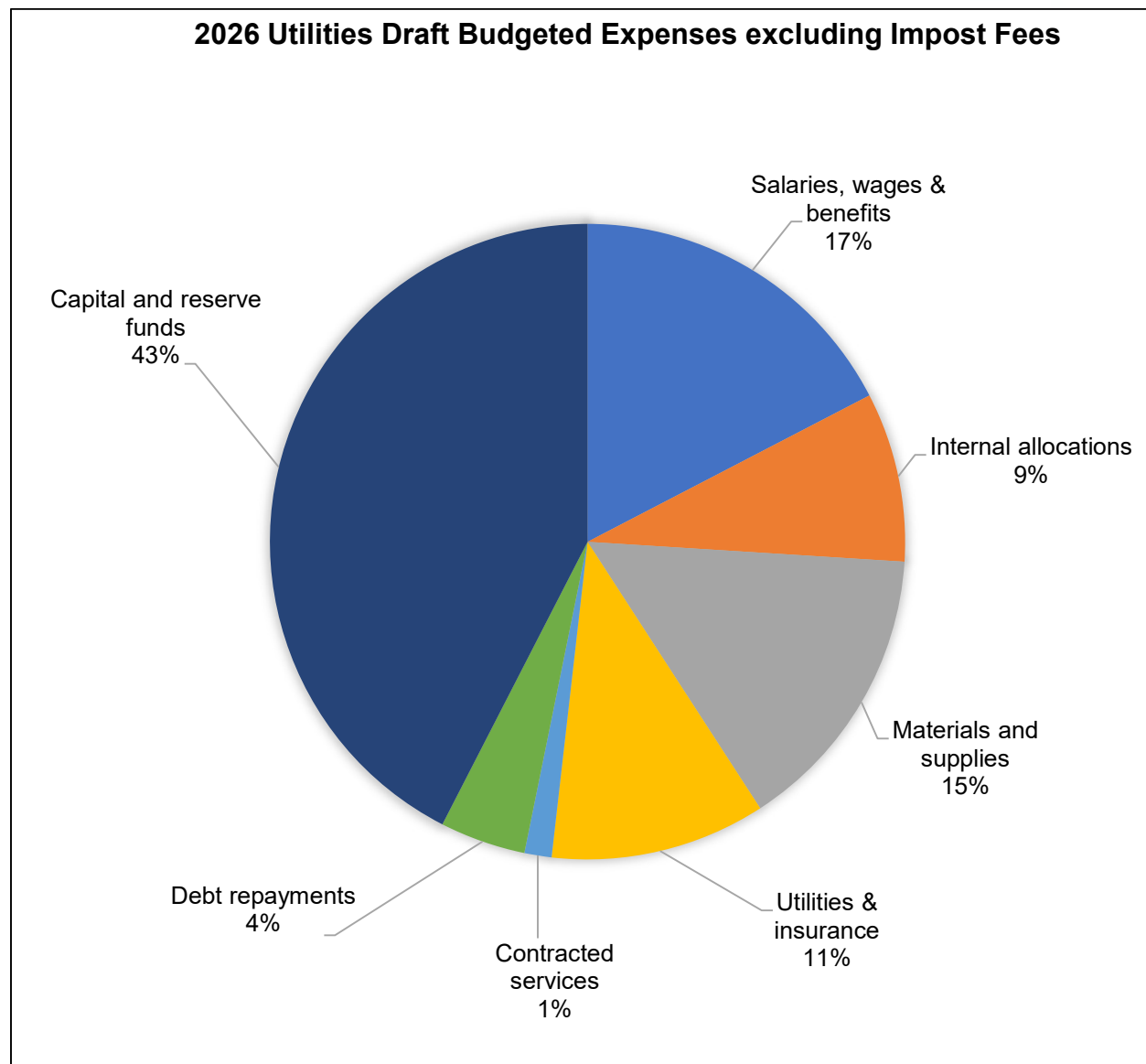


Figure 13: EGCDs - Utilities Draft budgeted expenses

Debt Repayment

Total debt repayments paid by water and sewer rates are budgeted based on existing debt held. As listed in Table 40: Utilities Debt, existing debt is projected at \$2.5 million at the start of the budget year. New debt will be issued in 2026 for projects approved for debt financing in previous years. Based on the draft proposed budget, the Utilities division is not projecting any new debt issuances in 2026. Additional information regarding the Township's corporate-wide debt can be found in Section 2.3.

The 2026 draft utilities operating budget includes a total of \$493,800 in debt repayments, of which \$105,400 is attributable to interest. This includes the amounts outlined in Table 40 below as well as an allowance for new debt to be issued in 2026 for previously completed projects.

Utilities Operating Budget | Expenses

Table 40: Utilities Debt

| Utilities Debt | | | | |
|------------------------|------------------------------------|----------------------|-------------------------------------|---|
| Lender | Maturity (Renewal Date) | Interest Rate | Utilities 2026 Repayment | Balance Owning end of 2026 Utilities |
| Toronto Dominion | March 2028 | 2.52% | \$ 74,400 | \$ 92,007 |
| Toronto Dominion | January 2030 | 2.81% | 143,200 | 423,015 |
| Toronto Dominion | March 2028 | 2.50% | - | - |
| Infrastructure Ontario | August 2030 | 4.35% | 87,300 | 289,173 |
| Infrastructure Ontario | December 2031 | 2.95% | 3,700 | 16,761 |
| Infrastructure Ontario | December 2036 | 3.24% | 14,000 | 118,213 |
| Infrastructure Ontario | December 2041 | 3.42% | 57,700 | 672,440 |
| Infrastructure Ontario | September 2037 | 3.28% | 49,800 | 456,446 |
| Infrastructure Ontario | September 2042 | 3.42% | 38,400 | 469,225 |
| Ontario Government | June 2035 | Cost of borrow ing | - | - |
| Total | | | \$ 468,500 | \$ 2,537,280 |

5.4. Budget Highlights

Strategic Alignment

Table 41: EGCDs - Utilities - Strategic initiatives

| Strategic Initiatives for 2026 | Approximate Budget Impact |
|---|---------------------------|
| Strategic Priority: Sustainable Infrastructure and Services | |
| Long Term SCADA Plan | \$ 150,000 (capital) |
| Amherstview WWTP Clarifier Cover | \$ 80,000 (capital) |
| Amherstview WWTP Water Reclamation System Refurbishment | \$ 70,000 (capital) |
| Water Meter Replacement Program | \$ 100,000 (capital) |

Key Revenue & Operating Expenses

| | | | | |
|---|-------------------------------------|-----------------------------|---|---|
| \$340,400 Equipment/System Repairs & Maintenance | \$290,000 WWTP Process Water Use | \$360,000 Sludge Removal | \$67,200 Revenue from Bulk Water Sales | \$1,412,900 Revenue from Impost Fees |
| \$23,000 Wetland/Lagoon Maintenance | \$150,200 Insurance | \$33,000 SCADA Support | \$155,400 Contracted Services | \$1,048,300 Revenue from CSC |

Utilities Operating Budget | Budget Highlights

Key Operating Changes from 2025 Approved Budget

| | | |
|---|-------------|--|
| ↓ | \$ 50,000 | Amherstview WWTP Water Charge (expense) |
| ↑ | \$12,100 | Insurance (water and sewer) (expense) |
| ↓ | \$7,000 | SCADA Contractor (water and sewer) (expense) |
| ↑ | \$3,000 | Wetland / Lagoon Invasive Plant Species Mitigation (expense) |
| ↓ | \$61,400 | Debt Principal and Interest (expense) |
| ↑ | \$1,373,500 | User rates projected revenue (water and sewer) (revenue) |
| ↓ | \$617,700 | Impost fees due to lower projected housing starts (revenue) |

Table 42: Utilities - Draft operating budget by category - water

| EGCDS - Utilities - Water | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|--------------|
| Revenue | | | | | |
| Fees & User Charges | (4,912,500) | (4,722,050) | (5,506,600) | (784,550) | 17% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (2,027,200) | (1,843,210) | (1,435,100) | 408,110 | -22% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (6,939,700) | (6,565,260) | (6,941,700) | (376,440) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 730,600 | 644,340 | 672,560 | 28,220 | 4% |
| Debt Principal & Interest | 241,900 | 238,950 | 152,500 | (86,450) | -36% |
| Insurance | 24,500 | 25,700 | 30,500 | 4,800 | 19% |
| Utilities | 356,000 | 357,200 | 358,500 | 1,300 | 0% |
| Contracted Services | 87,000 | 51,700 | 79,700 | 28,000 | 54% |
| Supplies, Materials & Other | 413,600 | 468,830 | 440,700 | (28,130) | -6% |
| Capital | 2,474,800 | 2,474,800 | 2,537,700 | 62,900 | 3% |
| Contribution to Reserves/Reserve Funds | 1,400,200 | 1,223,000 | 1,556,640 | 333,640 | 27% |
| Internal Allocations | 1,137,700 | 1,125,750 | 1,112,900 | (12,850) | -1% |
| Total Budgeted Expenses | 6,866,300 | 6,610,270 | 6,941,700 | 331,430 | |
| Net Budgeted Levy Requirements | (73,400) | 45,010 | - | (45,010) | -100% |

Utilities Operating Budget | Budget Highlights

Table 43: Utilities - Draft operating budget by category - sewer

| EGCDS - Utilities - Sewer | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|------------------|--------------|
| Revenue | | | | | |
| Fees & User Charges | (3,967,800) | (3,919,770) | (4,508,700) | (588,930) | 15% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (1,456,200) | (1,479,700) | (1,278,400) | 201,300 | -14% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (5,424,000) | (5,399,470) | (5,787,100) | (387,630) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 631,800 | 576,460 | 600,850 | 24,390 | 4% |
| Debt Principal & Interest | 348,300 | 316,230 | 341,300 | 25,070 | 8% |
| Insurance | 24,400 | 25,800 | 32,000 | 6,200 | 24% |
| Utilities | 808,800 | 761,800 | 721,200 | (40,600) | -5% |
| Contracted Services | 85,500 | 62,500 | 56,700 | (5,800) | -9% |
| Supplies, Materials & Other | 979,200 | 1,001,100 | 973,100 | (28,000) | -3% |
| Capital | 915,700 | 915,700 | 1,008,600 | 92,900 | 10% |
| Contribution to Reserves/Reserve Funds | 809,500 | 829,600 | 1,112,830 | 283,230 | 34% |
| Internal Allocations | 896,000 | 931,870 | 940,520 | 8,650 | 1% |
| Total Budgeted Expenses | 5,499,200 | 5,421,060 | 5,787,100 | 366,040 | |
| Net Budgeted Levy Requirements | 75,200 | 21,590 | - | (21,590) | -100% |

6. GENERAL RATE CAPITAL BUDGET

6.1. Overview



The draft general rate capital budget for 2026 totals \$10,030,663. This is an increase of \$572,663 from the 2025 capital budget. The following chart outlines the capital budget in terms of responsible department.

Table 44: Capital Projects

| Managing Division | 2026 Draft Capital Budget |
|-----------------------------|---------------------------|
| Corporate Services | \$ 226,000 |
| Fleet | 771,956 |
| Emergency Services | 1,681,050 |
| Engineering & Environmental | 5,154,167 |
| Recreation & Facilities | 302,490 |
| Public Works | 1,895,000 |
| Total | \$ 10,030,663 |

It is important to note that the proposed 2026 draft capital plan does include the requirement for any new general rate financed debt. Depending on the outcome of the Development Charge review taking place in 2026 there could be the requirement to issue some debt to finance some of the funding requirements from Development Charges. However, if this is the case these amounts will be funded from future Development Charges and not the General Tax base.

The proposed funding plan for the 2026 draft capital budget is summarized in the table below.

General Rate Capital Budget | Overview

Table 45: General Rate Capital Funding Plan

| General Rate Funding Plan | 2026 Draft Funding Plan |
|--|-------------------------|
| General Capital Reserve Fund | \$ 2,898,727 |
| Fleet & Equipment Replacement Reserve Fund | 1,956,956 |
| Other Reserves | 272,010 |
| Canada Community Building Fund (CCBF) | 587,635 |
| Ontario Community Infrastructure Fund (OCIF) | 1,389,335 |
| Development Charges | 2,597,000 |
| Other Grants | 329,000 |
| Debt | - |
| Total | \$ 10,030,663 |

Reserve Funds and Debt

As shown above, the General Capital Reserve fund is used in the amount of \$2,898,727. This utilizes the majority of the \$3,204,600 being transferred to the Capital Reserve Fund from the general tax rate. It is also important to note that the proposed use of the Fleet Reserve in the amount of \$1,956,956 far exceeds the amount of \$661,600 being transferred to the reserve from the general tax rate. The difference of \$1,365,356 is being taken from the existing fleet reserve and will basically deplete the reserve by the end of 2026. This is an item that will have to be addressed in the long-term financial plan that will be presented to council later in 2026.

In 2025 and prior years, Council approved a \$19.4 million capital funding gap that will require a future debt issuance. As noted above, the 2026 capital budget does not include any additional new debt to fund the proposed capital plan. Staff will be bringing forward to council information on securing this debt financing in early 2026.

Long Range Financial Planning

Staff are continuing to work on a Long-Range Financial Plan which will be the tool that Council and staff will use to determine what the municipality is spending its money on. Loyalist Township has built a ten-year capital plan for both the general rate and utilities. These capital plans are based on asset renewal as discussed below; however, the Long-Range Financial Plan incorporates more than the Township's assets and looks at a long-range picture of all spending for the Township including proposed assets to be built based on studies and master plans that have been undertaken or will be undertaken.

The Asset Management Plan (AMP) included a finding that the Township's general rate contributes approximately half of its annual required investment for future capital replacement of infrastructure assets, yielding an annual infrastructure funding deficit. The AMP includes a simplified financial strategy to increase tax revenues for the purpose of phasing in full funding to the asset categories to close this deficit over the next 20 years. This plan continues to refine our financial and non-financial asset strategies as they work through the improvements/recommendations identified in the above-noted AMP.

A 10-year inflated capital plan is included in Appendix F – 10-Year Capital Plan. This plan incorporates Council's previous commitment to funding increases over time as part of the Asset Management Plan. In addition, this plan will be revised over the next year as the Township also undertakes an update to our Development Charge background study. This update will provide a key funding source for the Township's future growth-related projects. When combined with the existing funding from our Asset Management Plan this will help revise and form a solid financing plan for our future. Once completed in 2026 both the Development Charge background study and the updated long-range financial plan will be presented to Council.

The proposed 2026 capital budget includes several rural road rehabilitations and a variety of other asset interventions. Timing of capital projects is based on the factors such as:

- Risk (consequence/probability of failure) analysis;
- Condition assessments;
- Legislative requirements;
- Health and safety;
- Plans approved by Council such as the Strategic Plan, Infrastructure Master Plan, Climate Action Plan and relevant operational master planning documents;
- Council resolutions;
- Level of service and efficiency considerations;
- Funding programs;
- Staff work plans/balance between operating and capital and maintenance cost savings;
- Unforeseen capital works (e.g., emergency replacements); and
- Growth.

These factors are used to prioritize capital projects in accordance with Appendix E – Prioritisation of Capital Projects Policy. It is important to note that while Council recently approved an updated Prioritisation of Capital Projects Policy this new policy will take effect for the 2027 capital budget as the 2026 capital plan had already been finalized prior to Council's approval of the new policy.

2026 Capital Budget Adjustments made to Draft Budget

The following is a list of projects that staff have delayed or are seeking non-tax rate funding to avoid any additional debt issuance.

2026 Budget adjustments made as part of this proposed capital budget

\$30,000

Millcreek Park Gazebo

- Staff have reviewed the gazebo determining the structure requires a repaint for aesthetics reasons and to extend the life of the asset. However, as there is no immediate health and safety concerns are recommending delaying the project one additional year due to financial constraints and exploring potential partnerships with community to help reduce the cost of the project. Project to be reconsidered during 2027 budget development.

2026 Budget adjustments made as part of this proposed capital budget

\$15,000 **Event Trailer**

- This project was deferred from the budget due to financial constraints and staff will continue to use personal vehicles to move around equipment and furniture for Township events.

\$15,000 **Manitou Office Plotter**

- The existing full-size plotter at the Manitou Office is scheduled for lifecycle replacement, however, is currently still operational. This project will be delayed one year due to financial constraints.

\$2,500,000 **Oxford, Cambridge, & Clairton Roadway Rehabilitation**

- This project has been delayed to 2027 to help reduce the overall impact on the general tax rate.

\$366,900 **Light Duty Fleet Replacements**

- Deferred the replacement of 5 pick-up trucks to 2027 or beyond.

\$489,250 **Wheel Loader Replacement**

- Deferred the replacement of the 1992 Caterpillar wheel loader to 2027 or beyond. Needs assessment to be performed in 2026 (internal)

\$52,809 **Leisure Activity Centre Equipment**

- This budget has been deferred this year and will be reconsidered during the 2027 budget development timeline.

WJ Henderson Community Centre Renewal Project

The WJ Henderson Recreation Centre renewal project is an exciting initiative which will create a place for residents to come together as a community. This first phase of the project will involve the expansion and renovation of the W.J. Henderson Community Centre and will allow for expanded recreation programming.

Infrastructure Canada announced in the fall of 2022 that Loyalist Township was successful in its application to the Green and Inclusive Community Building Fund, which will provide up to \$16.5 million in funding towards the project. In addition, staff have applied for and been awarded grants from the Enabling Accessibility Fund (\$86,000), Renewable Energy Benefit Fund (\$669,900), RBC's Community Infrastructure Fund (\$125,000), Community Building Retrofit Fund (\$2,500,000) and the Community Sport and Recreation Fund (\$9,174,292). The City of Kingston through a partnership agreement has agreed to contribute up to \$6,550,000 to support the aquatic centre portion of the project.

Council approved the validation report for the project which established target costs and timelines for the project on November 9, 2023 ([Staff Report 2526](#)). This report was presented alongside a business and funding plan which outlined the projected costs and revenues

associated with building and operating the facility. Budget for the design and construction phases of the project have also been pre-approved with the validation report. No new capital budget is included in the 2026 budget for this project. The 2026 draft operating budget includes new positions and operating costs associated with the new facility.

To date, work has been completed on the following:

- Renovations of the existing changerooms including a new large Junior 'C' dedicated dressing room for the Amherstview Jets
- Removal of the former pool changerooms to create a large and expanded "Social Heart" public gathering area including multi-purpose room, new concession, new arena accessible viewing platform
- Improvements to the exterior including a new stormwater management facility to bring the site in line with current regulations
- New Aquatic building structure completed
- Partial concrete pours of the new pool basins
- Partial completion of the new aquatic changerooms by infilling the former pool basin and constructing new masonry wall and finishes on top of the infill
- Complete replacement of the refrigeration equipment, pad, boards, and glass of the arena
- Opening of the legacy space to the public, through partnership with the Gord Downie and Chanie Wenjack Fund

In 2026, completion of the following work is expected:

- Completion of construction and the commissioning of the new aquatic facility
- Completion of the energy efficiency upgrades including new mechanical equipment including heat pumps to meet greenhouse gas emissions target reductions.

It is anticipated that the project will open to the public in Q3 of 2026.

Details on the project, validation report and business plan are available on the Loyalist website at wjrenewal.ca. Staff intend to present an update to the Business Case to Council in 2026 based on additional information gained.

Capital Projects Detail

The 2026 proposed general rate capital projects are listed by managing division below and include an estimated carry-forward amount of capital projects approved in 2025 or before. Appendix C – 2026 Capital Projects Detail provides detailed project descriptions that are referenced below.

Staff will be bringing a report to Council in early 2026 that will list all capital projects that are carried forward from previous years. The status of the project as well as the anticipated funding will be reported to Council with 2025 year-end financial updates.

6.2. Corporate Services

Information Technology

Table 46: Corporate Services - IT - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|--|-----------------------------------|--------------------------------|
| Computer Annual Replacement | 50,000 | - |
| Security Cameras | 20,000 | - |
| Mobile Devices | 20,000 | - |
| Annual IT Network Expenses | 25,000 | - |
| Printers | 16,000 | - |
| Council Devices | 20,000 | - |
| Council Chambers Video & Audio Equipment Upgrade | 75,000 | - |
| Total | 226,000 | - |

Key Projects in the 2026 Draft Capital Budget

- \$106,000 Annual printer, mobile device, and computer replacements, as well as new Council devices following the 2026 election. These are all lifecycle replacements.
- \$75,000 This capital project proposes the replacement of the existing microphones and proposes upgrades to software in Council Chambers to support enhanced hybrid meeting capabilities. The existing microphones are outdated, increasingly unreliable, and lack compatibility with modern conferencing platforms and accessibility standards. The conferencing system is also limited to one video stream. The scope of work includes the replacement of microphones, charging stations, conferencing system, and the addition of one accessible unit. It also includes the addition of software to allow multiple video feeds to be displayed in one location. The cost also includes installation. These upgrades will improve public access to council proceedings, consider accessibility needs, improve sound quality and reduce technical disruptions at meetings. The upgrades will also allow Council Chambers to be used more often for internal and external meetings.

6.3. Emergency Services

Table 47: Emergency Services - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|---|-----------------------------------|--------------------------------|
| Annual Equipment | 30,000 | - |
| Annual Fleet Vehicles & Equipment | 1,185,000 | - |
| Annual Bunker Gear Replacement | 35,000 | - |
| Cancer Prevention Project | 64,000 | - |
| Fire Training Centre Repairs | 65,000 | - |
| Recruitment - Gear, Instructors, Medical | 195,200 | - |
| Odessa Station Garage Door Opener Replacement | 21,850 | - |
| Radio Replacement Program | 85,000 | - |
| Total | 1,681,050 | - |

Key Projects in the 2026 Draft Capital Budget

| | |
|-----------|---|
| \$80,000 | Administration Vehicle (New ½ Ton Vehicle) |
| \$110,000 | Wildland Truck (New ¾ Ton Vehicle) |
| \$850,000 | Tanker for Amherst Island |
| \$145,000 | Tanker Refurb for Odessa |
| \$85,000 | Portable and Mobile Radio Replacement Program |
| \$195,200 | 2026 Paid On-Call Firefighter Recruitment Program |

6.4. Economic Growth and Community Development Services

Engineering and Environment

The Engineering and Environment Division manages capital projects on behalf of other divisions across the Township. These projects span different service areas and are often tied back to guiding documents adopted by Council. An example of this is the Building Mechanical Replacement Program which is listed below in the Asset Management Programs & Projects section but could also be included in the Resilient Climate Action Plan.

Table 48: EGCDs – Engineering and Environment draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|--|-----------------------------------|--------------------------------|
| Amherst Drive Urbanization | 100,000 | - |
| HP Water Pipe on Tower Road | - | 50,000 |
| Upgrade Purdy PRV | - | 50,000 |
| Main St & Windermere Blvd, Bath Intersection | 2,990,000 | 1,670,000 |
| Utilities Office & Storage | - | 1,200,000 |
| Neilson Store Roof / Veranda | 250,000 | - |
| Lakeview PS - Pump 3 Upsizing & Electrical | - | 1,530,000 |
| Odessa Main St Reconstruction | 640,000 | 1,810,000 |
| Bath WWTP Water Reclamation System | - | 405,000 |
| Building Mechanical Replacement Program | 30,000 | - |
| Roof Replacement Program | 232,500 | 30,000 |
| Parking Lot & Pathway Program | 200,000 | - |
| BCA Structural Investigations & Repairs | 50,000 | - |
| Bath WPCP Generator | - | 600,000 |
| Outdoor Splash Park - 2028 | 50,000 | - |
| Cornell, Huff, Littlefield, Westran | 58,333 | 116,667 |
| Havergal, Asbury, Rothwell | 58,333 | 116,667 |
| Sanitary Sewer Upsizing - Fields of Loyalist | - | 100,000 |
| Development Charges Study | 50,000 | - |
| Sanitary Wet Weather Model | - | 150,000 |
| Willie Pratt Rehabilitation | 300,000 | - |
| Community Garden Development | 15,000 | - |
| Church St Sidewalk Extension | 130,000 | - |

General Rate Capital Budget | Economic Growth and Community Development Services

| | | |
|---|------------------|------------------|
| Bath WTP Disinfection Expansion | - | 700,000 |
| Bath WWTP Repair of Plant Effluent Pipe | - | 600,000 |
| Amherstview WWTP Odour Study | - | 60,000 |
| Bath WTP Citric Acid System | - | 50,000 |
| Total | 5,154,167 | 9,238,334 |

Key Projects in the 2026 Draft Capital Budget

Asset Management Programs & Projects

As per the Loyalist Township Strategic Plan (2024-2027), the Strategic Objective of Sustainable Infrastructure and Services identifies the implementation of the Asset Management Plan as a key objective of the Township. In accordance with this objective staff are proposing the following annual programs and projects aimed at maintaining existing levels of service:

| | |
|-----------|---|
| \$30,000 | Building Mechanical Replacement Program |
| \$262,500 | Roof Replacement Program |
| \$200,000 | Parking Lot and Pathway Program |
| \$50,000 | Building Condition Assessment (BCA) Structural Investigations & Repairs |
| \$600,000 | Bath WPCP Generator Replacement |
| \$250,000 | Neilson Store Roof / Verenda |
| \$600,000 | BWWTP Repair of Plant Effluent Pipe |

Major Urban Road Reconstruction

Typically, the Township budgets for construction of one major urban road reconstruction project per year. This year the Sir John Johnson Dr and Pruyn Cres project includes buried services (water, sanitary, stormwater) as necessary, reducing the asphalt width on Sir John Johnson to promote traffic calming, and the introduction of a multi-use pathway in accordance with the Infrastructure Master Plan.

| | |
|-------------|--|
| \$2,450,000 | Odessa Main St Reconstruction (Durham St to Mill St) |
| \$4,660,000 | Bath Main St and Windermere Intersection |

Key Projects in the 2026 Draft Capital Budget

ResiLienT Climate Action Plan

As per the Loyalist Township Strategic Plan (2024-2027), the Guiding Principle identifies Environmental Sustainability as a key lens for decision making. In accordance with this principle and in line with the Loyalist Township ResiLienT Climate Action Plan, staff are proposing the following projects:

| | |
|-----------|------------------------------------|
| \$405,000 | Bath WWTP Water Reclamation System |
|-----------|------------------------------------|

Key Projects in the 2026 Draft Capital Budget

| | |
|----------|------------------------------|
| \$15,000 | Community Garden Development |
|----------|------------------------------|

Infrastructure Master Plan

Following adoption of the Infrastructure Master Plan by Council in June 2024, staff are recommending commencement of a number of initiatives, both growth and remedial in nature, in 2026 including:

| | |
|-------------|--|
| \$1,560,000 | Lakeview PS - Pump 3 Upsizing and Electrical |
| \$150,000 | Sanitary Sewer Wet Weather Model |
| \$750,000 | Bath WTP Disinfection Expansion |
| \$60,000 | AWWTP - Odour Study |

6.5. Community and Customer Services

Recreation, Parks and Facilities

Table 49: CCS – Recreation, Parks and Facilities - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|---------------------------------------|-----------------------------------|--------------------------------|
| Annual Fibar Replacement | 10,000 | - |
| Tree Asset Management Program | 100,000 | - |
| Municipal Office Awning & Cubicles | 20,480 | - |
| Fairfield Park Playground Replacement | 172,010 | - |
| Total | 302,490 | - |

Key Projects in the 2026 Draft Capital Budget

\$10,000 Fibar Upgrades (annual program)

\$100,000 Tree Asset Management Program

\$172,010 Fairfield Park Playground Replacement

\$20,480 Municipal Office Awning & Cubicles (Odessa)

Public Works & Corporate Fleet

Table 50: CCS - Public Works - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|--|-----------------------------------|--------------------------------|
| Park & Manitou Cres Surface Asphalt | 40,000 | - |
| Storm Ponds Clean Out/Dredging | 50,000 | - |
| Intersection Studies | 10,000 | - |
| Annual Culvert Replacements | 100,000 | - |
| HCB Lifecycle | 900,000 | - |
| Violet Road Bridge Area North to Sharpe Rd | 75,000 | - |
| County Rd 6 Garage Wash pad | 200,000 | - |
| Violet Landfill Fuel Tank | 30,000 | - |
| Violet Landfill Fence Replacement | 60,000 | - |
| Rural Road Repairs & Improvements | 430,000 | - |
| Total | 1,895,000 | - |

Key Projects in the 2026 Draft Capital Budget

| | |
|-----------|--|
| \$430,000 | Rural Gravel Road Repairs & Improvements |
| \$900,000 | HCB Lifecycle – Rehabilitation of existing asphalt roadways, Micro Surfacing |
| \$850,000 | OSIM Bridge Lifecycle Program |
| \$200,000 | County Road 6 Garage wash pad |
| \$75,000 | Engineering & Design of Violet Road |

Fleet

Table 51: Fleet - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|-------------------------------------|-----------------------------------|--------------------------------|
| Annual Heavy Duty Fleet - Corporate | 505,000 | - |
| Annual Light Duty Fleet - Corporate | 70,000 | - |
| Annual Light Duty Fleet – Utilities | - | 70,000 |
| Annual Equipment - Corporate | 196,956 | - |
| Total | 771,956 | 70,000 |

Key Projects in the 2026 Draft Capital Budget

| | |
|-----------|---|
| \$505,000 | Replacement of 2011 International Tandem Truck w/ dump box, material spreader/sander, front plow, side wing (T3111) |
| \$196,956 | Equipment Replacement <ul style="list-style-type: none"> • Culvert Steamer - \$25,000 • Front and Rear Flail Mowers - \$125,000 • 2004 John Deere Riding Mower - \$37,500 • Ball Park Groomer - \$9,456 |

7. UTILITIES CAPITAL BUDGET

7.1. Overview

| 2026 Proposed Utilities Capital Budget | | |
|--|-------------------|--|
| \$9,905,534 | NIL | \$9.02 Million |
| Combined Capital Budget | New Debt Required | Withdrawals from Discretionary Reserve Funds |

The proposed Utilities capital budget for 2026 totals \$9,905,534. It is important to note that a Water and Sewer User Rates study was undertaken in 2024, and updated contributions are required from operations to support the Utilities capital program. These additional transfers to capital have been budgeted for in the operations section of the budget.

The 2024 study did not include an update of the impost fee requirements to offset projects that are triggered by growth. An update to the impost fee portion of the 2019 study is underway and planned for completion in 2026 and will feed into the long-range financial plan.

Appendix C – 2026 Capital Projects Detail provides detailed project descriptions that are referenced below. The projects in which 2026 funding is requested are sorted from highest to lowest priority in accordance with Appendix E – Prioritisation of Capital Projects Policy and on factors including but not limited to:

- Risk/likelihood of failure analysis
- Condition assessments
- Prioritisation of projects
- Strategic Plan
- Infrastructure Master Plan
- Council Resolutions
- Staff work plans/balance between operating and capital
- Unforeseen capital works (e.g., emergency replacements)
- Growth

On October 22, 2024, staff took a report to Council providing a general overview on this policy and received direction to update this policy prior to the 2026 budget deliberations.

Staff will be bringing a report to Council in March that will list all capital projects that are carried forward from previous years. The status of the project as well as the anticipated funding will be reported to Council with 2025 year-end financial updates. It is anticipated this will come in co-ordination with the long-range financial plan update.

Utilities Capital Budget | Overview

Table 52: EGCDs - Utilities - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|--|-----------------------------------|--------------------------------|
| Annual Light Duty Fleet – Utilities | - | 70,000 |
| Long-Term SCADA Plan | - | 150,000 |
| SCADA Computer Hardware Upgrades | - | 60,000 |
| Taylor Kidd SPS Pump Rebuilds | - | 20,000 |
| Hydrant Replacements | - | 20,200 |
| Meter Replacements | - | 100,000 |
| Amherstview WWTP Clarifier Cover | - | 80,000 |
| Maintenance Truck Caps | - | 30,000 |
| Amherstview WWTP Water Reclamation System Refurbishments | - | 70,000 |
| Bath WWTP Samplers Replacement | - | 22,000 |
| Amherstview WWTP Aeration Diffuser Replacements | - | 25,000 |
| Drinking Water System Auto Flusher Installation | - | 20,000 |
| Total | - | 667,200 |

Table 53: Engineering & Environmental - Utilities - Draft capital budget

| Project Name | 2026 General Rate Proposed Budget | 2026 Utilities Proposed Budget |
|--|-----------------------------------|--------------------------------|
| HP Water Pipe on Tower Road | - | 50,000 |
| Upgrade Purdy PRV | - | 50,000 |
| Main St & Windermere Blvd, Bath Intersection | 2,990,000 | 1,670,000 |
| Utilities Office & Storage | - | 1,200,000 |
| Lakeview PS - Pump 3 Upsizing & Electrical | - | 1,530,000 |
| Odessa Main St Reconstruction | 640,000 | 1,810,000 |
| Bath WWTP Water Reclamation System | - | 405,000 |
| Roof Replacement Program | 232,500 | 30,000 |
| Bath WPCP Generator | - | 600,000 |
| Cornell, Huff, Littlefield, Westran | 58,333 | 116,667 |
| Havergal, Asbury, Rothwell | 58,333 | 116,667 |
| Sanitary Sewer Upsizing - Fields of Loyalist | - | 100,000 |
| Sanitary Wet Weather Model | - | 150,000 |
| Bath WTP Disinfection Expansion | - | 700,000 |
| Bath WWTP Repair of Plant Effluent Pipe | - | 600,000 |
| Amherstview WWTP Odour Study | - | 60,000 |
| Bath WTP Citric Acid System | - | 50,000 |
| Total | 3,979,166 | 9,238,334 |

Utilities Capital Budget | Overview

Table 54: EGCDs - Utilities - Draft capital funding plan

| 2026 Utilities Capital Budget Financing Plan | Water | Sewer | Total |
|--|------------------|------------------|------------------|
| Capital Reserve | 2,537,700 | 1,002,787 | 3,540,487 |
| Impost Fees - Growth | 1,230,000 | 2,165,000 | 3,395,000 |
| Impost Fees - Club | 139,167 | 1,882,300 | 2,021,467 |
| Fleet Reserve Fund | 35,000 | 35,000 | 70,000 |
| Third Party Agreements | - | 878,580 | 878,580 |
| Debt | - | - | - |
| Total | 3,941,867 | 5,963,667 | 9,905,534 |

Key Projects in the 2026 Draft Capital Budget

| | |
|-----------|--|
| \$150,000 | Long Term SCADA Plan upgrades continued from 2025 |
| \$80,000 | Amherstview WWTP Clarifier Cover |
| \$70,000 | Amherstview WWTP Water Reclamation System Refurbishments |
| \$405,000 | Bath WWTP Water Reclamation System (Engineering) |
| \$100,000 | Water Meter Replacement Program |

Reserve Funds and Debt

Included in the proposed capital budget are discretionary reserve fund withdrawals totaling \$9.02 million. This includes the use of impost club reserve funds. As planned in the 2024 impost and user rate study, the use of the club fee reserve funds acts as a stabilizing tool from year to year by alleviating large spikes in utilities capital replacement. Appendix D – Reserve and Reserve Fund Balances provide a projection of the reserves and reserve funds.

As noted in Section 5, debt issuances are not planned in the utilities service area for 2026 spending. Work completed through the Infrastructure Master Plan does not anticipate water and sewer treatment plant expansion within the next 10 years, and as such, it is likely that the impost growth reserve funds will not require debt to cover cashflow deficiencies. This has been confirmed through the Water and Sewer User Rates study that was completed in 2024. The costs to service any future utilities debt would be funded by user rates or impost fees, however, this will still impact the Township's Annual Repayment Limit (ARL), which is projected in Appendix F – 10-Year Capital Plan.

Capital Planning

Like the general rate, the Asset Management Plan concluded that the Township's Utilities division is contributing approximately half of its annual required investment for future capital replacement of infrastructure, yielding an annual infrastructure deficit. The plan includes a simplified financial strategy to close this deficit over the next 20 years, including the use of reserve funds that are more established than the general rate. Staff will continue to refine its financial and non-financial asset strategies as they work through the improvements / recommendations identified in the above-noted AMP.

A 10-year inflated capital plan is included in Appendix F – 10-Year Capital Plan. Based on funding assumptions, there are funding gaps in some years after the use of reserve funds, however, it is important to note that these reserve fund withdrawals are subjective and are used at Council's discretion.

8. APPENDIX A – NEW STAFF PROPOSALS

New Staff Proposals

| Position | Estimated total cost for 2026 | Description of duties | Link to strategic plan | Customer service improvement by adding position | Potential future cost savings by adding this position | Risk management mitigation by adding this position | Comments |
|---|-------------------------------|--|--|---|---|---|--|
| Corporate Administrative Support Summer Student | \$ 12,643 | Provide administrative support to various departments across the Township. | Aligns with the Priority to "ensure business continuity, reliability, resiliency" under the "Organizational Effectiveness" Strategic Objective | Vacation backfill for customer service facing positions such as the Customer Service Associate, Operations Clerks & Administrative Assistants which would provide continuous customer service. | reduce potential overtime and pulling staff from their core jobs to provide assistance | Redeploy this resource to departments across the Township to cover vacation of admin support/customer service positions and provide additional support to special projects/additional workload. | |
| Heritage, Culture & Tourism Summer Student | \$ 12,853 | Support the planning, coordination, and implementation of summer activities and events at the Fairfield Gutzeit House and Legacy Space, ensuring programs are engaging, well organized, and inclusive. Provide assistance to visitors, maintain safe and welcoming spaces, and offer operational support at the Babcock Mill during peak hours and events. Collaborate with Division staff to deliver high quality experiences across all sites and help promote community engagement in Township heritage and cultural programming. | Adding one summer student will in the HCT Division will help staff deliver activities and events at the Fairfield Gutzeit House and the Legacy Space, during the summer months, creating engaging and inclusive experiences that strengthen community connection and wellbeing. This additional capacity is essential to supporting the summer activations planned for 2026, as activating these spaces is a new responsibility within the Division's portfolio. The position will also help ensure that the level of service provided to residents and visitors is maintained in a sustainable way, allowing Township resources to effectively support ongoing community and cultural growth. | This position will enhance customer service by supporting the planning and facilitation of activations at the Fairfield Gutzeit House and Legacy Space. As these sites are new to the Division's portfolio for 2026, additional staffing is essential to ensure programs are well-organized, engaging, and inclusive. The student will also support operations at the Babcock Mill, providing coverage during peak hours and events to maintain consistent, high-quality service and ensure appropriate staffing resources and supports are in place. | n/a | The addition of one summer staff member will provide the necessary capacity to implement activities, support visitors, and maintain safe and well-organized spaces at the newly operational Fairfield Gutzeit House and Legacy Space. Current Division staff do not have the capacity to activate these sites without this additional support, and with residents eagerly anticipating programming, the position is essential to meeting community expectations. The student will also support operations at the Babcock Mill, assisting with coverage during peak hours and events, a need following the successes of the 2025 summer season operations. | This position is being proposed as a recurring summer position. Staff will continue to seek student grant funding each year to support expenses. Without this new position, activations at the Fairfield Gutzeit House and Legacy Space will be limited and staffing resources at the Babcock Mill will continue to be strained. |
| Realign Executive Research Assistant to CCS Director & CAO to the Executive Assistant to CAO, Council & HR and hire a PT Admin Assistant to support the Director of CCS | \$ 55,000 | Provide confidential administrative & executive support to CAO/Council/HR & where required other Department Head team members | Organizational Effectiveness - this position is currently shared with CCS Director and the organization has evolved and this effectively aligns duties to support administrative workload of CAO, Council & HR | Dedicated admin support to provide effective customer service for the CAO, Council & HR | | | |
| Parks Summer Student | \$ 15,330 | Assist with maintenance of municipal parks and green spaces. Support events and community programs via municipal park oversight. Perform landscaping tasks and ensure safety compliance at sites. | Aligns with the goal of enhancing the level of service provided in a sustainable way. Aligns with strategic objectives for fostering strong communities | Improved responsiveness to community needs during peak summer months. Enhanced visitor experience through well-maintained park facilities. | Reduces overtime costs by alleviating the workload of permanent staff. Prevents costly repairs by timely maintenance and oversight. | Decreases risk of accidents with additional monitoring of safety compliance. Supports risk management by addressing maintenance issues promptly. | One-time addition with a review in the 2027 budget for a recurring position. |
| Other staffing changes identified in closed session Full-Time Lifeguards (2) | \$ 66,589 | | | | | | |
| | \$ 87,651 | | Included in the previously approved validation report for the WJ Henderson Renewal project | | | | Mid-Year start date |

9. APPENDIX B – OPERATING BUDGETS BY DIVISION

| Operating | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|--------------------|----------|
| Revenue | | | | | |
| Fees & User Charges | (1,346,300) | (1,251,480) | (1,384,290) | (132,810) | 11% |
| Licenses, Permits | (1,225,200) | (1,192,400) | (1,207,650) | (15,250) | 1% |
| Taxation Revenue | (22,257,580) | (23,959,330) | (23,983,000) | (23,670) | 0% |
| Rents | (427,400) | (442,500) | (469,550) | (27,050) | 6% |
| Other Revenue | (3,391,900) | (3,569,160) | (3,832,240) | (263,080) | 7% |
| From Reserves/Reserve Funds | (2,188,300) | (1,298,220) | (3,741,520) | (2,443,300) | 188% |
| Total Budgeted Revenue | (30,836,680) | (31,713,090) | (34,618,250) | (2,905,160) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 13,944,000 | 14,877,490 | 16,684,370 | 1,806,880 | 12% |
| Debt Principal & Interest | 597,800 | 589,050 | 1,907,000 | 1,317,950 | 224% |
| Insurance | 985,800 | 1,011,000 | 1,056,600 | 45,600 | 5% |
| Utilities | 718,700 | 977,900 | 914,560 | (63,340) | -6% |
| Contracted Services | 5,044,700 | 4,986,730 | 5,426,300 | 439,570 | 9% |
| Supplies, Materials & Other | 5,418,680 | 4,959,150 | 5,922,040 | 962,890 | 19% |
| Capital | 2,763,000 | 2,845,890 | 3,204,600 | 358,710 | 13% |
| Contribution to Reserves/Reserve Funds | 2,510,700 | 2,642,500 | 2,236,340 | (406,160) | -15% |
| Internal Allocations | (1,146,700) | (1,176,620) | (1,261,300) | (84,680) | 7% |
| Total Budgeted Expenses | 30,836,680 | 31,713,090 | 36,090,510 | 4,377,420 | |
| Net Budgeted Levy Requirements | - | - | 1,472,260 | 1,472,260 | |

| Non-Departmental | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|--------------------|----------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (1,465,800) | (1,574,730) | (1,698,200) | (123,470) | 8% |
| From Reserves/Reserve Funds | (1,354,200) | (954,200) | (2,139,200) | (1,185,000) | 124% |
| Total Budgeted Revenue | (2,820,000) | (2,528,930) | (3,837,400) | (1,308,470) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | - | - | - | - | 0% |
| Debt Principal & Interest | 597,800 | 589,050 | 1,907,000 | 1,317,950 | 224% |
| Insurance | 107,000 | 100,000 | 133,800 | 33,800 | 34% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 723,700 | 586,950 | 432,000 | (154,950) | -26% |
| Capital | 2,763,000 | 2,845,890 | 3,204,600 | 358,710 | 13% |
| Contribution to Reserves/Reserve Funds | 1,524,000 | 1,524,000 | 1,375,600 | (148,400) | -10% |
| Internal Allocations | - | - | - | - | 0% |
| Total Budgeted Expenses | 5,715,500 | 5,645,890 | 7,053,000 | 1,407,110 | |
| Net Budgeted Levy Requirements | 2,895,500 | 3,116,960 | 3,215,600 | 98,640 | 3.16% |

| External Agencies | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|---|----------------------------|----------------------------|----------------------|----------------|------------|
| Conservation Authorities | | | | | |
| Cataraqui Region Conservation Authority | 241,500 | 262,400 | 328,400 | 66,000 | 25% |
| Quinte Conservation Authority Levy | 8,600 | 9,300 | 9,500 | 200 | 2% |
| Total Conservation Authorities | 250,100 | 271,700 | 337,900 | 66,200 | |
| Police Services | | | | | |
| Provincial Subsidy | (20,000) | (20,000) | (20,000) | - | 0% |
| Contribution to Reserves | - | 208,200 | - | (208,200) | -100% |
| OPP Contract | 2,403,200 | 2,502,120 | 2,627,300 | 125,180 | 5% |
| Total Police Services | 2,383,200 | 2,690,320 | 2,607,300 | -83,020 | -3% |

| Finance | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|--------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (59,000) | (63,700) | (63,900) | (200) | 0% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (59,000) | (63,700) | (63,900) | (200) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 663,700 | 700,470 | 733,200 | 32,730 | 5% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 5,200 | 5,800 | 1,000 | (4,800) | -83% |
| Supplies, Materials & Other | 70,900 | 95,500 | 122,600 | 27,100 | 28% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (178,300) | (183,650) | (233,600) | (49,950) | 27% |
| Total Budgeted Expenses | 561,500 | 618,120 | 623,200 | 5,080 | |
| Net Budgeted Levy Requirements | 502,500 | 554,420 | 559,300 | 4,880 | 1% |

| HR | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | - | - | 0% |
| From Reserves/Reserve Funds | (135,000) | - | (93,120) | (93,120) | 0% |
| Total Budgeted Revenue | (135,000) | - | (93,120) | (93,120) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 752,143 | 770,494 | 916,180 | 145,686 | 19% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 65,000 | 10,000 | 5,000 | (5,000) | -50% |
| Supplies, Materials & Other | 143,500 | 151,900 | 173,650 | 21,750 | 14% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (168,900) | (173,970) | (274,500) | (100,530) | 58% |
| Total Budgeted Expenses | 791,743 | 758,424 | 820,330 | 61,906 | |
| Net Budgeted Levy Requirements | 656,743 | 758,424 | 727,210 | (31,214) | -4% |

| CSSI | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|--------------------|------------|
| Revenue | | | | | |
| Fees & User Charges | (15,300) | (15,940) | (17,390) | (1,450) | 9% |
| Licenses, Permits | (11,800) | (15,600) | (27,100) | (11,500) | 74% |
| Rents | (2,700) | (1,200) | (1,200) | - | 0% |
| Other Revenue | (17,100) | (21,900) | (28,330) | (6,430) | 29% |
| From Reserves/Reserve Funds | (160,000) | (115,000) | (1,271,570) | (1,156,570) | 1006% |
| Total Budgeted Revenue | (206,900) | (169,640) | (1,345,590) | (1,175,950) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 1,741,857 | 1,866,686 | 2,038,290 | 171,604 | 9% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | 152,700 | 160,000 | 169,600 | 9,600 | 6% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 113,000 | 214,000 | 571,000 | 357,000 | 167% |
| Supplies, Materials & Other | 1,185,380 | 1,143,080 | 2,018,500 | 875,420 | 77% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 35,000 | 20,000 | - | (20,000) | -100% |
| Internal Allocations | (832,400) | (842,090) | (679,500) | 162,590 | -19% |
| Total Budgeted Expenses | 2,395,537 | 2,561,676 | 4,117,890 | 1,556,214 | |
| Net Budgeted Levy Requirements | 2,188,637 | 2,392,036 | 2,772,300 | 380,264 | 16% |

| CSSI - Council & General | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|------------------------------|--------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (800) | (1,100) | (1,500) | (400) | 36% |
| Licenses, Permits | (11,800) | (7,100) | (7,100) | - | 0% |
| Rents | (2,700) | (1,200) | (1,200) | - | 0% |
| Other Revenue | (12,200) | (11,600) | - | 11,600 | -100% |
| From Reserves/Reserve Funds | - | (30,000) | (1,111,570) | (1,081,570) | 3605% |
| Total Budgeted Revenue | (27,500) | (51,000) | (1,121,370) | (1,070,370) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 583,057 | 734,246 | 850,050 | 115,804 | 16% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 152,700 | 160,000 | 155,500 | (4,500) | -3% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 20,000 | 85,000 | 382,500 | 297,500 | 350% |
| Supplies, Materials & Other | 223,980 | 258,280 | 961,350 | 703,070 | 272% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 20,000 | - | - | - | 0% |
| Internal Allocations | (329,900) | (339,760) | (235,400) | 104,360 | -31% |
| Total Budgeted Expenses | 669,837 | 897,766 | 2,114,000 | 1,216,234 | |
| Net Budgeted Levy Requirements | 642,337 | 846,766 | 992,630 | 145,864 | 17% |

| CSSI - Clerk, Cemeteries, Election | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|---|-------------------------------------|-------------------------------------|------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (14,500) | (14,840) | (15,890) | (1,050) | 7% |
| Licenses, Permits | - | (8,500) | (20,000) | (11,500) | 135% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (4,900) | (10,300) | (28,330) | (18,030) | 175% |
| From Reserves/Reserve Funds | (75,000) | - | (60,000) | (60,000) | 0% |
| Total Budgeted Revenue | (94,400) | (33,640) | (124,220) | (90,580) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 469,900 | 423,490 | 427,610 | 4,120 | 1% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 93,000 | 49,000 | 88,500 | 39,500 | 81% |
| Supplies, Materials & Other | 25,100 | 34,200 | 85,160 | 50,960 | 149% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 15,000 | 20,000 | - | (20,000) | -100% |
| Internal Allocations | - | - | (115,800) | (115,800) | 0% |
| Total Budgeted Expenses | 603,000 | 526,690 | 485,470 | (41,220) | |
| Net Budgeted Levy Requirements | 508,600 | 493,050 | 361,250 | (131,800) | -27% |

| CSSI - Information Technology | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | - | - | 0% |
| From Reserves/Reserve Funds | (85,000) | (85,000) | (100,000) | (15,000) | 18% |
| Total Budgeted Revenue | (85,000) | (85,000) | (100,000) | (15,000) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 484,900 | 494,050 | 529,560 | 35,510 | 7% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | 14,100 | 14,100 | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | 80,000 | 100,000 | 20,000 | 25% |
| Supplies, Materials & Other | 899,300 | 813,100 | 933,950 | 120,850 | 15% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (428,500) | (426,110) | (254,900) | 171,210 | -40% |
| Total Budgeted Expenses | 955,700 | 961,040 | 1,322,710 | 361,670 | |
| Net Budgeted Levy Requirements | 870,700 | 876,040 | 1,222,710 | 346,670 | 40% |

| CSSI - Communications | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | - | - | 0% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | - | - | - | - | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 204,000 | 214,900 | 231,070 | 16,170 | 8% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 37,000 | 37,500 | 38,040 | 540 | 1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (74,000) | (76,220) | (73,400) | 2,820 | -4% |
| Total Budgeted Expenses | 167,000 | 176,180 | 195,710 | 19,530 | |
| Net Budgeted Levy Requirements | 167,000 | 176,180 | 195,710 | 19,530 | 11% |

| EMS - General | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | (7,400) | (1,900) | (2,500) | (600) | 32% |
| Rents | - | - | (1,000) | (1,000) | 0% |
| Other Revenue | (99,000) | (73,060) | (83,700) | (10,640) | 15% |
| From Reserves/Reserve Funds | (80,000) | (1,200) | - | 1,200 | -100% |
| Total Budgeted Revenue | (186,400) | (76,160) | (87,200) | (11,040) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 1,915,000 | 2,218,790 | 2,532,880 | 314,090 | 14% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 61,700 | 67,500 | 71,100 | 3,600 | 5% |
| Utilities | 68,600 | 69,500 | 72,930 | 3,430 | 5% |
| Contracted Services | 24,000 | 31,150 | 51,500 | 20,350 | 65% |
| Supplies, Materials & Other | 439,700 | 390,600 | 393,180 | 2,580 | 1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 12,500 | 11,600 | 10,000 | (1,600) | -14% |
| Internal Allocations | 15,000 | 16,150 | - | (16,150) | -100% |
| Total Budgeted Expenses | 2,536,500 | 2,805,290 | 3,131,590 | 326,300 | |
| Net Budgeted Levy Requirements | 2,350,100 | 2,729,130 | 3,044,390 | 315,260 | 12% |

| EMS - Bylaw | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (1,000) | (500) | (300) | 200 | -40% |
| Licenses, Permits | (27,000) | (24,800) | (22,100) | 2,700 | -11% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (23,000) | (42,900) | (50,400) | (7,500) | 17% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (51,000) | (68,200) | (72,800) | (4,600) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 62,900 | 58,960 | 64,730 | 5,770 | 10% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 42,000 | 44,500 | 47,000 | 2,500 | 6% |
| Supplies, Materials & Other | 102,700 | 103,600 | 113,050 | 9,450 | 9% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | - | - | - | - | 0% |
| Total Budgeted Expenses | 207,600 | 207,060 | 224,780 | 17,720 | |
| Net Budgeted Levy Requirements | 156,600 | 138,860 | 151,980 | 13,120 | 9% |

| EGCDS - General Rate & Building | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (110,000) | (92,700) | (92,700) | - | 0% |
| Licenses, Permits | (942,000) | (880,650) | (834,750) | 45,900 | -5% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (988,100) | (1,058,960) | (927,730) | 131,230 | -12% |
| From Reserves/Reserve Funds | (154,100) | (44,220) | (225,230) | (181,010) | 409% |
| Total Budgeted Revenue | (2,194,200) | (2,076,530) | (2,080,410) | (3,880) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 2,271,100 | 2,285,310 | 2,386,080 | 100,770 | 4% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | 17,500 | 18,800 | 19,050 | 250 | 1% |
| Utilities | 2,000 | 1,000 | 500 | (500) | -50% |
| Contracted Services | 100,000 | 110,000 | 90,000 | (20,000) | -18% |
| Supplies, Materials & Other | 489,600 | 330,400 | 459,120 | 128,720 | 39% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 589,300 | 587,640 | 491,690 | (95,950) | -16% |
| Internal Allocations | (17,200) | (17,710) | (73,700) | (55,990) | 316% |
| Total Budgeted Expenses | 3,452,300 | 3,315,440 | 3,372,740 | 57,300 | |
| Net Budgeted Levy Requirements | 1,258,100 | 1,238,910 | 1,292,330 | 53,420 | 4% |

| EGCDS - Engineering | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | - | - | (8,150) | (8,150) | 0% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | - | - | (8,150) | (8,150) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 636,300 | 629,850 | 645,140 | 15,290 | 2% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 39,300 | 33,500 | 29,600 | (3,900) | -12% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | (107,100) | (110,310) | (126,200) | (15,890) | 14% |
| Total Budgeted Expenses | 568,500 | 553,040 | 548,540 | (4,500) | |
| Net Budgeted Levy Requirements | 568,500 | 553,040 | 540,390 | (12,650) | -2% |

| EGCDS - Development | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (110,000) | (92,700) | (92,700) | - | 0% |
| Licenses, Permits | (39,000) | (31,250) | (28,750) | 2,500 | -8% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (983,100) | (1,052,660) | (913,280) | 139,380 | -13% |
| From Reserves/Reserve Funds | (145,000) | (13,100) | (60,000) | (46,900) | 358% |
| Total Budgeted Revenue | (1,277,100) | (1,189,710) | (1,094,730) | 94,980 | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 946,000 | 973,920 | 1,012,660 | 38,740 | 4% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | 2,000 | 1,000 | 500 | (500) | -50% |
| Contracted Services | 100,000 | 110,000 | 90,000 | (20,000) | -18% |
| Supplies, Materials & Other | 364,200 | 210,900 | 263,820 | 52,920 | 25% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 546,600 | 575,640 | 479,690 | (95,950) | -17% |
| Internal Allocations | - | - | - | - | 0% |
| Total Budgeted Expenses | 1,958,800 | 1,871,460 | 1,846,670 | (24,790) | |
| Net Budgeted Levy Requirements | 681,700 | 681,750 | 751,940 | 70,190 | 10% |

| EGCDS - Building Division (User Rate) | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | - | - | - | - | 0% |
| Licenses, Permits | (903,000) | (849,400) | (806,000) | 43,400 | -5% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (5,000) | (6,300) | (6,300) | - | 0% |
| From Reserves/Reserve Funds | (9,100) | (31,120) | (165,230) | (134,110) | 431% |
| Total Budgeted Revenue | (917,100) | (886,820) | (977,530) | (90,710) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 688,800 | 681,540 | 728,280 | 46,740 | 7% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 17,500 | 18,800 | 19,050 | 250 | 1% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | - | - | - | - | 0% |
| Supplies, Materials & Other | 86,100 | 86,000 | 165,700 | 79,700 | 93% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 42,700 | 12,000 | 12,000 | - | 0% |
| Internal Allocations | 89,900 | 92,600 | 52,500 | (40,100) | -43% |
| Total Budgeted Expenses | 925,000 | 890,940 | 977,530 | 86,590 | |
| Net Budgeted Levy Requirements | 7,900 | 4,120 | - | (4,120) | -100% |

| CCS - General Rate | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (1,220,000) | (1,142,340) | (1,273,900) | (131,560) | 12% |
| Licenses, Permits | (237,000) | (269,450) | (321,200) | (51,750) | 19% |
| Rents | (424,700) | (441,300) | (467,350) | (26,050) | 6% |
| Other Revenue | (719,900) | (713,910) | (959,980) | (246,070) | 34% |
| From Reserves/Reserve Funds | (305,000) | (183,600) | (12,400) | 171,200 | -93% |
| Total Budgeted Revenue | (2,906,600) | (2,750,600) | (3,034,830) | (284,230) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 6,537,300 | 6,976,780 | 8,013,010 | 1,036,230 | 15% |
| Debt Principal & Interest | - | - | - | - | 0% |
| Insurance | 646,900 | 664,700 | 663,050 | (1,650) | 0% |
| Utilities | 648,100 | 907,400 | 841,130 | (66,270) | -7% |
| Contracted Services | 2,042,200 | 1,797,460 | 1,695,600 | (101,860) | -6% |
| Supplies, Materials & Other | 2,263,200 | 2,157,120 | 2,209,940 | 52,820 | 2% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 349,900 | 291,060 | 359,050 | 67,990 | 23% |
| Internal Allocations | 35,100 | 24,650 | - | (24,650) | -100% |
| Total Budgeted Expenses | 12,522,700 | 12,819,170 | 13,781,780 | 962,610 | |
| Net Budgeted Levy Requirements | 9,616,100 | 10,068,570 | 10,746,950 | 678,380 | 7% |

| CCS - Recreation & Facilities | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (222,600) | (253,800) | (406,800) | (153,000) | 60% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | (422,200) | (438,300) | (463,350) | (25,050) | 6% |
| Other Revenue | (39,600) | (18,560) | (78,380) | (59,820) | 322% |
| From Reserves/Reserve Funds | (65,000) | - | - | - | 0% |
| Total Budgeted Revenue | (749,400) | (710,660) | (948,530) | (237,870) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 2,713,600 | 2,931,470 | 3,622,400 | 690,930 | 24% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 178,700 | 188,000 | 185,550 | (2,450) | -1% |
| Utilities | 461,300 | 727,200 | 671,930 | (55,270) | -8% |
| Contracted Services | 433,600 | 471,210 | 478,400 | 7,190 | 2% |
| Supplies, Materials & Other | 539,400 | 645,110 | 639,700 | (5,410) | -1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 27,900 | 27,860 | 11,050 | (16,810) | -60% |
| Internal Allocations | 11,300 | 18,040 | - | (18,040) | -100% |
| Total Budgeted Expenses | 4,365,800 | 5,008,890 | 5,609,030 | 600,140 | |
| Net Budgeted Levy Requirements | 3,616,400 | 4,298,230 | 4,660,500 | 362,270 | 8% |

| CCS - HCT | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|---------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (15,000) | (23,000) | (23,000) | - | 0% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | (2,500) | (3,000) | (4,000) | (1,000) | 33% |
| Other Revenue | (16,700) | (22,900) | (12,500) | 10,400 | -45% |
| From Reserves/Reserve Funds | (15,000) | (12,600) | (12,400) | 200 | -2% |
| Total Budgeted Revenue | (49,200) | (61,500) | (51,900) | 9,600 | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 473,100 | 514,180 | 556,120 | 41,940 | 8% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | - | - | - | - | 0% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 59,600 | 62,600 | 62,600 | - | 0% |
| Supplies, Materials & Other | 62,800 | 64,700 | 64,080 | (620) | -1% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | 1,300 | 1,340 | - | (1,340) | -100% |
| Total Budgeted Expenses | 596,800 | 642,820 | 682,800 | 39,980 | |
| Net Budgeted Levy Requirements | 547,600 | 581,320 | 630,900 | 49,580 | 9% |

| CCS - Public Works | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|-------------------------|-----------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (982,400) | (865,540) | (844,100) | 21,440 | -2% |
| Licenses, Permits | (237,000) | (269,450) | (321,200) | (51,750) | 19% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (663,600) | (672,450) | (869,100) | (196,650) | 29% |
| From Reserves/Reserve Funds | (225,000) | (171,000) | - | 171,000 | -100% |
| Total Budgeted Revenue | (2,108,000) | (1,978,440) | (2,034,400) | (55,960) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 3,350,600 | 3,531,130 | 3,834,490 | 303,360 | 9% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 468,200 | 476,700 | 477,500 | 800 | 0% |
| Utilities | 186,800 | 180,200 | 169,200 | (11,000) | -6% |
| Contracted Services | 1,549,000 | 1,263,650 | 1,154,600 | (109,050) | -9% |
| Supplies, Materials & Other | 1,661,000 | 1,447,310 | 1,506,160 | 58,850 | 4% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | 322,000 | 263,200 | 348,000 | 84,800 | 32% |
| Internal Allocations | 22,500 | 5,270 | - | (5,270) | -100% |
| Total Budgeted Expenses | 7,560,100 | 7,167,460 | 7,489,950 | 322,490 | |
| Net Budgeted Levy Requirements | 5,452,100 | 5,189,020 | 5,455,550 | 266,530 | 5% |

| CCS - Transit | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (75,000) | (100,000) | (83,246) | 16,754 | -17% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (862,100) | (1,300,880) | (1,476,105) | (175,225) | 13% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (937,100) | (1,400,880) | (1,559,351) | (158,471) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 105,600 | 113,240 | 115,520 | 2,280 | 2% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 400 | 400 | 500 | 100 | 25% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 679,895 | 1,230,000 | 1,350,810 | 120,810 | 10% |
| Supplies, Materials & Other | 106,405 | 11,100 | 13,620 | 2,520 | 23% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | 44,800 | 46,140 | 78,900 | 32,760 | 71% |
| Total Budgeted Expenses | 937,100 | 1,400,880 | 1,559,350 | 158,470 | |
| Net Budgeted Levy Requirements | - | - | (1) | (1) | 0% |

| CCS - Ferry | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|----------------------------------|--------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (425,000) | (425,000) | (445,000) | (20,000) | 5% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (5,627,200) | (7,631,390) | (6,583,350) | 1,048,040 | -14% |
| From Reserves/Reserve Funds | (88,400) | - | - | - | 0% |
| Total Budgeted Revenue | (6,140,600) | (8,056,390) | (7,028,350) | 1,028,040 | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 3,852,200 | 4,163,910 | 4,301,930 | 138,020 | 3% |
| Debt Principle & Interest | - | - | - | - | 0% |
| Insurance | 38,500 | 27,800 | 62,800 | 35,000 | 126% |
| Utilities | - | - | - | - | 0% |
| Contracted Services | 473,000 | 850,000 | 668,000 | (182,000) | -21% |
| Supplies, Materials & Other | 1,561,100 | 2,792,000 | 1,789,020 | (1,002,980) | -36% |
| Capital | - | - | - | - | 0% |
| Contribution to Reserves/Reserve Funds | - | - | - | - | 0% |
| Internal Allocations | 215,800 | 222,680 | 206,600 | (16,080) | -7% |
| Total Budgeted Expenses | 6,140,600 | 8,056,390 | 7,028,350 | (1,028,040) | |
| Net Budgeted Levy Requirements | - | - | - | - | 0% |

| EGCDS - Utilities | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|------------------|-----------|
| Revenue | | | | | |
| Fees & User Charges | (8,879,300) | (8,640,820) | (10,014,300) | (1,373,480) | 16% |
| Licenses, Permits | (300) | (300) | (300) | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (3,489,200) | (3,330,310) | (2,712,600) | 617,710 | -19% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (12,368,800) | (11,971,430) | (12,727,200) | (755,770) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 2,004,700 | 1,897,600 | 1,966,830 | 69,230 | 4% |
| Debt Principal & Interest | 590,200 | 555,180 | 493,800 | (61,380) | -11% |
| Insurance | 134,200 | 138,100 | 150,200 | 12,100 | 9% |
| Utilities | 1,176,300 | 1,129,900 | 1,090,600 | (39,300) | -3% |
| Contracted Services | 191,400 | 145,600 | 155,400 | 9,800 | 7% |
| Supplies, Materials & Other | 1,701,900 | 1,684,630 | 1,678,800 | (5,830) | 0% |
| Capital | 3,390,500 | 3,390,500 | 3,546,300 | 155,800 | 5% |
| Contribution to Reserves/Reserve Funds | 2,293,700 | 2,122,100 | 2,669,470 | 547,370 | 26% |
| Internal Allocations | 886,100 | 907,820 | 975,800 | 67,980 | 7% |
| Total Budgeted Expenses | 12,369,000 | 11,971,430 | 12,727,200 | 755,770 | |
| Net Budgeted Levy Requirements | 200 | - | - | - | 0% |

| EGCDS - Utilities - Water | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|----------------------------|----------------------------|----------------------|------------------|--------------|
| Revenue | | | | | |
| Fees & User Charges | (4,912,500) | (4,722,050) | (5,506,600) | (784,550) | 17% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (2,027,200) | (1,843,210) | (1,435,100) | 408,110 | -22% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (6,939,700) | (6,565,260) | (6,941,700) | (376,440) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 730,600 | 644,340 | 672,560 | 28,220 | 4% |
| Debt Principal & Interest | 241,900 | 238,950 | 152,500 | (86,450) | -36% |
| Insurance | 24,500 | 25,700 | 30,500 | 4,800 | 19% |
| Utilities | 356,000 | 357,200 | 358,500 | 1,300 | 0% |
| Contracted Services | 87,000 | 51,700 | 79,700 | 28,000 | 54% |
| Supplies, Materials & Other | 413,600 | 468,830 | 440,700 | (28,130) | -6% |
| Capital | 2,474,800 | 2,474,800 | 2,537,700 | 62,900 | 3% |
| Contribution to Reserves/Reserve Funds | 1,400,200 | 1,223,000 | 1,556,640 | 333,640 | 27% |
| Internal Allocations | 1,137,700 | 1,125,750 | 1,112,900 | (12,850) | -1% |
| Total Budgeted Expenses | 6,866,300 | 6,610,270 | 6,941,700 | 331,430 | |
| Net Budgeted Levy Requirements | (73,400) | 45,010 | - | (45,010) | -100% |

| EGCDS - Utilities - Sewer | 2024 Approved Budget | 2025 Approved Budget | 2026 Draft Budget | \$ Change | % Change |
|--|-------------------------------------|-------------------------------------|------------------------------|------------------|-----------------|
| Revenue | | | | | |
| Fees & User Charges | (3,967,800) | (3,919,770) | (4,508,700) | (588,930) | 15% |
| Licenses, Permits | - | - | - | - | 0% |
| Rents | - | - | - | - | 0% |
| Other Revenue | (1,456,200) | (1,479,700) | (1,278,400) | 201,300 | -14% |
| From Reserves/Reserve Funds | - | - | - | - | 0% |
| Total Budgeted Revenue | (5,424,000) | (5,399,470) | (5,787,100) | (387,630) | |
| Expenses | | | | | |
| Salaries, Wages & Benefits | 631,800 | 576,460 | 600,850 | 24,390 | 4% |
| Debt Principal & Interest | 348,300 | 316,230 | 341,300 | 25,070 | 8% |
| Insurance | 24,400 | 25,800 | 32,000 | 6,200 | 24% |
| Utilities | 808,800 | 761,800 | 721,200 | (40,600) | -5% |
| Contracted Services | 85,500 | 62,500 | 56,700 | (5,800) | -9% |
| Supplies, Materials & Other | 979,200 | 1,001,100 | 973,100 | (28,000) | -3% |
| Capital | 915,700 | 915,700 | 1,008,600 | 92,900 | 10% |
| Contribution to Reserves/Reserve Funds | 809,500 | 829,600 | 1,112,830 | 283,230 | 34% |
| Internal Allocations | 896,000 | 931,870 | 940,520 | 8,650 | 1% |
| Total Budgeted Expenses | 5,499,200 | 5,421,060 | 5,787,100 | 366,040 | |
| Net Budgeted Levy Requirements | 75,200 | 21,590 | - | (21,590) | -100% |

10. APPENDIX C – 2026 CAPITAL PROJECTS DETAIL & 2025 CARRY FORWARD PROJECTS

**Loyalist Township
2026 Capital Summary with Funding**

| Loyalist Township 2026 Capital Summary with Funding | | | | | | | | | | | | | | | | | |
|--|--|---------------------|-----------------------|------------------------------|-----------------------|-----------------------|---------------------|---------------------|---------------------|-------------------|---------------|----------------|---------------------------------------|---------|--------------|------------------------|---------|
| Department | Project Name | 2026 General Budget | 2026 Utilities Budget | Funding Sources | | | | | | | | | | Other | | | |
| | | | | Reserves & Reserve Funds | | | | | | | | Grants | | | | | |
| | | | | General Rate Capital Reserve | Water Capital Reserve | Sewer Capital Reserve | Development Charges | Water Impost Growth | Sewer Impost Growth | Water Impost Club | Fleet Reserve | Other Reserves | Canada Community Building Fund (CCBF) | OCIF | Other Grants | Third Party Agreements | Debt |
| Annual Fleet & Equipment | Annual Heavy Duty Fleet - Corporate | 505,000 | | | | | | | | | 505,000 | | | | | | |
| | Annual Light Duty Fleet - Corporate | 70,000 | 70,000 | | | | | | | | 70,000 | | | | | | |
| | Annual Light Duty Fleet - Utilities | 196,956 | | | | | | | | | 70,000 | | | | | | |
| | Annual Equipment - Corporate | 100,000 | 100,000 | | | | | | | | 196,956 | | | | | | |
| | Annisht Drive Urbanization | | | | | | | | | | | | | | | | |
| | HP Water Pipe on Tower Road | | | | | | | | | | | | | | | | |
| | Upgrade Purdy PRV | | 50,000 | | 50,000 | | | | | | | | 100,000 | | | | |
| | Main St & Windermere Blvd. Bath Intersection | | 50,000 | | | | | | | | | | | | | | |
| | Utilities Office & Storage | 2,990,000 | 1,670,000 | | 875,000 | | 2,392,000 | 55,000 | | 740,000 | | | | 598,000 | | | |
| | Nelson Store Roof, Veranda | 250,000 | 1,200,000 | | | | | 600,000 | 600,000 | | | | | | | | |
| | Lakeview PS - Pump 3 Upsizing & Electrical | | 1,530,000 | | | 215,000 | | | | | | | | | 250,000 | | |
| | Odessa Main St Reconstruction | 640,000 | 1,810,000 | | 1,010,833 | | | | 1,315,000 | 139,167 | | | | | | | |
| | Bath WWTP Water Reclamation System | 30,000 | 405,000 | | | | | | | | | | | | | | |
| | Building Mechanical Replacement Program | 232,500 | 30,000 | 30,000 | | | | | | | | | | | | | |
| | Roof Replacement Program | 200,000 | 200,000 | 232,500 | | 30,000 | | | | | | | | | | | |
| | Parking Lot & Pathway Program | 50,000 | 50,000 | 50,000 | | | | | | | | | | | | | |
| | BCA Structural Investigations & Repairs | | 600,000 | | | 276,000 | | | | | | | | | | 218,700 | |
| | Bath WPCP Generator | | | | | | | | | | | | | | | | |
| | Outdoor Splash Park - 2028 | 50,000 | 50,000 | 25,000 | | | 25,000 | | | | | | | | | | |
| | Cornell, Huff, Littlefield, Westran, | 58,333 | 116,666 | 58,333 | 58,333 | 58,333 | | | | | | | | | | | |
| | Haverhill, Ashbury, Rothwell | 58,333 | 116,666 | 58,333 | 58,333 | 58,333 | | | | | | | | | | | |
| | Sanitary Sewer Upsizing - Fields of Loyalist | | 100,000 | | | | 50,000 | | 100,000 | | | | | | | | 324,000 |
| | Development Charges Study | | | | | | | | | | | | | | | | |
| | Sanitary Wet Weather Model | | 150,000 | 300,000 | | | | | | | | | | | | | |
| | Willie Pratt Rehabilitation | | | | | | | | | | | | | | | | |
| | Community Garden Development | | | | | | | | | | | | | | | | |
| | Church St Sidewalk Extension | | 15,000 | | | | | | | | | | | | | | |
| | Bath WTP Disinfection Expansion | | 130,000 | | | | | | | | | | | | | | |
| | Bath WWTP Repair of Plant Effluent Pipe | | 700,000 | | | | | | | | | | | | | | |
| | Annishtview WWTP Odour Study | | 600,000 | | 175,000 | | 130,000 | 525,000 | | 276,000 | | | | | | | 324,000 |
| | Bath WTP Citric Acid System | | 60,000 | | | 60,000 | | | | | | | | | | | |
| | Fire Training Centre Repairs | | 50,000 | | 50,000 | | | | | | | | | | | | |
| | Annual Equipment | 65,000 | | 65,000 | | | | | | | | | | | | | |
| | Cancer Prevention Project | 30,000 | 30,000 | 30,000 | | | | | | | | | | | | | |
| | Annual Fleet Vehicles & Equipment | 84,000 | | | | | | | | | | | | | | | |
| | Annual Bunker Gear Replacement | 1,185,000 | | | | | | | | | | | | | | | |
| | Recruitment - Gear, Instructor, Medical | 35,000 | | 35,000 | | | | | | | | | | | | | |
| | Odessa Station Garage Door Opener | 185,200 | | 185,200 | | | | | | | | | | | | | |
| | Replacement | 21,850 | | 21,850 | | | | | | | | | | | | | |
| | Radio Replacement Program | 85,000 | | 85,000 | | | | | | | | | | | | | |
| | Computer Annual Replacement | 50,000 | | 50,000 | | | | | | | | | | | | | |
| | Security Cameras | 20,000 | | 20,000 | | | | | | | | | | | | | |
| | Mobile Devices | 20,000 | | 20,000 | | | | | | | | | | | | | |
| | Annual IT Network Expenses | 25,000 | | 25,000 | | | | | | | | | | | | | |
| | Printers | 16,000 | | 16,000 | | | | | | | | | | | | | |
| | Council Devices | 20,000 | | 20,000 | | | | | | | | | | | | | |
| | Council Chambers Video & Audio Equipment Upgrade | | 75,000 | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |

Loyalist Township
2026 Capital Summary with Funding

| Loyalist Township 2026 Capital Summary with Funding | | | | | | | | | | | | | | | | | |
|--|--|---------------------------|-----------------------------|------------------------------------|-----------------------------|-----------------------------|------------------------|---------------------------|---------------------------|-------------------------|------------------|-------------------|--|---------|-----------------|---------|---------|
| | | | Funding Sources | | | | | | | | | | | | | | |
| Department | Project Name | 2026 General Budget | 2026 Utilities Budget | Reserves & Reserve Funds | | | | | | | | | | | Grants | | Other |
| | | | | General Rate Capital Reserve | Water Capital Reserve | Sewer Capital Reserve | Development Charges | Water Impost Growth | Sewer Impost Growth | Water Impost Club | Fleet Reserve | Other Reserves | Canada Community Building Fund (CCBF) | OCF | Other Grants | | |
| Public Works | Park & Manitous Cops Surface Asphalt | 40,000 | | 40,000 | | | | | | | | | | | | | |
| | Storm Ponds Clean Out/Dredging | 50,000 | | 50,000 | | | | | | | | | | | | | |
| | Intersection Studies | 10,000 | | 10,000 | | | | | | | | | | | | | |
| | Annual Culvert Replacements | 100,000 | | 100,000 | | | | | | | | | | | | | |
| | HCB Lifecycle | 900,000 | | 161,030 | | | | | | | | | | | | | |
| | Violet Road Bridge Area North to Sharpe Rd | 75,000 | | 75,000 | | | | | | | | | | | | | |
| | County Rd 6 Garage Washpad | 200,000 | | 200,000 | | | | | | | | | | | | | |
| | Violet Landfill Fuel Tank | 30,000 | | 30,000 | | | | | | | | | | | | | |
| | Violet Landfill Fence Replacement | 60,000 | | 60,000 | | | | | | | | | | | | | |
| | Rural Road Repairs & Improvements | 430,000 | | 430,000 | | | | | | | | | | | | | |
| Recreation & Facilities | Annual Fibar Replacement | 10,000 | | 10,000 | | | | | | | | | | | | | |
| | Tree Asset Management Program | 100,000 | | 100,000 | | | | | | | | | | | | | |
| | Municipal Office Awning & Cubicles | 20,460 | | 20,460 | | | | | | | | | | | | | |
| Utilities | Fairfield Park Playground Replacement | 172,010 | | 172,010 | | | | | | | | | | | | | |
| | Long-Term SCADA Plan | | 150,000 | | 75,000 | 75,000 | | | | | | | | | | | |
| | SCADA Computer Hardware Upgrades | | 60,000 | | 30,000 | 30,000 | | | | | | | | | | | |
| | Taylor Kidd SPS Pump Rebuilds | | 20,000 | | | | | | | | | | | | | | |
| | Hydrant Replacements | | 20,200 | | 20,200 | | | | | | | | | | | | |
| | Meter Replacements | | 100,000 | | 100,000 | | | | | | | | | | | | |
| | Amherstview WWTP Clarifier Cover | | 80,000 | | 80,000 | | | | | | | | | | | | |
| | Maintenance Truck Caps | | 30,000 | | 15,000 | 15,000 | | | | | | | | | | | |
| | Amherstview WWTP Water Reclamation System Refurbishments | | 70,000 | | 70,000 | | | | | | | | | | | | |
| | Bath WWTP Samplers Replacement | | 22,000 | | 10,120 | 10,120 | | | | | | | | | | | |
| | Amherstview WWTP Aeration Diffuser Replacements | | 25,000 | | 25,000 | | | | | | | | | | | | |
| | Drinking Water System Auto Flusher Installation | | 20,000 | | 20,000 | | | | | | | | | | | | |
| | | 10,030,662 | 9,905,532 | 2,888,727 | 2,537,700 | 1,092,787 | 2,597,000 | 1,230,000 | 2,165,000 | 139,167 | 1,882,300 | 2,026,956 | 272,010 | 587,635 | 1,389,335 | 329,000 | 876,580 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D1 | | | | | | | |
| Project Cost Centre Name | ANNUAL HEAVY DUTY FLEET - Corporate | | | | | | | |
| Lead Department | Fleet | | | | | | | |
| Managing Dept/Division | Fleet | | | | | | | |
| Project Description | Replacement of T3111 - 2011 Tandem Axle Truck w/ dump box, materail spreader, front plow, side wing | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 637,400 | \$ 505,000 | \$ 986,400 | \$ 530,900 | \$ 1,174,800 | \$ 1,126,600 | \$ 4,323,700 | |
| | | | | | | | | |
| Draft Funding Plan | | | 986,400 | 530,900 | 1,174,800 | 1,126,600 | \$ 3,818,700 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | 505,000 | | | | | \$ 505,000 | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 505,000 | \$ 986,400 | \$ 530,900 | \$ 1,174,800 | \$ 1,126,600 | \$ 4,323,700 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|---------------------|-------------------------|
| Project ID Code | D2 | | | | | | | |
| Project Cost Centre Name | ANNUAL LIGHT DUTY FLEET - Corporate | | | | | | | |
| Lead Department | Fleet | | | | | | | |
| Managing Dept/Division | Fleet | | | | | | | |
| Project Description | Replacement of P6813 - 2013 Ford F-150 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 2030 | |
| Total Project Costs | \$ - | \$ 70,000 | \$ 440,600 | \$ 429,300 | \$ 168,200 | \$ 82,600 | \$ 1,190,700 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | | 440,600 | 429,300 | 168,200 | 82,600 | \$ 1,120,700 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | 70,000 | | | | | \$ 70,000 | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 70,000 | \$ 440,600 | \$ 429,300 | \$ 168,200 | \$ 82,600 | \$ 1,190,700 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D3 | | | | | | | |
| Project Cost Centre Name | ANNUAL LIGHT DUTY FLEET - Utilities | | | | | | | |
| Lead Department | Fleet | | | | | | | |
| Managing Dept/Division | Fleet, Utilities | | | | | | | |
| Project Description | Replacement of U9811 - 2011 Chevy 1500 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 70,000 | \$ 297,900 | \$ 207,900 | \$ - | \$ - | \$ 575,800 | |
| Draft Funding Plan | | | 297,900 | 207,900 | | | \$ 505,800 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | 70,000 | | | | | \$ 70,000 | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 70,000 | \$ 297,900 | \$ 207,900 | | | \$ 575,800 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|--------------|---------------------|--------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D4 | | | | | | | |
| Project Cost Centre Name | ANNUAL EQUIPMENT - Corporate | | | | | | | |
| Lead Department | Fleet | | | | | | | |
| Managing Dept/Division | Fleet | | | | | | | |
| Project Description | Replacement of ZPE04 - 2004 John Deere Mower for REC - \$37,000; Replacement of BallPark6 - Bannerman Ball Park Groomer for REC - \$9,456; Replacement of ZTA79 - 1979 Thompson Culvert Steamer for PW - \$25,000; Replacement of side and rear flail mower attachments for PW - \$125,000 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | | Medium (35 - 70) | | High (>70) | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | X | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 1,605,300 | \$ 196,956 | \$ 2,186,000 | \$ 926,800 | \$ 1,084,700 | \$ 1,286,900 | \$ 5,681,356 | |
| | | | | | | | | |
| Draft Funding Plan | | | 2,186,000 | 926,800 | 1,084,700 | 1,286,900 | \$ 5,484,400 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | 196,956 | | | | | \$ 196,956 | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 196,956 | \$ 2,186,000 | \$ 926,800 | \$ 1,084,700 | \$ 1,286,900 | \$ 5,681,356 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D5 | | | | | | | |
| Project Cost Centre Name | AMHERST DR. URBANIZATION | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, PW | | | | | | | |
| Project Description | This project upgrades the road cross section of Amherst Drive from Speers to County Rd 6 to include storm sewer, curb as well as a wider road surface. This phase of the project will support the installation of a Multi-Use Pathway on the South side of Amherst Dr from Loyalist Park to Speers Dr. Future phases of the project will complete the full urban cross section upgrades. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | X | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 408,300 | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | 100,000 | | | | | \$ 100,000 | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 100,000 | | | | | \$ 100,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D6 | | | | | | | |
| Project Cost Centre Name | HP WATER PIPE ON TOWER ROAD | | | | | | | |
| Lead Department | F&F | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Replacement of the High Pressure Steel Pipe feeding the Bath Water Tower directly from the Bath Water Treatment Plant. Proceeding as the Aura-by-the-Lake development progresses through various phases. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | X | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 154,000 | \$ 50,000 | \$ 350,000 | \$ - | \$ 350,000 | \$ - | \$ 750,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 350,000 | | 350,000 | | \$ 700,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 50,000 | | | | | \$ 50,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | \$ 350,000 | | \$ 350,000 | | \$ 750,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D7 | | | | | | | |
| Project Cost Centre Name | UPGRADE PURDY PRV | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Installation of Purdy Street PRV which has been out of service until it could be reinstalled with development work. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | X | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 287,700 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | 50,000 | | | | | \$ 50,000 | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | | | | | \$ 50,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D8 | | | | | | | |
| Project Cost Centre Name | MAIN ST., BATH AND WINDERMERE INTERSECTION | | | | | | | |
| Lead Department | E&C | | | | | | | |
| Managing Dept/Division | E&E, Util, PW, FM | | | | | | | |
| Project Description | Intersection improvements at Main Street, Bath and Windermere Blvd including the construction of a new signalized intersection and replacement of water, sanitary, and storm utilities. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | X | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 11,700 | \$ 4,660,000 | \$ - | \$ - | \$ - | \$ - | \$ 4,660,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 875,000 | | | | | \$ 875,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | 2,392,000 | | | | | \$ 2,392,000 | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | 55,000 | | | | | \$ 55,000 | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | 740,000 | | | | | \$ 740,000 | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | 598,000 | | | | | \$ 598,000 | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 4,660,000 | | | | | \$ 4,660,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D9 | | | | | | | |
| Project Cost Centre Name | UTILITIES OFFICES & STORAGE | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Construction of a new Office Building for the Utilities Department as well as renovation of existing floor space at Millhaven Garage site due to continued growth and loss of garage at Odessa STP site. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | X | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 2,740,700 | \$ 1,200,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,200,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | 600,000 | | | | | \$ 600,000 | |
| Sewer Impost Growth | | 600,000 | | | | | \$ 600,000 | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 1,200,000 | | | | | \$ 1,200,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D10 | | | | | | | |
| Project Cost Centre Name | NEILSON STORE ROOF & VERANDA | | | | | | | |
| Lead Department | F&F | | | | | | | |
| Managing Dept/Division | E&E, RecFM | | | | | | | |
| Project Description | Designated heritage facility - veranda structure repair due to pulling away from building which has been made temporarily safe through the addition of non-historically appropriate posts. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 130,600 | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ 250,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | 250,000 | | | | | \$ 250,000 | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 250,000 | | | | | \$ 250,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D11 | | | | | | | |
| Project Cost Centre Name | Lakeview PS - Pump 3 Upsizing and Electrical | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Construction to replace a pump at the end of lifecycle, upsizing the capacity to account for growth. Includes upgrades to the electrical system to bring the facility into code compliance. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 185,000 | \$ 1,530,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,530,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 215,000 | | | | | \$ 215,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | 1,315,000 | | | | | \$ 1,315,000 | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 1,530,000 | | | | | \$ 1,530,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|--------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D12 | | | | | | | |
| Project Cost Centre Name | ODESSA MAIN ST RECONSTRUCTION | | | | | | | |
| Lead Department | F&F | | | | | | | |
| Managing Dept/Division | E&E, PW, Util, Rec | | | | | | | |
| Project Description | Replacement of watermain and sanitary sewer in coordination with County of L&A road resurfacing works. This includes the reconstruction of Durham St with final design to be determined through public consultation process that is on-going. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | X | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 94,600 | \$ 2,450,000 | \$ 3,120,000 | \$ 4,660,000 | \$ - | \$ - | \$ 10,230,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 3,120,000 | 4,660,000 | | | \$ 7,780,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 1,010,833 | | | | | \$ 1,010,833 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | 139,167 | | | | | \$ 139,167 | |
| Sewer Impost Club | | 660,000 | | | | | \$ 660,000 | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | 640,000 | | | | | \$ 640,000 | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | - | | | | | \$ - | | |
| Total New Financing Required | | \$ 2,450,000 | \$ 3,120,000 | \$ 4,660,000 | | | \$ 10,230,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D13 | | | | | | | |
| Project Cost Centre Name | BATH WWTP WATER RECLAMATION SYSTEM | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Design and installation of a water reclamation system to reduce water consumption. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | X | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 145,100 | \$ 405,000 | \$ - | \$ - | \$ - | \$ - | \$ 405,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | 186,300 | | | | | \$ 186,300 | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | 218,700 | | | | | \$ 218,700 | |
| Debt | - | | | | | \$ - | | |
| Total New Financing Required | \$ 405,000 | | | | | \$ 405,000 | | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D14 | | | | | | | |
| Project Cost Centre Name | Building Mechanical Replacement Program | | | | | | | |
| Head Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, All | | | | | | | |
| Project Description | Lifecycle replacement of HVAC and building mechanical equipment across the Township, consistent with the AMP. Includes review of energy efficiency and making upgrades where appropriate in alignment with the Climate Action Plan. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 176,000 | \$ 30,000 | \$ 51,300 | \$ 40,000 | \$ 148,900 | \$ 172,000 | \$ 442,200 | |
| | | | | | | | | |
| Draft Funding Plan | | | 51,300 | 40,000 | 148,900 | 172,000 | \$ 412,200 | |
| General Rate Capital Reserve | | 30,000 | | | | | \$ 30,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 30,000 | \$ 51,300 | \$ 40,000 | \$ 148,900 | \$ 172,000 | \$ 442,200 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D15 | | | | | | | |
| Project Cost Centre Name | Roof Replacement Program | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, All | | | | | | | |
| Project Description | Lifecycle replacement of roof materials across the the Township, consistent with the AMP. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 100,000 | \$ 262,500 | \$ 211,200 | \$ 327,500 | \$ 253,000 | \$ 218,600 | \$ 1,272,800 | |
| | | | | | | | | |
| Draft Funding Plan | | | 211,200 | 327,500 | 253,000 | 218,600 | \$ 1,010,300 | |
| General Rate Capital Reserve | | 232,500 | | | | | \$ 232,500 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 30,000 | | | | | \$ 30,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 262,500 | \$ 211,200 | \$ 327,500 | \$ 253,000 | \$ 218,600 | \$ 1,272,800 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|---------------------|-------------------------|--|
| Project ID Code | D16 | | | | | | | | |
| Project Cost Centre Name | Parking Lot and Pathway Program | | | | | | | | |
| Lead Department | E&E | | | | | | | | |
| Managing Dept/Division | E&E, All | | | | | | | | |
| Project Description | Lifecycle replacement of parking lots and pathways across the Township, consistent with the AMP. | | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk | |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels | |
| Specific Funding Available | | | | | | | | | |
| Prioritization | | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | | |
| 1 - Legislative, Health and Safety | | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | | |
| 3 - Ongoing Programs | | | | | | | | | |
| 4 - Growth | | | | | | | | | |
| 5 - New Initiatives | | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 2030 | | |
| Total Project Costs | \$ 40,000 | \$ 200,000 | \$ 110,000 | \$ 110,000 | \$ 110,000 | \$ 110,000 | \$ 640,000 | | |
| | | | | | | | | | |
| Draft Funding Plan | | | 110,000 | 110,000 | 110,000 | 110,000 | \$ 440,000 | | |
| General Rate Capital Reserve | | 200,000 | | | | | \$ 200,000 | | |
| Water Capital Reserve | | - | | | | | \$ - | | |
| Sewer Capital Reserve | | - | | | | | \$ - | | |
| Development Charges | | - | | | | | \$ - | | |
| Reserves/Reserve Funds | | - | | | | | \$ - | | |
| Fleet Reserve | | - | | | | | \$ - | | |
| Water Impost Growth | | - | | | | | \$ - | | |
| Sewer Impost Growth | | - | | | | | \$ - | | |
| Water Impost Club | | - | | | | | \$ - | | |
| Sewer Impost Club | | - | | | | | \$ - | | |
| Other Grants | | - | | | | | \$ - | | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | | |
| Third-Party Agreements | | - | | | | | \$ - | | |
| Debt | | - | | | | | \$ - | | |
| Total New Financing Required | | | \$ 200,000 | \$ 110,000 | \$ 110,000 | \$ 110,000 | \$ 110,000 | \$ 640,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D17 | | | | | | | |
| Project Cost Centre Name | BCA Structural Investigations and Repairs | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, All | | | | | | | |
| Project Description | Miscellaneous structural investigations and repairs as recommended by the Building Condition Assessments | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 50,000 | \$ 57,800 | \$ - | \$ 46,800 | \$ - | \$ 154,600 | |
| Draft Funding Plan | | | 57,800 | | 46,800 | | \$ 104,600 | |
| General Rate Capital Reserve | | 50,000 | | | | | \$ 50,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | \$ 57,800 | | \$ 46,800 | | \$ 154,600 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D18 | | | | | | | |
| Project Cost Centre Name | BATH WPCP GENERATOR | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E,Util | | | | | | | |
| Project Description | Proposed construction to replace aging emergency generator in accordance with the AMP | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 100,000 | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ 600,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 276,000 | | | | | \$ 276,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | 324,000 | | | | | \$ 324,000 | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 600,000 | | | | | \$ 600,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D19 | | | | | | | |
| Project Cost Centre Name | OUTDOOR SPLASH PARK - 2028 | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, RecFM | | | | | | | |
| Project Description | Funding to commence design of new splash pad as per Recreation Master Plan approved by Council in 2025. Business case review of construction and operation cost will be brought forward to council prior to commencing detailed design. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | X | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 200,000 | \$ 50,000 | \$ - | \$ 1,500,000 | \$ - | \$ - | \$ 1,550,000 | |
| Draft Funding Plan | | | | 1,500,000 | | | \$ 1,500,000 | |
| General Rate Capital Reserve | | 25,000 | | | | | \$ 25,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | 25,000 | | | | | \$ 25,000 | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | | \$ 1,500,000 | | | \$ 1,550,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D20 | | | | | | | |
| Project Cost Centre Name | CORNELL, HUFF, LITTLEFIELD, WESTRAN | | | | | | | |
| Lead Department | E&F | | | | | | | |
| Managing Dept./Division | E&E, Util, PW | | | | | | | |
| Project Description | Lifecycle renewal including watermain, sanitary main spot repairs, sanitary services, road surface replacement and associated curb and reinstatement work. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 175,000 | \$ - | \$ 6,000,000 | \$ - | \$ - | \$ 6,175,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 58,333 | | 6,000,000 | | | \$ 6,000,000 | |
| Water Capital Reserve | | 58,333 | | | | | \$ 58,333 | |
| Sewer Capital Reserve | | 58,333 | | | | | \$ 58,333 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 175,000 | | \$ 6,000,000 | | | \$ 6,175,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|--------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D21 | | | | | | | |
| Project Cost Centre Name | HAVERGAL, ASBURY, ROTHWELL | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E | | | | | | | |
| Project Description | Lifecycle renewal including watermain, sanitary main spot repairs, sanitary services, road surface replacement and associated curb and reinstatement work. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 175,000 | \$ - | \$ - | \$ 6,500,000 | \$ - | \$ 6,675,000 | |
| Draft Funding Plan | | | | | 6,500,000 | | \$ 6,500,000 | |
| General Rate Capital Reserve | | 58,333 | | | | | \$ 58,333 | |
| Water Capital Reserve | | 58,333 | | | | | \$ 58,333 | |
| Sewer Capital Reserve | | 58,333 | | | | | \$ 58,333 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 175,000 | | | \$ 6,500,000 | | \$ 6,675,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D22 | | | | | | | |
| Project Cost Centre Name | Fields of Loyalist - Sanitary Sewer upsizing | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Sewer upsizing for future development, consistent with the Odessa West Neighbourhood Plan. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | X | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | 100,000 | | | | | \$ 100,000 | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 100,000 | | | | | \$ 100,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D23 | | | | | | | |
| Project Cost Centre Name | Development Charges Study | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, All | | | | | | | |
| Project Description | 5 year update to the Township wide Development Charges Background Study. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | X | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | 50,000 | | | | | \$ 50,000 | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | | | | | \$ 50,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D24 | | | | | | | |
| Project Cost Centre Name | Sanitary Wet Weather Model | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Review of the existing sanitary system including flow monitoring to identify and reduce inflow and infiltration, in accordance with the Climate Action Plan and IMP. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | X | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | 150,000 | | | | | \$ 150,000 | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 150,000 | | | | | \$ 150,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D25 | | | | | | | |
| Project Cost Centre Name | WILLIE PRATT REHABILITATION | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, RecFM | | | | | | | |
| Project Description | Rehabilitaiton of the Willie Pratt park based on requirements identified through the AMP and IMP, including irrigation system, lighting, sports fields, accessibility, safety, and drainage improvements. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 300,000 | \$ - | \$ 2,000,000 | \$ - | \$ - | \$ 2,300,000 | |
| Draft Funding Plan | | | | 2,000,000 | | | \$ 2,000,000 | |
| General Rate Capital Reserve | | 300,000 | | | | | \$ 300,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 300,000 | | \$ 2,000,000 | | | \$ 2,300,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D26 | | | | | | | |
| Project Cost Centre Name | Community Garden Development | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Commis, Rec | | | | | | | |
| Project Description | Development of new Community Garden infrastructure as per the Township Strategic Plan | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | X | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | X | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | \$ 15,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | 15,000 | | | | | \$ 15,000 | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 15,000 | | | | | \$ 15,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------|---------------------|------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D27 | | | | | | | |
| Project Cost Centre Name | Church St Sidewalk Extension | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, PW | | | | | | | |
| Project Description | Sidewalk Extension from Bath Public School to Loyalist Blvd in conjunction with new development | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | | Medium (35 - 70) | | High (>70) | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | X | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 130,000 | \$ - | \$ - | \$ - | \$ - | \$ 130,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | 130,000 | | | | | \$ 130,000 | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 130,000 | | | | | \$ 130,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D28 | | | | | | | |
| Project Cost Centre Name | BWTP - Disinfection Expansion | | | | | | | |
| Lead Department | E&F | | | | | | | |
| Managing Dept/Division | C&E, Util | | | | | | | |
| Project Description | Design of water disinfection systems in order to improve system performance with respect to taste and odour complaints and accomodate future growth in the Bath water treatment system. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | X | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 700,000 | \$ - | \$ 4,000,000 | \$ - | \$ - | \$ 4,700,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | 4,000,000 | | | \$ 4,000,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 175,000 | | | | | \$ 175,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | 525,000 | | | | | \$ 525,000 | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 700,000 | | \$ 4,000,000 | | | \$ 4,700,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D29 | | | | | | | |
| Project Cost Centre Name | BSTP - Repair of Plant Effluent Pipe | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Repair of Bath Sewage Treatment Plant Effluent pipe across CSC property out to Lake Ontario | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ 600,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | 276,000 | | | | | \$ 276,000 | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | 324,000 | | | | | \$ 324,000 | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 600,000 | | | | | \$ 600,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D30 | | | | | | | |
| Project Cost Centre Name | AWPCP - Odour Study | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, Util | | | | | | | |
| Project Description | Proposed Odour Study for the Amherstview Waste Pollution Control Plant | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 60,000 | | | | | \$ 60,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 60,000 | | | | | \$ 60,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D31 | | | | | | | |
| Project Cost Centre Name | BWTP - Citric Acid System | | | | | | | |
| Lead Department | E&E | | | | | | | |
| Managing Dept/Division | E&E, util | | | | | | | |
| Project Description | Construction of a new citric acid dosing system at the Bath Water Treatment Plant to improve safety for typical maintenance activity | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 50,000 | \$ 150,000 | \$ - | \$ - | \$ - | \$ 200,000 | |
| Draft Funding Plan | | | 150,000 | | | | \$ 150,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 50,000 | | | | | \$ 50,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | \$ 150,000 | | | | \$ 200,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D32 | | | | | | | |
| Project Cost Centre Name | FIRE TRAINING CENTRE REPAIRS | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept./Division | E&E, Fire | | | | | | | |
| Project Description | Lifecycle repairs of the fire protection system at the training centre. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 118,900 | \$ 65,000 | \$ - | \$ 111,800 | \$ - | \$ 70,000 | \$ 246,800 | |
| | | | | | | | | |
| Draft Funding Plan | | | | 111,800 | | 70,000 | \$ 181,800 | |
| General Rate Capital Reserve | | | 65,000 | | | | | \$ 65,000 |
| Water Capital Reserve | | | - | | | | | \$ - |
| Sewer Capital Reserve | | | - | | | | | \$ - |
| Development Charges | | | - | | | | | \$ - |
| Reserves/Reserve Funds | | | - | | | | | \$ - |
| Fleet Reserve | | | - | | | | | \$ - |
| Water Impost Growth | | | - | | | | | \$ - |
| Sewer Impost Growth | | | - | | | | | \$ - |
| Water Impost Club | | | - | | | | | \$ - |
| Sewer Impost Club | | | - | | | | | \$ - |
| Other Grants | | | - | | | | | \$ - |
| Canada Comm. Benefit Fund (CCBF) | | | - | | | | | \$ - |
| Ontario Comm. Infrastructure Fund (OSIF) | | | - | | | | | \$ - |
| Third-Party Agreements | | | - | | | | | \$ - |
| Debt | | | - | | | | | \$ - |
| Total New Financing Required | | | \$ 65,000 | | \$ 111,800 | | \$ 70,000 | \$ 246,800 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D33 | | | | | | | |
| Project Cost Centre Name | ANNUAL POOLED FIRE EQUIPMENT REPLACEMENT | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | Personal Protective Equipment required for Fire Fighters | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 60,700 | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ 30,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 30,000 | | | | | \$ 30,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 30,000 | | | | | \$ 30,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D34 | | | | | | | |
| Project Cost Centre Name | Cancer prevention project | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 64,000 | \$ - | \$ - | \$ - | \$ - | \$ 64,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | 64,000 | | | | | \$ 64,000 | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 64,000 | | | | | \$ 64,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|--------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D35 | | | | | | | |
| Project Cost Centre Name | ANNUAL FLEET - FIRE - VEHICLES & EQUIPMENT | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fleet, Fire | | | | | | | |
| Project Description | Annual fire fleet replacement program in 2024 includes replacement of Pumper P912 with P911 which is to be replaced with the new Pumper - \$800,000, as well as Pumper P932 with P941 which is to be replaced with a new Pumper - \$800,000. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 1,185,000 | \$ - | \$ 1,185,000 | \$ - | \$ 690,000 | \$ 3,060,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | 1,185,000 | | 690,000 | \$ 1,875,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | 1,185,000 | | | | | \$ 1,185,000 | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 1,185,000 | | \$ 1,185,000 | | \$ 690,000 | \$ 3,060,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|--|
| Project ID Code | D36 | | | | | | | | |
| Project Cost Centre Name | ANNUAL BUNKER GEAR REPLACEMENT | | | | | | | | |
| Lead Department | Fire | | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | | |
| Project Description | Annual Bunker Gear Replacement | | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk | |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels | |
| Specific Funding Available | | | | | | | | | |
| Prioritization | | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | | |
| 1 - Legislative, Health and Safety | | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | | |
| 3 - Ongoing Programs | | | | | | | | | |
| 4 - Growth | | | | | | | | | |
| 5 - New Initiatives | | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | | |
| Total Project Costs | \$ 51,100 | \$ 35,000 | \$ 33,000 | \$ 33,000 | \$ 33,000 | \$ 33,000 | \$ 167,000 | | |
| | | | | | | | | | |
| Draft Funding Plan | | | 33,000 | 33,000 | 33,000 | 33,000 | \$ 132,000 | | |
| General Rate Capital Reserve | | 35,000 | | | | | \$ 35,000 | | |
| Water Capital Reserve | | - | | | | | \$ - | | |
| Sewer Capital Reserve | | - | | | | | \$ - | | |
| Development Charges | | - | | | | | \$ - | | |
| Reserves/Reserve Funds | | - | | | | | \$ - | | |
| Fleet Reserve | | - | | | | | \$ - | | |
| Water Impost Growth | | - | | | | | \$ - | | |
| Sewer Impost Growth | | - | | | | | \$ - | | |
| Water Impost Club | | - | | | | | \$ - | | |
| Sewer Impost Club | | - | | | | | \$ - | | |
| Other Grants | | - | | | | | \$ - | | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | | |
| Third-Party Agreements | | - | | | | | \$ - | | |
| Debt | | - | | | | | \$ - | | |
| Total New Financing Required | | | \$ 35,000 | \$ 33,000 | \$ 33,000 | \$ 33,000 | \$ 33,000 | \$ 167,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D37 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT ANNUAL COSTS - WAGES | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 60,000 | | | | | \$ 60,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 60,000 | | | | | \$ 60,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D38 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT - BUNKER GEAR | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | Bunker Gear for New Fire Fighters | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 57,700 | \$ 90,000 | \$ - | \$ - | \$ - | \$ - | \$ 90,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 90,000 | | | | | \$ 90,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 90,000 | | | | | \$ 90,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D39 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT - UNIFORMS | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 5,600 | \$ - | \$ - | \$ - | \$ - | \$ 5,600 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 5,600 | | | | | \$ 5,600 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 5,600 | | | | | \$ 5,600 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D40 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT - INSTRUCTOR COSTS | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ 20,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 20,000 | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ 20,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,000 | | | | | \$ 20,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D41 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT - MEDICAL TRAINING | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 3,000 | \$ - | \$ - | \$ - | \$ - | \$ 3,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 3,000 | | | | | \$ 3,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 3,000 | | | | | \$ 3,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D42 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT - MEDICAL ASSESSMENT | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 8,700 | \$ - | \$ - | \$ - | \$ - | \$ 8,700 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 8,700 | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 8,700 | | | | | \$ 8,700 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D43 | | | | | | | |
| Project Cost Centre Name | RECRUITMENT - SUPPORT AND LOGISTICS | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | 0 | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 7,900 | \$ - | \$ - | \$ - | \$ - | \$ 7,900 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 7,900 | | | | | \$ 7,900 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 7,900 | | | | | \$ 7,900 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D44 | | | | | | | |
| Project Cost Centre Name | Odessa Fire Station Garage Door Opener Replacement | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | Garage door opener replacement | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 21,850 | \$ - | \$ - | \$ - | \$ - | \$ 21,850 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 21,850 | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 21,850 | | | | | \$ 21,850 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D45 | | | | | | | |
| Project Cost Centre Name | Portable and Mobile Radio Replacemnt Program | | | | | | | |
| Lead Department | Fire | | | | | | | |
| Managing Dept/Division | Fire | | | | | | | |
| Project Description | This is Personal Protective Equipment required for fire fighting. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 85,000 | \$ - | \$ - | \$ - | \$ - | \$ 85,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 85,000 | | | | | \$ 85,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 85,000 | | | | | \$ 85,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D46 | | | | | | | |
| Project Cost Centre Name | Computer Annual Replacements | | | | | | | |
| Lead Department | I1 | | | | | | | |
| Managing Dept/Division | I1 | | | | | | | |
| Project Description | This is an annual project to replace workstation hardware that has been identified as End of Life by the vendor and no longer receives firmware/software/hardware support. Hardware in this state poses a significant risk to the organizations overall security posture. Especially as more sites begin using this type of technology. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 55,000 | \$ 50,000 | \$ 80,000 | \$ 90,000 | \$ 55,000 | \$ 90,000 | \$ 365,000 | |
| Draft Funding Plan | | | 80,000 | 90,000 | 55,000 | 90,000 | \$ 315,000 | |
| General Rate Capital Reserve | 50,000 | | | | | | \$ 50,000 | |
| Water Capital Reserve | - | | | | | | \$ - | |
| Sewer Capital Reserve | - | | | | | | \$ - | |
| Development Charges | - | | | | | | \$ - | |
| Reserves/Reserve Funds | - | | | | | | \$ - | |
| Fleet Reserve | - | | | | | | \$ - | |
| Water Impost Growth | - | | | | | | \$ - | |
| Sewer Impost Growth | - | | | | | | \$ - | |
| Water Impost Club | - | | | | | | \$ - | |
| Sewer Impost Club | - | | | | | | \$ - | |
| Other Grants | - | | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | - | | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | - | | | | | | \$ - | |
| Third-Party Agreements | - | | | | | | \$ - | |
| Debt | - | | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | \$ 80,000 | \$ 90,000 | \$ 55,000 | \$ 90,000 | \$ 365,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D47 | | | | | | | |
| Project Cost Centre Name | Security Cameras | | | | | | | |
| Lead Department | IT | | | | | | | |
| Managing Dept/Division | IT | | | | | | | |
| Project Description | This is an annual project to replace security camera hardware that has been identified as End of Life by the vendor and no longer receives firmware/software/hardware support. Hardware in this state poses a significant risk to the organizations overall security posture. Especially as more sites begin using this type of technology. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 40,000 | \$ 20,000 | \$ - | \$ - | \$ 200,000 | \$ 60,000 | \$ 280,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 20,000 | | | 200,000 | 60,000 | \$ 260,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,000 | | | \$ 200,000 | \$ 60,000 | \$ 280,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D48 | | | | | | | |
| Project Cost Centre Name | Mobile Devices | | | | | | | |
| Lead Department | IT | | | | | | | |
| Managing Dept/Division | IT | | | | | | | |
| Project Description | This is an annual project to replace security camera hardware that has been identified as End of Life by the vendor and no longer receives firmware/software/hardware support. Hardware in this state poses a significant risk to the organizations overall security posture. Especially as more sites begin using this type of technology. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 33,200 | \$ 20,000 | \$ - | \$ - | \$ - | \$ 20,000 | \$ 40,000 | |
| Draft Funding Plan | | | | | | 20,000 | \$ 20,000 | |
| General Rate Capital Reserve | | 20,000 | | | | | \$ 20,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,000 | | | | \$ 20,000 | \$ 40,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | | |
|--|---|--------------------------|-----------|---------------------|------|--------------------------------------|-----------------------|-------------------------|--|
| Project ID Code | D49 | | | | | | | | |
| Project Cost Centre Name | Annual IT Network Expenses | | | | | | | | |
| Lead Department | IT | | | | | | | | |
| Managing Dept/Division | IT | | | | | | | | |
| Project Description | This is an annual project to replace security camera hardware that has been identified as End of Life by the vendor and no longer receives firmware/software/hardware support. Hardware in this state poses a significant risk to the organizations overall security posture. Especially as more sites begin using this type of technology. | | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk | |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels | |
| Specific Funding Available | | | | | | | | | |
| Prioritization | | | | | | | | | |
| | Low (< 35) | | | Medium (35 - 70) | | | High (>70) | | |
| 1 - Legislative, Health and Safety | | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | | |
| 4 - Growth | | | | | | | | | |
| 5 - New Initiatives | | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | | |
| Total Project Costs | \$ 48,700 | \$ 25,000 | \$ 60,000 | \$ 200,000 | \$ - | \$ - | \$ 285,000 | | |
| Draft Funding Plan | | | 60,000 | 200,000 | | | \$ 260,000 | | |
| General Rate Capital Reserve | | 25,000 | | | | | \$ 25,000 | | |
| Water Capital Reserve | | - | | | | | \$ - | | |
| Sewer Capital Reserve | | - | | | | | \$ - | | |
| Development Charges | | - | | | | | \$ - | | |
| Reserves/Reserve Funds | | - | | | | | \$ - | | |
| Fleet Reserve | | - | | | | | \$ - | | |
| Water Impost Growth | | - | | | | | \$ - | | |
| Sewer Impost Growth | | - | | | | | \$ - | | |
| Water Impost Club | | - | | | | | \$ - | | |
| Sewer Impost Club | | - | | | | | \$ - | | |
| Other Grants | | - | | | | | \$ - | | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | | |
| Third-Party Agreements | | - | | | | | \$ - | | |
| Debt | | - | | | | | \$ - | | |
| Total New Financing Required | | \$ 25,000 | \$ 60,000 | \$ 200,000 | | | \$ 285,000 | | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D50 | | | | | | | |
| Project Cost Centre Name | Printers | | | | | | | |
| Lead Department | IT | | | | | | | |
| Managing Dept/Division | IT | | | | | | | |
| Project Description | This is an annual project to replace printer hardware that has been identified as End of Life by the vendor and no longer receives firmware/software/hardware support. Hardware in this state poses a significant risk to the organizations overall security posture. Especially as more sites begin using this type of technology. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 5,000 | \$ 16,000 | \$ 20,000 | \$ 15,000 | \$ - | \$ - | \$ 51,000 | |
| Draft Funding Plan | | | 20,000 | 15,000 | | | \$ 35,000 | |
| General Rate Capital Reserve | | 16,000 | | | | | \$ 16,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 16,000 | \$ 20,000 | \$ 15,000 | | | \$ 51,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D51 | | | | | | | |
| Project Cost Centre Name | Council devices | | | | | | | |
| Lead Department | IT | | | | | | | |
| Managing Dept/Division | IT | | | | | | | |
| Project Description | Council devices | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ 20,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 20,000 | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,000 | | | | | \$ 20,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D52 | | | | | | | |
| Project Cost Centre Name | Council Chambers - Video & Audio Equipment Upgrade | | | | | | | |
| Lead Department | IT | | | | | | | |
| Managing Dept/Division | CSSI | | | | | | | |
| Project Description | Equipment upgrade to include new microphones and improvements to the video system to allow split views for delegates or staff. Will also improve ability to host hybrid meetings, open houses, training seminars and workshops. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 75,000 | | | | | \$ 75,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 75,000 | | | | | \$ 75,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D53 | | | | | | | |
| Project Cost Centre Name | PARK & MANITOU CRES. SURFACE ASPHALT | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Resurfacing of Park Crescent between Manitou and Briscoe and Maintou Crescent between Park and Westfield following development completion. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 480,700 | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ 40,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 40,000 | | | | | \$ 40,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 40,000 | | | | | \$ 40,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D54 | | | | | | | |
| Project Cost Centre Name | Storm Ponds Clean Out/Dredging | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Ensures capacity of stormwater conveyence system, maintains structures | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | X | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 50,000 | \$ 50,000 | \$ 115,000 | \$ 115,000 | \$ 120,000 | \$ 120,000 | \$ 520,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 115,000 | 115,000 | 120,000 | 120,000 | \$ 470,000 | |
| General Rate Capital Reserve | | 50,000 | | | | | \$ 50,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 50,000 | \$ 115,000 | \$ 115,000 | \$ 120,000 | \$ 120,000 | \$ 520,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--|------------|---------------------|------------------|--------------------------------------|------------|-------------------------|
| Project ID Code | D55 | | | | | | | |
| Project Cost Centre Name | Intersection Studies | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | E&E, PW | | | | | | | |
| Project Description | Professional analysis of priority roadways and intersections to improve safety, reduce congestion, and enhance traffic flow efficiency. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | X | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 |
| Total Project Costs | | \$ 25,000 | \$ 10,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ - | \$ 60,000 |
| | | | | | | | | |
| Draft Funding Plan | | | | 25,000 | 25,000 | | | \$ 50,000 |
| General Rate Capital Reserve | | | 10,000 | | | | | \$ 10,000 |
| Water Capital Reserve | | | - | | | | | \$ - |
| Sewer Capital Reserve | | | - | | | | | \$ - |
| Development Charges | | | - | | | | | \$ - |
| Reserves/Reserve Funds | | | - | | | | | \$ - |
| Fleet Reserve | | | - | | | | | \$ - |
| Water Impost Growth | | | - | | | | | \$ - |
| Sewer Impost Growth | | | - | | | | | \$ - |
| Water Impost Club | | | - | | | | | \$ - |
| Sewer Impost Club | | | - | | | | | \$ - |
| Other Grants | | | - | | | | | \$ - |
| Canada Comm. Benefit Fund (CCBF) | | | - | | | | | \$ - |
| Ontario Comm. Infrastructure Fund (OSIF) | | | - | | | | | \$ - |
| Third-Party Agreements | | | - | | | | | \$ - |
| Debt | | | - | | | | | \$ - |
| Total New Financing Required | | | | \$ 10,000 | \$ 25,000 | \$ 25,000 | | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D56 | | | | | | | |
| Project Cost Centre Name | ANNUAL CULVERT REPLACEMENTS | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Annual program to replace deteriorated cross culverts and driveway culverts. Prepare rural roadway for resurfacing program a year ahead. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 500,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 100,000 | 100,000 | 100,000 | 100,000 | \$ 400,000 | |
| General Rate Capital Reserve | | 100,000 | | | | | \$ 100,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 500,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|--------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D57 | | | | | | | |
| Project Cost Centre Name | HCB LIFECYCLE | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Micro Surfacing of various roads. Locations TBD. Rehabilitation of Park Crescent between Manitou Crescent E and Upper Canada Park Drive. Includes carry forward funds of \$480,700 from 2025 (CC 220015) | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 1,545,500 | \$ 900,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 8,900,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | \$ 8,000,000 | |
| General Rate Capital Reserve | | 161,030 | | | | | | \$ 161,030 |
| Water Capital Reserve | | - | | | | | | \$ - |
| Sewer Capital Reserve | | - | | | | | | \$ - |
| Development Charges | | - | | | | | | \$ - |
| Reserves/Reserve Funds | | - | | | | | | \$ - |
| Fleet Reserve | | - | | | | | | \$ - |
| Water Impost Growth | | - | | | | | | \$ - |
| Sewer Impost Growth | | - | | | | | | \$ - |
| Water Impost Club | | - | | | | | | \$ - |
| Sewer Impost Club | | - | | | | | | \$ - |
| Other Grants | | - | | | | | | \$ - |
| Canada Comm. Benefit Fund (CCBF) | | 587,635 | | | | | | \$ 587,635 |
| Ontario Comm. Infrastructure Fund (OSIF) | | 151,335 | | | | | | \$ 151,335 |
| Third-Party Agreements | | - | | | | | | \$ - |
| Debt | | - | | | | | | \$ - |
| Total New Financing Required | | \$ 900,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 8,900,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D58 | | | | | | | |
| Project Cost Centre Name | VIOLET RD. BRIDGE AREA NORTH TO SHARPE | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Engineering and Design for drainage improvements, spot repair of road base and surface treatment of Violet Road from Sharpe Road south 700 m. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 75,000 | \$ - | \$ - | \$ 700,000 | \$ - | \$ 775,000 | |
| Draft Funding Plan | | | | | 700,000 | | \$ 700,000 | |
| General Rate Capital Reserve | | 75,000 | | | | | \$ 75,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 75,000 | | | \$ 700,000 | | \$ 775,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D59 | | | | | | | |
| Project Cost Centre Name | WASHPAD - CTY ROAD 6 GARAGE | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Construction of a wash pad at the County Road 6 PW Garage. This is an outstanding requirement outlined in the Townships Stormwater Management ECA. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 200,000 | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ 200,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 200,000 | | | | | \$ 200,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D60 | | | | | | | |
| Project Cost Centre Name | VIOLET LANDFILL FUEL TANK | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Replacement of the fuel tank at the Violet Road Landfill | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ 30,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 30,000 | | | | | \$ 30,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 30,000 | | | | | \$ 30,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D61 | | | | | | | |
| Project Cost Centre Name | Violet Landfill Fence Replacement | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Replacement of the fence along the north boundary of the Violet Road Landfill, bordering Violet Cemetery. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | 60,000 | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 60,000 | | | | | \$ 60,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|--------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D62 | | | | | | | |
| Project Cost Centre Name | RURAL ROAD REPAIRS & IMPROVEMENT | | | | | | | |
| Lead Department | PW | | | | | | | |
| Managing Dept/Division | PW | | | | | | | |
| Project Description | Improvements to higher volume rural gravel roads, including subgrade repairs, widening, drainage/culverts. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 430,000 | \$ 1,500,000 | \$ 1,800,000 | \$ 1,350,000 | \$ 1,350,000 | \$ 6,430,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 1,500,000 | 1,800,000 | 1,350,000 | 1,350,000 | \$ 6,000,000 | |
| General Rate Capital Reserve | | 430,000 | | | | | \$ 430,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 430,000 | \$ 1,500,000 | \$ 1,800,000 | \$ 1,350,000 | \$ 1,350,000 | \$ 6,430,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D63 | | | | | | | |
| Project Cost Centre Name | Annual Fibar Replacement | | | | | | | |
| Lead Department | Rec | | | | | | | |
| Managing Dept/Division | RecFM | | | | | | | |
| Project Description | Replacing material around playground structures to provide safer surface as per playground standards and accessibility standards. | | | | | | | |
| Project Justification | X | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | X | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 88,600 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 50,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | 10,000 | 10,000 | 10,000 | 10,000 | \$ 40,000 | |
| General Rate Capital Reserve | | 10,000 | | | | | \$ 10,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 50,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--|------------|---------------------|------------------|--------------------------------------|------------|-------------------------|
| Project ID Code | D64 | | | | | | | |
| Project Cost Centre Name | TREE ASSET MANAGEMENT PROGRAM | | | | | | | |
| Lead Department | FM | | | | | | | |
| Managing Dept/Division | RecFM | | | | | | | |
| Project Description | Multi-year reoccurring program to manage natural assets including the replacement of existing diseased trees and the installation of new trees as per the Township's climate action plan. Includes boulevard trees, Trees on Township properties and in parks. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | X | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | X | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 |
| Total Project Costs | | \$ 185,100 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 30,000 | \$ 100,000 | \$ 430,000 |
| | | | | | | | | |
| Draft Funding Plan | | | | 100,000 | 100,000 | 30,000 | 100,000 | \$ 330,000 |
| General Rate Capital Reserve | | | 100,000 | | | | | \$ 100,000 |
| Water Capital Reserve | | | - | | | | | \$ - |
| Sewer Capital Reserve | | | - | | | | | \$ - |
| Development Charges | | | - | | | | | \$ - |
| Reserves/Reserve Funds | | | - | | | | | \$ - |
| Fleet Reserve | | | - | | | | | \$ - |
| Water Impost Growth | | | - | | | | | \$ - |
| Sewer Impost Growth | | | - | | | | | \$ - |
| Water Impost Club | | | - | | | | | \$ - |
| Sewer Impost Club | | | - | | | | | \$ - |
| Other Grants | | | - | | | | | \$ - |
| Canada Comm. Benefit Fund (CCBF) | | | - | | | | | \$ - |
| Ontario Comm. Infrastructure Fund (OSIF) | | | - | | | | | \$ - |
| Third-Party Agreements | | | - | | | | | \$ - |
| Debt | | | - | | | | | \$ - |
| Total New Financing Required | | | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 30,000 | \$ 100,000 | \$ 430,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D65 | | | | | | | |
| Project Cost Centre Name | MUNICIPAL OFFICE AWNING & CUBICLES | | | | | | | |
| Lead Department | FM | | | | | | | |
| Managing Dept/Division | RecFM | | | | | | | |
| Project Description | Lifecycle replacement of window awnings | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 20,480 | \$ - | \$ - | \$ - | \$ - | \$ 20,480 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | 20,480 | | | | | \$ 20,480 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,480 | | | | | \$ 20,480 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D66 | | | | | | | |
| Project Cost Centre Name | Fairfield Park Playground Replacement (PRP) | | | | | | | |
| Lead Department | FM | | | | | | | |
| Managing Dept/Division | RecFM | | | | | | | |
| Project Description | Lifecycle replacement of play structures in Fairfield Park | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 172,010 | \$ - | \$ - | \$ - | \$ - | \$ 172,010 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | | \$ - |
| Water Capital Reserve | | - | | | | | | \$ - |
| Sewer Capital Reserve | | - | | | | | | \$ - |
| Development Charges | | - | | | | | | \$ - |
| Reserves/Reserve Funds | | 172,010 | | | | | | \$ 172,010 |
| Fleet Reserve | | - | | | | | | \$ - |
| Water Impost Growth | | - | | | | | | \$ - |
| Sewer Impost Growth | | - | | | | | | \$ - |
| Water Impost Club | | - | | | | | | \$ - |
| Sewer Impost Club | | - | | | | | | \$ - |
| Other Grants | | - | | | | | | \$ - |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | | \$ - |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | | \$ - |
| Third-Party Agreements | | - | | | | | | \$ - |
| Debt | | - | | | | | | \$ - |
| Total New Financing Required | | | \$ 172,010 | | | | | \$ 172,010 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D67 | | | | | | | |
| Project Cost Centre Name | Transit Shelters | | | | | | | |
| Lead Department | Transit | | | | | | | |
| Managing Dept/Division | Transit | | | | | | | |
| Project Description | Transit Shelters | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | 50,000 | | | | | \$ 50,000 | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 50,000 | | | | | \$ 50,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D68 | | | | | | | |
| Project Cost Centre Name | Long-term SCADA Plan | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | 2025 : Teir 3 Communications for SCADA, Bath Radio Replacements / 2026: Bath SPS PLCS 2,3,4 , Historian Software/ 2027 : Server Installation at new Millhaven Office. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 180,000 | \$ 150,000 | \$ 150,000 | \$ - | \$ - | \$ - | \$ 300,000 | |
| Draft Funding Plan | | | 150,000 | | | | \$ 150,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 75,000 | | | | | \$ 75,000 | |
| Sewer Capital Reserve | | 75,000 | | | | | \$ 75,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 150,000 | \$ 150,000 | | | | \$ 300,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D69 | | | | | | | |
| Project Cost Centre Name | SCADA Computer Hardware Upgrades | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | 2025 : Workstation replacements at Plants. Bath WTP , WWTP / 2026 : Fairfield & Amherstview WWTP . SCADA Reports to be updated as well for all locations. Server to take over SCADA operations from desk top computers in 2027. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 60,000 | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 30,000 | | | | | \$ 30,000 | |
| Sewer Capital Reserve | | 30,000 | | | | | \$ 30,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 60,000 | | | | | \$ 60,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D70 | | | | | | | |
| Project Cost Centre Name | Taylor Kidd SPS Pump Rebuilds | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Pumps require rebuilds due to age. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ - | \$ - | \$ - | \$ 40,000 | |
| Draft Funding Plan | | | | | | | | |
| General Rate Capital Reserve | | | 20,000 | | | | \$ 20,000 | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | 20,000 | | | | | \$ 20,000 | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,000 | \$ 20,000 | | | | \$ 40,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D71 | | | | | | | |
| Project Cost Centre Name | HYDRANT REPLACEMENTS | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Annual program to replace hydrants. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | X | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 101,000 | |
| Draft Funding Plan | | | 20,200 | 20,200 | 20,200 | 20,200 | \$ 80,800 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 20,200 | | | | | \$ 20,200 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 20,200 | \$ 101,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D72 | | | | | | | |
| Project Cost Centre Name | METER REPLACEMENTS | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Water Meter Replacements - Industrial , Commercial, Residential. This is to maintain accurate metering and water loss reduction in the Water Distribution Systems. Small reduction for years 2025 & 2026 due to heavy investmrnts required in other areas. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | X | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ 231,000 | \$ 100,000 | \$ 140,000 | \$ 140,000 | \$ 140,000 | \$ 140,000 | \$ 660,000 | |
| Draft Funding Plan | | | 140,000 | 140,000 | 140,000 | 140,000 | \$ 560,000 | |
| General Rate Capital Reserve | | - | | | | | | \$ - |
| Water Capital Reserve | | 100,000 | | | | | | \$ 100,000 |
| Sewer Capital Reserve | | - | | | | | | \$ - |
| Development Charges | | - | | | | | | \$ - |
| Reserves/Reserve Funds | | - | | | | | | \$ - |
| Fleet Reserve | | - | | | | | | \$ - |
| Water Impost Growth | | - | | | | | | \$ - |
| Sewer Impost Growth | | - | | | | | | \$ - |
| Water Impost Club | | - | | | | | | \$ - |
| Sewer Impost Club | | - | | | | | | \$ - |
| Other Grants | | - | | | | | | \$ - |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | | \$ - |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | | \$ - |
| Third-Party Agreements | | - | | | | | | \$ - |
| Debt | | - | | | | | | \$ - |
| Total New Financing Required | | \$ 100,000 | \$ 140,000 | \$ 140,000 | \$ 140,000 | \$ 140,000 | \$ 660,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D73 | | | | | | | |
| Project Cost Centre Name | Amherstview WWTP Clarifier Cover | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Procurement and installation of a Clarifier cover for the reduction of Algae growth at the Amherstview WWTP. The investment will allow for extended seasonal use of water reclamation system. | | | | | | | |
| Project Justification | X | Legislative Requirement | X | Funding Available | X | Restores or Maintains Service Levels | X | Mitigates Risk |
| | X | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | X | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | X | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 80,000 | \$ - | \$ - | \$ - | \$ - | \$ 80,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 80,000 | | | | | \$ 80,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 80,000 | | | | | \$ 80,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|---------------------|-------------------------|
| Project ID Code | D74 | | | | | | | |
| Project Cost Centre Name | Maintenance Truck Caps | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Covering and field working space for Maintence staff on trucks. Efficiencies are found by not having tools damaged by the elements and staff being able to carry more parts inventory to work sites, requiring less travel. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | X | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 2030 | |
| Total Project Costs | \$ - | \$ 30,000 | \$ 30,000 | \$ - | \$ - | \$ - | \$ 60,000 | |
| Draft Funding Plan | | | 30,000 | | | | \$ 30,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | 15,000 | | | | | \$ 15,000 | |
| Sewer Capital Reserve | | 15,000 | | | | | \$ 15,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Thlrd-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 30,000 | \$ 30,000 | | | | \$ 60,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------------|---------------------|------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D75 | | | | | | | |
| Project Cost Centre Name | AWPCP Water Reclamation System Refurbishments | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Drives for water supply for the reclamation system are past life cycle replacement. This is a critical component of the WWTP bio solids process, with considerable cost savings when using effluent water source. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | Medium (35 - 70) | | High (>70) | | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | X | | | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 70,000 | \$ - | \$ - | \$ - | \$ - | \$ 70,000 | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 70,000 | | | | | \$ 70,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | \$ 70,000 | | | | | \$ 70,000 | |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D76 | | | | | | | |
| Project Cost Centre Name | Bath STP Samplers Replacement | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Composite samplers at the WWTPs are past life cycle replacement. The samplers are a regulatory component of the WWT process. | | | | | | | |
| Project Justification | | Legislative Requirement | X | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 22,000 | \$ - | \$ - | \$ - | \$ - | \$ 22,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 10,120 | | | | | \$ 10,120 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | 11,880 | | | | | \$ 11,880 | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 22,000 | | | | | \$ 22,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|---|--------------------------|------------|---------------------|------------------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D77 | | | | | | | |
| Project Cost Centre Name | AWPCP Aeration Diffuser Replacements | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Division | Util | | | | | | | |
| Project Description | Diffusers are a critical part of the WWTP process. The diffusers at the WWTPs are past life cycle replacement. We propose to replacing these over a few years with Loyalist Utilites staff completing the work. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | | | Low (< 35) | | Medium (35 - 70) | | High (>70) | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ - | \$ 75,000 | |
| Draft Funding Plan | | | 25,000 | 25,000 | | | \$ 50,000 | |
| General Rate Capital Reserve | | - | | | | | \$ - | |
| Water Capital Reserve | | - | | | | | \$ - | |
| Sewer Capital Reserve | | 25,000 | | | | | \$ 25,000 | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 25,000 | \$ 25,000 | \$ 25,000 | | | \$ 75,000 |

Loyalist Township 2026 Capital Budget Proposal

| Details | | | | | | | | |
|--|--|--------------------------|-----------|---------------------|------|--------------------------------------|-----------------------|-------------------------|
| Project ID Code | D78 | | | | | | | |
| Project Cost Centre Name | DWS Auto Flusher Installation | | | | | | | |
| Lead Department | Util | | | | | | | |
| Managing Dept/Divlsion | Util | | | | | | | |
| Project Description | Auto Flushers help to maintain chlorine residuals in the drinking water system. They are usually added to a system to help with dead ends of a system to flush at times of day that will not affect service pressures in the system. | | | | | | | |
| Project Justification | | Legislative Requirement | | Funding Available | | Restores or Maintains Service Levels | | Mitigates Risk |
| | | Maintenance Cost Savings | | Improves Efficiency | | Plan Approved by Council | | Enhances Service Levels |
| Specific Funding Available | | | | | | | | |
| Prioritization | | | | | | | | |
| | Low (< 35) | | | Medium (35 - 70) | | High (>70) | | |
| 1 - Legislative, Health and Safety | | | | | | | | |
| 2 - Lifecycle | | | X | | | | | |
| 3 - Ongoing Programs | | | | | | | | |
| 4 - Growth | | | | | | | | |
| 5 - New Initiatives | | | | | | | | |
| Proposed Costs and Funding Plan | | | | | | | | |
| Year | Estimated Carry Forward from 2025 Budget | 2026 | 2027 | 2028 | 2029 | 2030 | Total New 2026 - 2030 | |
| Total Project Costs | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ 20,000 | |
| | | | | | | | | |
| Draft Funding Plan | | | | | | | \$ - | |
| General Rate Capital Reserve | | | | | | | \$ - | |
| Water Capital Reserve | | 20,000 | | | | | \$ 20,000 | |
| Sewer Capital Reserve | | - | | | | | \$ - | |
| Development Charges | | - | | | | | \$ - | |
| Reserves/Reserve Funds | | - | | | | | \$ - | |
| Fleet Reserve | | - | | | | | \$ - | |
| Water Impost Growth | | - | | | | | \$ - | |
| Sewer Impost Growth | | - | | | | | \$ - | |
| Water Impost Club | | - | | | | | \$ - | |
| Sewer Impost Club | | - | | | | | \$ - | |
| Other Grants | | - | | | | | \$ - | |
| Canada Comm. Benefit Fund (CCBF) | | - | | | | | \$ - | |
| Ontario Comm. Infrastructure Fund (OSIF) | | - | | | | | \$ - | |
| Third-Party Agreements | | - | | | | | \$ - | |
| Debt | | - | | | | | \$ - | |
| Total New Financing Required | | | \$ 20,000 | | | | | \$ 20,000 |

Capital Projects to be Carryforward to 2026

| Division | Cost Centre 1 | Project Name | 2025 Actuals | 2025 Remaining Budget |
|----------|---------------|--|--------------|-----------------------|
| ENG | 170016 | COMMUNITY HUB PHASE 1 | 15,017,831 | 13,310,469 |
| | 250040 | WJ HENDERSON DONATIONS | 103,103 | - 103,103 |
| | 170023 | BRIDGE, BATTERY, SOUTH, CROSS | 100,641 | 291,426 |
| | 170025 | POTTER, CREIGHTON, SOUTH, MAIN | 1,801,254 | - 1,052,754 |
| | 180015 | AMHERST DR URBANIZATION | - | 408,300 |
| | 180052 | HP WATER PIPE ON TOWER RD. | - | 154,000 |
| | 230029 | UPGRADE PURDY PRV | 1,425 | 286,275 |
| | 190003 | STELLA 40FT, FRONT RD, PW GARAGE PARKING | 15,635 | 734,065 |
| | 190024 | MAIN ST BATH & WINDERMERE INTERSECTION | 109,581 | - 97,881 |
| | 210020 | BATH MAIN ST. WINDERMERE TO EAST END | 39,836 | 182,964 |
| | 230026 | MAIN ST BATH - CENTENN. PRK > WINDERMERE | 42,112 | 256,888 |
| | 200017 | FAIRFIELD WTP INTAKE EQUIPMENT | - | 59,200 |
| | 200024 | RURAL ROAD DESIGN - MAPLE | 259 | 38,041 |
| | 200025 | FAIRFIELD WTP BACKFLOW PREVENTOR PIPING | 3,377 | 38,823 |
| | 210008 | FACILITIES MAINTENANCE GARAGE EXPANSION | 148,039 | 355,961 |
| | 220004 | UTILITIES OFFICE & STORAGE | 14,264 | 2,726,436 |
| | 220016 | SHANE ST RECONSTRUCTION | - | 139,600 |
| | 220033 | NEILSON STORE/ROOF VERANDA | 58,469 | 72,131 |
| | 230003 | FAIRFIELD GUTZEIT HOUSE REFURBISHMENT | 244,726 | - 213,826 |
| | 230022 | AMH WPCP WETLAND LIFECYCLE | 16,162 | 207,638 |
| | 230028 | PRUYN CRES AND SIR JOHN JOHNSON DR RECO | 1,759,724 | 3,651,476 |
| | 230052 | AWPCP HEADWORKS UPGRADES | 80,866 | 216,934 |
| | 250002 | LAKEVIEW PS - PUMP 3 UPSIZING & ELECTRIC | 62,215 | 122,785 |
| | 240013 | ODESSA MAIN ST RECONSTRUCTION | 19,927 | 74,673 |
| | 240016 | LAKESIDE PH 8 - SANITARY STUB | - | 50,000 |
| | 240017 | COUNTY RD 6 & TKB INTERSECTION UPGRADES | 34,327 | 189,273 |
| | 240019 | WILTON HALL ROOF COATING | 11,770 | 26,730 |
| | 240021 | AWPCP SLUDGE HAULING TRIAL | 12,048 | 32,152 |
| | 240023 | AMHERST DRIVE TRAFFIC CALMING PILOT PROJ | 166,063 | 149,437 |
| | 240040 | BATH WWTP SLUDGE DECANT SYSTEM | 758 | 63,442 |

| | | | | |
|-------------------|--------|--|-------------------|-------------------|
| | 240041 | BATH WWTP WATER RECLAMATION SYSTEM | 49,744 | 95,356 |
| | 240050 | LAYER CAKE HALL ADDITION | 60,435 | 175,565 |
| | 280001 | OUTDOOR SPLASH PARK | 99 | 199,901 |
| | 250003 | BWTP - RAW WATER INTAKE STRUCTURE ASSMT | 3,656 | 46,344 |
| | 250004 | SYSTEM CONNECTION - FEASIBILITY STUDY | 1,576 | 148,424 |
| | 250006 | BWTP - RECOAT TANKS & FILTER INSTALL | 3,974 | 286,026 |
| | 250007 | AMHERSTVIEW WEST - SERVICING | 404,238 | 195,762 |
| | 250008 | WATERMAIN RELINING PROGRAM | 37,638 | 112,362 |
| | 250010 | FAIRFIELD HOUSE RESTORATION | 7,805 | 412,195 |
| | 250011 | COMM ENERGY FINANCING -FEASIBILITY STUDY | 7,907 | 142,093 |
| | 250012 | HVAC REPLACEMENT PROGRAM | 22,899 | 153,101 |
| | 250013 | ROOF REPLACEMENT PROGRAM | 10,300 | 89,700 |
| | 250014 | PARKING LOT AND PATHWAY PROGRAM | 1,111 | 38,889 |
| | 250015 | E.V. CHARGER STRATEGY | 2,799 | 197,201 |
| | 250024 | BATH WPCP GENERATOR | 5,624 | 94,376 |
| | 250033 | BOOSTER STATION BACKFLOW PREVENTOR MO | 2,125 | 47,875 |
| | 250041 | SPECIES AT RISK | 157,641 | 1,142,359 |
| | 250026 | IMPOST STUDY | 478 | 29,522 |
| ENG Total | | | 20,644,461 | 25,978,606 |
| | | | | |
| FIRE | 240020 | FIRE TRAINING CENTRE REPAIRS | 48,600 | 70,300 |
| | FEQUIP | ANNUAL POOLED FIRE EQUIPMENT LIFECYCLE | 33,313 | 27,387 |
| | FFLEET | ANNUAL FIRE FLEET | - | - |
| | LBUNK | ANNUAL BUNKER GEAR LIFECYCLE | 31,866 | 19,234 |
| | 250016 | SCBA FILL STATION - AMHERSTVIEW STATION | - | 85,000 |
| FIRE Total | | | 113,780 | 201,920 |
| | | | | |
| IT | MOBDEV | ANNUAL MOBILE DEVICES | 18,586 | 14,614 |
| | NETWRK | ANNUAL IT NETWORK EXPENSES | 16,403 | 32,297 |
| | | Website Refresh | - | - |
| IT Total | | | 34,988 | 46,912 |
| | | | | |
| PW | 200051 | SIMMONS ROAD RECONSTRUCTION | 393,405 | 323,295 |

| | | | |
|-----------------|---|------------------|------------------|
| 200053 | RURAL ROAD - ABSALOM & DOYLE | 443,599 | 626,501 |
| 210031 | AI PW LAND ACQUISITION | - | 50,000 |
| 210032 | PEDESTRIAN CROSSEOVERS | - | 10,000 |
| 220015 | PARK & MANITOU CRES SURFACE ASPHALT | 99 | 480,601 |
| 220025 | FRONT RD. RECONSTRUCTION | - | 507,400 |
| 220027 | OLD DOYLE ROAD BRIDGE REMOVAL | - | 70,700 |
| 240006 | BATH GARAGE FUEL TANK | - | 20,900 |
| 250022 | STORM PONDS CLEANOUT/DREDGING | 20,934 | 29,066 |
| 250021 | INTERSECTION STUDIES | 4,783 | 20,217 |
| BRIDGE | OSIM BRIDGE & CULVERT LIFECYCLE | 373,647 | 977,753 |
| CULVER | ANNUAL NON-OSIM CULVERT REPLACEMENTS | 56,930 | 43,070 |
| EQUIP | ANNUAL EQUIPMENT | 566,514 | 1,038,786 |
| EQUIP | ANNUAL EQUIPMENT - Fleet Study | 8,395 | 8,395 |
| 220020 | 2022 EQUIPMENT | - | 84,600 |
| HEAVY | ANNUAL HEAVY DUTY EQUIPMENT | 245,445 | 307,355 |
| HEAVY | ANNUAL HEAVY DUTY EQUIPMENT - Single Axle | - | 425,000 |
| LIGHT | ANNUAL LIGHT DUTY FLEET | 367,040 | 492,360 |
| 250020 | POTTER ST ROUNDABOUT MODIFICATIONS | 209 | 59,791 |
| HCB | HCB LIFECYCLE | 1,090,373 | 455,127 |
| LCB | LCB LIFECYCLE | 330,547 | 991,353 |
| LOCATE | UTILITY RELOCATIONS FOR FUTURE PROJECTS | - | 150,000 |
| NGUIDE | NON-OSIM GUIDERAILS | - | 150,000 |
| OGUIDE | OSIM STRUCTURES - GUIDERAILS | - | 249,800 |
| WIDEN | GENERAL ROAD WIDENING | 691 | 212,509 |
| PW Total | | 3,902,612 | 7,767,788 |
| 190018 | BABCOCK MILL UPGRADES | 13,631 | 84,669 |
| 240030 | ANNUAL PARK SIGNS | 8,725 | 178,275 |
| 240034 | PARKS EQUIPMENT (DETACHABLE LOADER, ETC) | 7,910 | 3,090 |
| 250017 | DINOSAUR PARK PLAYGROUND REPLACEMENT | 1,804 | 165,196 |
| 250018 | SHARING CNTR FRONT ENTRANCE ACCESS. UPQ | 916 | 54,084 |

| | | | | |
|-----------------------------|--------|--|-------------------|-------------------|
| | 250023 | LAC EQUIPMENT | 7,594 | 2,406 |
| | FIBAR | ANNUAL FIBAR REPLACEMENT | 5,607 | 82,993 |
| | TREE | TREE ASSET MANAGEMENT PROGRAM | 38,974 | 146,126 |
| REC/FM Total | | | 134,000 | 794,200 |
| Public Transit | | | | |
| | 200018 | BUS SHELTER REPLACEMENT - TRANSIT RATE | - | 49,700 |
| Public Transit Total | | | - | 49,700 |
| UT | | | | |
| | 220052 | FWTP HIGH LIFT PUMP REPLACEMENT | - | 19,100 |
| | 250027 | LONG TERM SCADA PLAN | 98,684 | 81,316 |
| | 250029 | FWTP LOW LIFT PUMP REBUILD | - | 45,000 |
| | 250031 | BATH TOWER SCADA PLC INSTALLATION | 660 | 59,340 |
| | 250034 | SCADA COMPUTER HARDWARE UPGRADES | 23,036 | 36,964 |
| | 250036 | SCADA MASTER PLAN | - | 50,000 |
| | HYDRA | HYDRANT REPLACEMENT | - | 20,200 |
| | METER | WATER METER REPLACEMENTS | 83,920 | 147,080 |
| UT Total | | | 214,949 | 474,651 |
| CSSI | | | | |
| | 250001 | CONDITION ASSESSMENTS & ENERGY AUDITS | 124,537 | 25,463 |
| | HAF | Housing Acc Fund | 96,582 | 3,483,418 |
| CSSI Total | | | 221,119 | 3,508,881 |
| HCT | | | | |
| | 250019 | ARTS, CULTURE & HERITAGE MASTER PLAN | 61,858 | 63,142 |
| HCT Total | | | 61,858 | 63,142 |
| Grand Total | | | 25,327,767 | 38,885,800 |

11. APPENDIX D – RESERVE AND RESERVE FUND BALANCES

Loyalist Township Reserve & Reserve Fund Projections

| CATEGORY A: OBLIGATORY/EXTERNALLY RESTRICTED RESERVE FUNDS | | Ending Reserve Balances, December 31, 2024 | 2025 Inflows Per Budget | 2025 Outflows Per Budget | Projected Reserve Balance - December 31, 2025 | 2026 Estimated Inflows Per Budget | 2026 Projected Outflows Per Budget | Projected Reserve Balance - December 31, 2026 |
|--|--|--|-------------------------|--------------------------|---|-----------------------------------|------------------------------------|---|
| Development Charges | | 1,377,291 | 1,078,900 | (460,800) | 1,995,391 | 1,102,600 | (3,497,200) | (399,209) |
| Parkland | | 585,192 | 50,500 | (167,000) | 468,692 | 52,000 | (172,010) | 348,682 |
| Provincial Gas Tax | | 522,449 | 198,449 | - | 720,898 | 198,449 | (50,000) | 869,347 |
| Canada Community Building Fund | | 651,844 | 587,635 | (235,157) | 1,004,322 | 587,635 | (587,635) | 1,004,322 |
| OCIF | | 1,399,839 | 1,299,608 | (419,968) | 2,279,479 | 1,389,335 | (1,389,335) | 2,279,479 |
| Building Rate Stabilization | | 1,311,231 | - | (31,120) | 1,280,111 | - | (165,230) | 1,114,881 |
| Total | | 5,847,847 | 3,215,092 | (1,314,045) | 7,748,894 | 3,330,019 | (5,861,410) | 5,217,503 |
| CATEGORY B1/B: DISCRETIONARY/RESTRICTED RESERVE FUNDS | | | | | | | | |
| Landfill Obligations | | 1,143,404 | 61,500 | - | 1,204,904 | 48,000 | - | 1,252,904 |
| Industrial & Business Parks | | 2,267,385 | 575,640 | (677,240) | 2,165,785 | 479,690 | (576,840) | 2,068,635 |
| Ameriks Scholarship | | 22,678 | - | - | 22,678 | - | - | 22,678 |
| Prepaid Local Charges | | 649,257 | - | (150,000) | 499,257 | - | (100,000) | 399,257 |
| Community Vibrancy Fund | | 1,205,101 | 71,280 | - | 1,276,381 | 70,000 | - | 1,346,381 |
| Community Benefit Agreement Fund | | 1,937,105 | 584,820 | - | 2,521,925 | 566,200 | - | 3,088,125 |
| Road Use Agreement Fund | | 479,731 | 77,800 | - | 557,531 | 77,800 | - | 635,331 |
| Ferry Berthage | | 608,936 | - | - | 608,936 | - | - | 608,936 |
| Total | | 8,313,597 | 1,371,040 | (827,240) | 8,857,397 | 1,241,690 | (676,840) | 9,422,247 |
| CATEGORY B2: DISCRETIONARY RESERVE FUNDS - IMPOST FEES | | | | | | | | |
| Water Impost Fees - Club | | 4,739,154 | 368,097 | - | 5,107,251 | 245,779 | (139,167) | 5,213,863 |
| Sewer Impost Fees - Club | | 6,227,138 | 454,372 | - | 6,681,510 | 326,593 | (1,882,300) | 5,125,803 |
| Water Impost Fees - Growth | | 2,780,065 | 854,903 | (545,500) | 3,089,468 | 570,821 | (1,230,000) | 2,430,289 |
| Sewer Impost Fees - Growth | | 1,851,839 | 375,228 | (441,950) | 1,785,118 | 269,707 | (2,165,000) | (110,176) |
| Total | | 15,598,196 | 2,052,600 | (987,450) | 16,663,346 | 1,412,900 | (5,416,467) | 12,659,779 |
| CATEGORY C: CONTINGENCY RESERVE FUNDS | | | | | | | | |
| Workers' Compensation | | 308,760 | - | - | 308,760 | - | - | 308,760 |

Loyalist Township Reserve & Reserve Fund Projections

| | Ending Reserve Balances, December 31, 2024 | 2025 Inflows Per Budget | 2025 Outflows Per Budget | Projected Reserve Balance - December 31, 2025 | 2026 Estimated Inflows Per Budget | 2026 Projected Outflows Per Budget | Projected Reserve Balance - December 31, 2026 |
|---|---|----------------------------|-----------------------------|--|---|--|--|
| CATEGORY D: ASSET REPLACEMENT/MANAGEMENT RESERVE FUNDS | | | | | | | |
| General Capital | 4,535,404 | 2,845,890 | (7,649,875) | (268,581) | 3,204,600 | (2,898,727) | 37,292 |
| Special Area Capital - Water | 1,370,347 | 2,474,800 | (2,816,200) | 1,028,947 | 2,537,700 | (2,537,700) | 1,028,947 |
| Special Area Capital - Sewer | 1,651,615 | 915,700 | (2,209,550) | 357,765 | 1,008,600 | (1,002,787) | 563,578 |
| Fleet & Equipment Replacement | 1,712,565 | 642,100 | (490,000) | 1,864,665 | 673,600 | (2,026,956) | 511,309 |
| Amherst Island Assets | 92,929 | - | - | 92,929 | - | - | 92,929 |
| Quarry Rehabilitation & Post-Closure | 643,138 | 191,100 | - | 834,238 | 300,000 | - | 1,134,238 |
| Ice Resurfacer | 26,495 | - | - | 26,495 | - | - | 26,495 |
| Total | 10,032,493 | 7,069,590 | (13,165,625) | 3,936,458 | 7,724,500 | (8,466,170) | 3,194,788 |
| Total Reserve Funds | 40,100,893 | 13,708,322 | (16,294,360) | 37,514,855 | 13,709,109 | (20,420,887) | 30,803,077 |
| CATEGORY E: RESERVES | | | | | | | |
| WSIB | 8,905 | - | - | 8,905 | - | - | 8,905 |
| Land Sales (Non-Industrial or LEBP) | 441,738 | - | - | 441,738 | - | - | 441,738 |
| Working Funds | 2,317,120 | 471,300 | (429,100) | 2,359,320 | - | (1,247,690) | 1,111,630 |
| Election | 32,814 | 20,000 | - | 52,814 | - | (60,000) | (7,186) |
| General Rate Tax Stabilization | 1,960,206 | - | - | 1,960,206 | - | (622,000) | 1,338,206 |
| Winter Control | 364,712 | - | - | 364,712 | - | - | 364,712 |
| Ferry Operations | (78,663) | - | - | (78,663) | - | - | (78,663) |
| Transit Operations | 11,354 | - | - | 11,354 | - | - | 11,354 |
| General Fire Department | 26,990 | 1,900 | (600) | 28,290 | - | - | 28,290 |
| Fire Training Centre | 67,241 | 9,700 | - | 76,941 | 10,000 | - | 86,941 |
| Physician Recruitment | 60,000 | - | (20,000) | 40,000 | - | (20,000) | 20,000 |
| Parks Capital Improvement | 171 | 1,080 | - | 1,251 | 700 | - | 1,951 |
| Sports Fields Capital Improvement | 75 | 1,980 | - | 2,055 | - | - | 2,055 |
| Arena Capital Improvement | 8,963 | - | - | 8,963 | - | - | 8,963 |
| Pool Capital Improvement | - | - | - | - | 8,250 | - | 8,250 |
| Leisure & Activity Centre Capital Improvement | 17 | - | - | 17 | - | - | 17 |
| Amherstview Community Hall Capital Improvement | 527 | 1,800 | - | 2,327 | 2,100 | - | 4,427 |
| Commemorative Program | 4,000 | - | - | 4,000 | - | - | 4,000 |
| Utilities Rate Stabilization | 670,555 | - | - | 670,555 | 1,256,570 | - | 1,927,125 |
| Bath Canada Day | 34,510 | - | (12,600) | 21,910 | - | (12,400) | 9,510 |
| Bath Museum Committee | 8,056 | - | - | 8,056 | - | - | 8,056 |
| Amherst Island Recreation Committee | - | - | - | - | - | - | - |
| Total Reserves | 5,939,289 | 507,760 | (462,300) | 5,984,749 | 1,277,620 | (1,962,090) | 5,300,279 |
| Grand Total | 44,640,344 | 14,216,082 | (16,756,660) | 43,499,605 | 14,986,729 | (22,382,977) | 36,103,357 |

12. APPENDIX E – PRIORITISATION OF CAPITAL PROJECTS POLICY

Staff Report



To Committee of the Whole
Department Economic Growth and Community Development Services Department
Meeting Date Council and Committee of the Whole Meetings - 22 Oct 2024
Subject Capital Project Prioritization Policy
Report Number SR- 2790
Prepared by Luke MacDonald

Recommendation

1. That the report from the Engineering and Environment Division, dated October 22nd, 2024 re: Capital Project Prioritization Policy, be received; and
2. That Council provides direction to staff to bring an updated policy back to Committee of the Whole prior to the 2026 budget deliberations.

Executive Summary

Purpose of Report

The intent of this report is to provide Council with an overview on the current Policy and Procedure used to prioritize capital projects for the annual budget review process. This report also seeks to determine if Council is interested in updating the Policy for the 2026 Budget (next year).

Report Highlights

- The existing Prioritization of Capital Projects policy identifies five key areas including: Safety, health, and legislative; Lifecycle Maintenance; Ongoing Problems; Growth; and New Initiatives.
- To implement the Policy staff developed a Procedure utilizing a weighted matrix approach entitled "Benefit Score Calculation".
- Staff have identified recommended areas where the policy can be improved upon including: inclusion of the weighted matrix procedure in the policy itself, alignment with the asset management plan (AMP), projecting out long term priorities and links to the strategic plan.

- Staff have identified several areas council may wish to provide direction to staff for inclusion in the policy: service areas, project location, environment and climate change initiatives.

Report Details

Background and Analysis

Existing Policy

In 2009, council adopted the attached policy titled "Prioritization of Capital Projects", Council Minute No. 2009.21.18. The existing policy identifies the following five priority areas:

1. Safety, health, and legislative
2. Lifecycle Maintenance
3. Ongoing Problems
4. Growth
5. New Initiatives

The priority areas identified within the Policy are listed in order of importance, and are used annually to classify projects during the normal budget procedures.

Existing Procedure

In order to implement the attached policy, staff developed the procedure entitled "Benefit Score Calculation". The purpose of this procedure is to provide an objective means of ranking projects through the use of a weighted matrix. This allows for projects across various services areas to be compared through a prioritization lens. The benefit score calculation procedure considers the five main priority areas, along with the following additional criteria to further delineate the project ranking:

1. Legislative Requirement
2. Funding Available
3. Restores/Maintains Service Levels
4. Mitigates Risk
5. Maintenance Cost Savings
6. Improves Efficiency
7. Any Plan Approved by Council
8. Enhances Service Levels

This procedure and the resulting benefit score has historically been included in the budget binders prepared annually for council. An example project from the 2024 budget binder has been included attached to this report. In this example entitled "220052 - FWTP High Lift Pump Replacement" the project ranks of "high importance" due primarily to the legislated requirements placed on Water Treatment Plants by the Ministry of Environment, Conservation, and Parks and the potential health and safety risk that is posed if a malfunction were to occur within the system.

Review and Revision

As this Policy has not been reviewed by Council in 15 years, staff identified this as a policy that Council may wish to review and revise. While the revision of the Policy cannot be accomplished in time to implement for the 2025 budget deliberations, as

that work is well underway, staff wanted to make sure council is aware of the policy and how it is currently being implemented.

Items that staff recommend for inclusion in an updated Capital Project Prioritization Policy:

- Inclusion of the weighted matrix procedure in the policy itself
 - Currently the policy identifies the priority areas and general ranking, but lacks specifics on how Council wishes to see these priorities implemented. Staff have developed the procedures necessary to implement the Policy based on respective expertise, however including the weighted matrix component in the Policy itself would help bring greater clarity and transparency to how the Policy is implemented.
- Alignment with the asset management plan (AMP)
 - The AMP identifies assets risk ratings based on the consequence and probability of failure. These risk ratings while used by staff to help inform projects are not directly tied into the current prioritization process. As the AMP has been developed over time, and will continue to be refined, this information has become increasingly useful and more relevant. Including the risk score directly from the AMP will aid in bringing greater harmony between various plans and policies adopted by council.
- Projecting out long term priorities and links to the strategic plan
 - Implementing the policy on an annual process is typically fairly straight forward, as each project is evaluated in its current condition with the work planned to occur for the following year.
 - However, when considering the long range financial plan it can become more challenging to identify project priorities year by year, primarily when considering the priority areas of Growth and New Initiatives. Staff would propose reviewing all projects within these priority areas and further delineating how these projects get prioritized. Most of these projects are derived from new plans i.e. the upcoming Solid Waste Management Master Plan, Recreation Master Plan, Fire Master Plan, etc. will all identify projects within the Growth and New Initiatives priority areas.
 - A part of this analysis would also include reviewing links to the strategic plan. While the Township has many various studies and plans which provide guidance for moving forward in various service areas, the strategic plan is intended to provide a high level structure that over arches all of the initiatives occurring within the Township. Including this connection in an updated policy would similarly bring harmony amongst the various plans.
 - This new long term projection could be utilized when developing new master plans to help contextualize where various growth and new initiatives rank in relation to projects not listed within the respective master plan itself.

Additional items that Council may wish to discuss and provide direction to staff for consideration in the Policy include:

- Service area prioritization
- Project location prioritization
- Environment and climate change initiatives prioritization

Financial Implications

The 2025 budget process will continue utilizing the existing policy and procedure. If council wish to deviate from this policy, and prioritize a specific project, they may provide the necessary direction to staff during the special committee of the whole meeting(s) that are anticipated to occur in November.

The revisions to a Capital Project Prioritization policy would have long term financial impacts on the Township as it is utilized to determine which projects are put forward for council approval and when.

The development of the revised policy would occur within the normal operating budget.

Communication and Consultation Plan

If council elects to proceed with revising the policy, staff would conduct research and discuss extensively amongst the management team various ways to structure a new policy with any additional items for inclusion that council or staff may identify as relevant. The revised policy would then be brought back to Committee of the Whole for further review by Council at that time.

Alternatives

The primary alternatives available to Council are:

1. Direct staff to update the policy prior to the 2026 budget deliberations. This is recommended for the reasons listed above.
2. Direct staff to update the policy prior to the 2025 budget deliberations. This is not recommended as staff have been working to prepare the necessary materials within the current Policy framework. Updating the Policy prior to the 2025 budget deliberations could risk delaying the whole process. Early budget approval brings clarity to staff for priority projects and operations, and can allow for early tendering of projects improving pricing.
3. Do nothing. This is not recommended for the reasons listed above.

Attachments

Financial - Prioritization of Capital Projects
Procedure for Prioritization of Capital Projects
220052 - FWTP High Lift Pump Replacement

Approved by

NAME
DATE OF ADOPTION

Prioritization of Capital Projects
Administration Committee - October 5, 2009
Council - October 13, 2009

COUNCIL MINUTE NO.

Administration No. 2009.104
Council Minute No. 2009.21.18

POLICY

Due to limits on availability of funding, capital budgeting decisions by Council are of necessity made on a priority basis. When developing Capital Budgets, Department Heads will classify projects into one of 5 categories being: **safety, health or legislated** initiatives, **lifecycle maintenance** (to care for existing assets); **ongoing programs** (to address ongoing community priorities), **growth** (to support new residents and businesses), which form the bulk of the requirement, and **new initiatives** (to fund new programs and assets that are not growth related). It is recognized that some projects will cross over between two or more categories. These will be grouped into the single category which predominates.

1. **Safety, health and legislative**
New initiatives resulting from safety, health, and environmental concerns or to meet new legislative requirements.

2. **Lifecycle Maintenance**

The Townships physical assets include roads and sewer infrastructure, sidewalks, water, fleet equipment, information technology, parks and buildings. To protect its investment and ensure the economical, efficient and effective performance of these assets, the Township must perform appropriate maintenance and repair, along with the timely replacement of key components. This long-range financial plan identifies the estimated level of expenditure needed to address ongoing needs of these physical assets, as well as the impact of deferred maintenance activity. **Generally, lifecycle maintenance is funded from the property tax base or the water and sewer surcharge rate base.**

3. **Ongoing Programs**
Ongoing programs are determined by community needs not characterized as lifecycle or growth related. Generally, these programs-like community-related facilities, affordable housing, new street or park pathway lighting, sports field development, and park and intersection improvements-consist of annual allotments that gradually increase the level of service throughout the City and are an important part of the City's day-to-day service delivery to residents. Also included in this category is planning work-such as the Official Plan and master plans-performed on a cyclical basis. **These programs are generally paid through taxes and utility rates.**

4. **Growth**

New residents and businesses require either new or expanded municipal infrastructure to service their needs. For the purposes of this long-range financial plan, this kind of infrastructure is known as growth infrastructure. Although driven by growth, these infrastructure projects often benefit existing residents. For example, if the Township standard is one ice rink for a specified number of people, when the population grows, the Township will require a proportionate number of new ice rinks. **Since all residents profit from these projects, they are funded both by development charges and by property taxes and utility rates.**

5. **New Initiatives**
New initiatives are large one-time projects that provide a new or improved level of service. Examples could include new transit initiatives, a new library branch, and expansion of the ambulance fleet that are driven by improving service to existing residents rather than by growth. **Generally, these initiatives are funded through taxes (including eg repayment of debenture issues) and utility rates.**

REVISION NO. _____

DATE _____

MINUTE NO. _____

BENEFIT SCORE CALCULATION

Policy Adopted by Council:

Current Project Priority Score (main project driver)

| | Current Project Types | New Priority Score (points) | Definition |
|---|--------------------------------|-----------------------------|--|
| 1 | Legislative, Health and Safety | 100 | New initiatives resulting from safety, health, and environmental concerns or to meet new legislative requirements. These don't need to be prioritize any farther they are the highest priority. Including signed legal agreements. |
| 2 | Lifecycle | 4 | The Townships physical assets include roads and bridges, storm, sidewalks, water, wastewater, fleet & equipment, information technology, parks and buildings. To protect its investment and ensure the economical, efficient and effective performance of these assets, the Township must perform appropriate maintenance and repair, along with the timely replacement of key components. |
| 3 | Ongoing Programs | 4 | Ongoing programs are determined by community needs. Generally, these programs consist of annual allotments that ensure the level of service throughout the Township and are an important part of the Township's day-to-day service delivery to residents. Included in this category is work performed on a cyclical basis. |
| 4 | Growth | 3 | New residents and businesses require either new or expanded municipal infrastructure to service their needs. |
| 5 | New Initiatives | 2 | New initiatives are projects that provide a new or improved level of service. Examples could include new transit initiatives, and expansion of the fleet that are driven by improving service to existing residents rather than by growth. |

New Criteria Score (all that apply)

| | New Criteria | Points | Definition |
|---|-----------------------------------|---------------|--|
| 1 | Legislative Requirement | 5 | projects that must be done due to regulation i.e. new treatment process or fire truck fleet replacement. |
| 2 | Funding Available | 4 | >50% of the project cost is available through grants, partnerships, etc. i.e. MTO Connecting Links (Does NOT include Carry Forward) |
| 3 | Restores/Maintains Service Levels | 4 | if this project isn't done the LOS will decrease as a result or the service level has been decreased and this will restore it i.e. significantly deteriorated roadways, rec programming reduced sportsfield deteriorated |
| 4 | Mitigates Risk | 3 | reduces financial, environmental, legal risk i.e. adding security system, cameras, extra lighting outside at a facility to reduce vandalism |
| 5 | Maintenance Cost Savings | 3 | project will reduce operating costs i.e. replacing the pool, replacing a watermain that requires daily flushing |
| 6 | Improves Efficiency | 3 | project enables staff to do more or partnerships i.e. 1 larger mower replaces 2 smaller mowers, county work, multiple service areas (roads & water) |
| 7 | Any Plan Approved by Council | 3 | Examples would be Strategic Plan, Master Plans, Climate Action Plan, etc |
| 8 | Enhances Service Levels | 1 | increases the LOS provided i.e. surface treating a gravel road, increasing fleet vehicles, bus shelters at more stops |

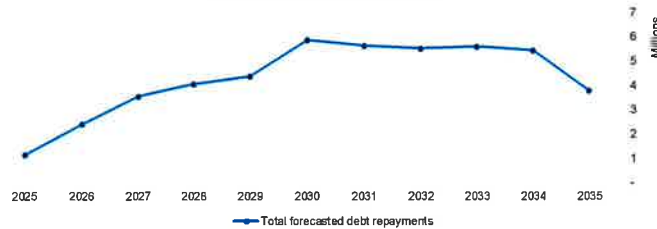
BENEFIT SCORE = Current Project Priority Score (only 1 applies) * New Criteria Score (sum of all that apply)

Appendix F – 10-Year Capital Plan | Overview

13. APPENDIX F – 10-YEAR CAPITAL PLAN

Debt Repayment & Annual Repayment Limit (ARL)

Forecasted Debt Repayments



| | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Township-wide existing debt repayments | 976,515 | 972,736 | 725,065 | 637,473 | 503,360 | 400,873 | 366,201 | 366,201 | 366,201 | 366,201 |
| Estimated new debt repayments from net infrastructure deficits | 1,420,365 | 1,800,219 | 1,764,594 | 1,728,969 | 1,693,344 | 1,657,719 | 1,622,094 | 1,586,470 | 1,550,845 | 1,515,220 |
| Estimated new debt repayments for industrial land redevelopment | - | 431,775 | 1,247,912 | 1,661,812 | 3,323,192 | 3,261,433 | 3,199,674 | 3,292,312 | 3,168,795 | 1,553,519 |
| Estimated debt repayments on growth projects | - | 325,300 | 325,300 | 325,300 | 325,300 | 325,300 | 325,300 | 325,300 | 325,300 | 325,300 |
| Total projected debt repayments | 2,396,880 | 3,530,030 | 4,062,871 | 4,353,554 | 5,845,196 | 5,645,325 | 5,513,269 | 5,570,283 | 5,411,140 | 3,760,240 |
| Percentage of own-sourced revenue (ARL is 25%) | 5.7% | 7.9% | 8.6% | 8.7% | 11.0% | 10.0% | 9.2% | 8.8% | 8.0% | 5.3% |
| Risk level as prescribed by the Ministry of Municipal Affairs and Housing | Moderate | Moderate | Moderate | Moderate | High | Moderate | Moderate | Moderate | Moderate | Moderate |

10-Year Capital Plan

| Project Name | Lead Dept | Dept | Sum of 10 Yr Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2029 Budget | 2030 Budget | 2031 Budget | 2032 Budget | 2033 Budget | 2034 Budget | 2035 Budget |
|---|-----------|------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Fleet | | | | | | | | | | | | | |
| ANNUAL HEAVY DUTY FLEET - Corporate | Fleet | Fleet | 6,386,570 | 505,000 | 986,363 | 330,949 | 1,174,786 | 1,126,567 | - | - | 1,428,924 | 633,981 | - |
| ANNUAL LIGHT DUTY FLEET - Corporate | Fleet | Fleet | 1,552,804 | 70,000 | 440,598 | 429,311 | 168,203 | 82,590 | - | 176,191 | - | 185,911 | - |
| ANNUAL LIGHT DUTY FLEET - Utilities | Fleet | Fleet, Utilities | 922,617 | 70,000 | 297,973 | 207,886 | - | - | - | 256,560 | 90,248 | - | - |
| ANNUAL EQUIPMENT - Corporate | Fleet | Fleet | 6,831,829 | 196,956 | 2,185,978 | 926,811 | 1,084,741 | 1,386,870 | 598,515 | 358,357 | 110,357 | 83,244 | - |
| ANNUAL EQUIPMENT - Utilities | Fleet | Fleet, Utilities | 190,777 | - | - | 65,651 | - | - | - | 125,116 | - | - | - |
| CSST | | | | | | | | | | | | | |
| Condition Assessments & Energy Audits | CSST | CSST / Eng | 300,000 | - | - | - | 150,000 | - | - | - | - | 150,000 | - |
| Engineering | | | | | | | | | | | | | |
| AMHERST DR. URBANIZATION | E&E | E&E, PW | 100,000 | 100,000 | - | - | - | - | - | - | - | - | - |
| HP WATER PIPE ON TOWER ROAD | E&E | E&E, Utl | 1,450,000 | 50,000 | 350,000 | - | 350,000 | - | 350,000 | - | 350,000 | - | - |
| UPGRADE PURDY PKY | E&E | E&E, Utl | 50,000 | 50,000 | - | - | - | - | - | - | - | - | - |
| STELLA 40FT & FRONT ROAD & PW GARAGE | E&E | E&E, PW | 6,000,000 | - | 3,000,000 | - | 3,000,000 | - | - | - | - | - | - |
| PARKING LOT | E&E | E&E, Utl, PW, FM | 4,660,000 | 4,660,000 | - | - | - | - | - | - | - | - | - |
| MAIN ST., BATH AND WINDERMERE INTERSECTION | E&E | E&E, Utl, PW, Utl, Rec | 3,800,000 | - | - | - | - | 3,800,000 | - | - | - | - | - |
| BATH MAIN ST. WINDERMERE TO EAST END | E&E | E&E, Utl, PW, RecFM | 5,000,000 | - | - | - | - | - | 5,000,000 | - | - | - | - |
| MAIN ST BATH - CENTENN. PK > WINDERMERE | E&E | E&E, Utl | 1,200,000 | 1,200,000 | - | - | - | - | - | - | - | - | - |
| UTILITIES OFFICES & STORAGE | E&E | E&E, RecFM | 250,000 | 250,000 | - | - | - | - | - | - | - | - | - |
| NELSON STORE ROOF & VERANDA | E&E | E&E, Utl | 5,520,000 | - | - | - | - | 5,520,000 | - | - | - | - | - |
| AWPCP HEADWORKS UPGRADES | E&E | E&E, Utl | 1,530,000 | 1,530,000 | - | - | - | - | - | - | - | - | - |
| Lakeview PS - Pump 3 Upgrading and Electrical | E&E | E&E, PW, Utl, Rec | 10,230,000 | 2,450,000 | 3,120,000 | 4,660,000 | - | - | - | - | - | - | - |
| ODESSA MAIN ST RECONSTRUCTION | E&E | E&E, Utl | 405,000 | 405,000 | - | - | - | - | - | - | 450,000 | - | 4,500,000 |
| BATH WWTP WATER RECLAMATION SYSTEM | E&E | E&E, Utl | 4,950,000 | - | - | - | - | - | - | 700,000 | 700,000 | 700,000 | - |
| Bridge St SPS - capacity upgrades | E&E | E&E, Utl | 5,600,000 | - | 700,000 | 700,000 | - | - | - | - | - | - | - |
| Watermain Relining Program | E&E | E&E, HCT, RecFM | 1,600,000 | - | 1,600,000 | - | - | - | - | - | - | - | - |
| Fairfield House Restoration | E&E | E&E, All | 676,962 | 30,000 | 51,263 | 40,030 | 148,911 | 177,000 | - | 113,580 | - | - | - |
| Building Mechanical Replacement Program | E&E | E&E, All | 1,786,005 | 262,500 | 211,216 | 327,548 | 252,969 | 218,604 | - | 212,050 | 96,875 | 31,150 | - |
| Roof Replacement Program | E&E | E&E, All | 1,080,000 | 200,000 | 110,000 | 110,000 | 110,000 | 110,000 | - | 110,000 | 110,000 | 110,000 | - |
| Parking Lot and Pathway Program | E&E | E&E, All | 225,084 | 50,000 | 57,794 | - | 46,776 | - | - | - | 70,525 | - | - |
| BCA Structural Investigations and Repairs | E&E | E&E, Utl | 600,000 | 600,000 | - | - | - | - | - | - | - | - | - |
| BATH WPCD GENERATOR | E&E | E&E, Utl | 30,000 | - | - | - | - | 30,000 | - | - | - | - | - |
| Import Study | E&E | E&E, RecFM | 1,550,000 | 50,000 | - | 1,500,000 | - | - | - | - | - | - | - |
| OUTDOOR SPLASH PARK - 2018 | E&E | E&E, Utl, PW | 6,175,000 | 175,000 | - | 6,000,000 | - | - | - | - | - | - | - |
| CORNELL, HUFF, LITTLEFIELD, WESTMAN | E&E | E&E, PW | 2,000,000 | - | - | - | - | - | 2,000,000 | - | - | - | - |
| SCOTLAND & OLD WILTON ASPHALT RECON. | E&E | E&E, PW | 7,047,000 | - | 384,000 | - | 558,000 | - | 477,000 | - | 2,231,000 | - | 3,397,000 |
| SHORELINE ROADS MITIGATION PLAN | E&E | E&E, PW | - | - | - | - | - | - | - | - | - | - | - |
| LAKEVIEW PONDS OVERSIZED WATERMAIN (TWP PORTION ONLY) | E&E | E&E, Utl | 279,600 | - | 279,600 | - | - | - | - | - | - | - | - |
| HAVERGAL, ASBURY, ROTHWELL | E&E | E&E | 6,675,000 | 175,000 | - | - | 6,500,000 | - | - | - | - | - | - |
| Fields of Loyalist - Sanitary Sewer upizing | E&E | E&E, Utl | 100,000 | 100,000 | - | - | - | - | 50,000 | - | - | - | - |
| Development Charges Study | E&E | E&E, All | 100,000 | - | - | - | - | - | - | - | - | - | - |
| 2026 - CTY RD 6 MULTI-USE PATHWAY (PATH & STORM) - AMHERST DR TO HWY 33 | E&E | E&E, PW, RecFM | 1,600,000 | 150,000 | - | - | - | - | - | - | - | - | 1,600,000 |
| Sanitary Wet Weather Model | E&E | E&E, RecFM | 2,300,000 | 300,000 | - | 2,000,000 | - | - | - | - | - | - | - |
| WILLIE PRATT REHABILITATION | E&E | E&E, RecFM | - | - | - | - | - | - | - | - | - | - | - |
| Odessa Municipal Office Washroom Renovation | E&E | E&E, RecFM | 25,000 | - | - | 25,000 | - | - | - | - | - | - | - |
| BATH MUSEUM REFURBISHMENT | E&E | E&E, HCT, RecFM | 1,200,000 | - | 203,000 | - | 1,000,000 | - | - | - | - | - | - |
| Booster Station - Valve Replacement and Pipe Insulation | E&E | E&E, Utl | 50,000 | - | 50,000 | - | - | - | - | - | - | - | - |
| Wilton Hall - Exterior Repairs | E&E | E&E, HCT, RecFM | 350,000 | - | - | 50,000 | 300,000 | - | - | - | - | - | - |
| AMHERST DRIVE RECONSTRUCTION | E&E | E&E, PW, Utl, Rec | 10,500,000 | - | - | - | - | - | 500,000 | - | 5,000,000 | - | - |
| Reconstruction - Church, Lodge, Second, Factory | E&E | E&E, Utl, PW | 2,150,000 | - | - | - | - | -50,000 | - | 2,000,000 | - | - | - |
| Empire Road multi-use pathway | E&E | E&E, PW, RecFM | 234,000 | - | - | - | 50,000 | 204,000 | - | - | - | - | - |
| Lot 32 Conc 3 multi-use pathway | E&E | E&E, PW, RecFM | 989,000 | - | 75,000 | 513,000 | - | - | - | - | - | - | - |
| Lakeview Park multi-use pathway & Creek Crossing | E&E | E&E, PW, RecFM | 753,000 | - | - | - | - | - | 133,000 | 600,000 | - | - | - |
| Multi-use pathway connecting Lakeview Park to Amherst Drive | E&E | E&E, PW, RecFM | 376,000 | - | - | - | - | - | - | 76,000 | 300,000 | - | - |
| Marshall Forty-Foot Road allowance conversion to multi-use pathway | E&E | E&E, PW, RecFM | 214,000 | - | - | - | - | - | - | - | - | 214,000 | - |
| Old Wilton Reconstruction (South of 401) | E&E | E&E, PW | 2,400,000 | - | - | - | 200,000 | - | 2,200,000 | - | - | - | - |

10-Year Capital Plan

| Project Name | Lead Dept | Dept | Sum of 10 Yr Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2029 Budget | 2030 Budget | 2031 Budget | 2032 Budget | 2033 Budget | 2034 Budget | 2035 Budget |
|--|-----------|---------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-----------------|-------------|-------------|
| Bath Park - District park conversion | E&E | E&E, RecFM | 2,750,000 | | | | | | | \$ 250,000.00 | \$ 2,500,000.00 | | |
| A.W.S.P. Dog Park | E&E | E&E, RecFM | 440,000 | | | | | | | \$ 40,000.00 | \$ 400,000.00 | | |
| Odessa - Pump Track | E&E | E&E, RecFM | 440,000 | | | | | | | \$ 40,000.00 | \$ 400,000.00 | | |
| Amherst Island - Community Facility Plan | E&E | E&E, RecFM | 70,000 | | | | | | | \$ 70,000.00 | | | |
| Odessa Community Park Development | E&E | E&E, RecFM | 2,200,000 | | | | | | | \$ 200,000.00 | \$ 2,000,000.00 | | |
| Aura Park and Trail Development | E&E | E&E, RecFM | 1,025,000 | | | | | | | \$ 125,000.00 | \$ 900,000.00 | | |
| Lakeside Ponds Trail - Feasibility Study & Development | E&E | E&E, RecFM | 205,000 | | | | | | | \$ 47,000.00 | \$ 158,000.00 | | |
| Stella Waterfront Park Development | E&E | E&E, RecFM | 820,000 | | | | | | | \$ 70,000.00 | \$ 750,000.00 | | |
| EXTF - Masonry and Concrete Repairs | E&E | E&E, RecFM, Utl | 313,605 | | | 313,605 | | | | | | | |
| EXTF - Vinyl Siding | E&E | E&E, RecFM, PW | 46,313 | | | | | | | | | | 46,313 |
| EXTF - Metal Cladding | E&E | E&E, RecFM, PW, Utl, Fire | 648,975 | | | | | | | | | 648,975 | |
| EXTF - Carpentry / Wood finishes | E&E | E&E, RecFM, Utl, Fire | 131,250 | | 50,000 | | | 81,250 | | | | | |
| INTF - Concrete Floor Rescuing | E&E | E&E, RecFM, PW, Utl, Fire | 712,604 | | | | | | | | | | 712,604 |
| INTF - Ceiling and Wall Tiles | E&E | E&E, RecFM, PW, Utl, Fire | 273,481 | | | | | | | | 273,481 | | |
| INTF - Flooring | E&E | E&E, RecFM, PW, Utl, Fire | 599,018 | | | | | | | | 599,018 | | |
| Millhaven Garage - Septic System | E&E | E&E, RecFM | 75,000 | | | | | | 75,000 | | | | |
| Violet Landfill Equipment Depot - Septic System | E&E | E&E, PW | 75,000 | | | | | | | | 75,000 | | |
| Emergency Services | | | | | | | | | | | | | |
| FIRE TRAINING CENTRE REPAIRS | Fire | E&E, Fire | 65,000 | | | | | | | | | | |
| ANNUAL POOLED FIRE EQUIPMENT REPLACEMENT | Fire | Fire | 30,000 | | | | | | | | | | |
| ANNUAL EQUIPMENT - Fire | Fleet | Fleet, Fire | 455,612 | | | 111,756 | | 69,984 | | 181,538 | | 92,334 | |
| ANNUAL FLEET - FIRE - VEHICLES & EQUIPMENT | Fire | Fleet, Fire | 3,220,000 | | | 1,185,000 | | 690,000 | | 160,000 | | | |
| ANNUAL BUNKER GEAR REPLACEMENT | Fire | Fire | 233,000 | | 33,000 | 33,000 | | 33,000 | | 33,000 | | | |
| Cancer prevention project | Fire | Fire | 64,000 | | | | | | | | | | |
| RECRUITMENT - ANNUAL COSTS - WAGES | Fire | Fire | 60,000 | | | | | | | | | | |
| RECRUITMENT - BUNKER GEAR | Fire | Fire | 90,000 | | | | | | | | | | |
| RECRUITMENT - UNIFORMS | Fire | Fire | 5,600 | | | | | | | | | | |
| RECRUITMENT - INSTRUCTOR COSTS | Fire | Fire | 20,000 | | | | | | | | | | |
| RECRUITMENT - MEDICAL TRAINING | Fire | Fire | 3,000 | | | | | | | | | | |
| RECRUITMENT - MEDICAL ASSESSMENT | Fire | Fire | 8,700 | | | | | | | | | | |
| RECRUITMENT - SUPPORT AND LOGISTICS | Fire | Fire | 7,900 | | | | | | | | | | |
| Odessa Fire Station Garage Door Opener Replacement | Fire | Fire | 21,850 | | | | | | | | | | |
| Bath Fire Station Garage Door Opener Replacement | Fire | Fire | 25,875 | | 25,875 | | | | | | | | |
| Portable and Mobile Radio Replacement Program | Fire | Fire | 85,000 | | | | | | | | | | |
| IT | | | | | | | | | | | | | |
| Computer Annual Replacements | IT | IT | 655,000 | | 80,000 | 90,000 | | 55,000 | | 90,000 | | 55,000 | 90,000 |
| Security Cameras | IT | IT | 290,000 | | | | | 200,000 | | | | | |
| Mobile devices | IT | IT | 60,000 | | | | | 20,000 | | | | | 20,000 |
| Annual IT Network Expenses | IT | IT | 285,000 | | 60,000 | 200,000 | | | | | | | |
| SOKXIA Handheld GPS Units - Public Works | IT | IT | 20,000 | | | | | | | 20,000 | | | |
| SOKXIA Handheld GPS Units - Engineering | IT | IT | 20,000 | | 20,000 | | | | | | | | |
| Printers | IT | IT | 91,000 | | 20,000 | 15,000 | | 20,000 | | 20,000 | | | |
| Council Chambers - Video & Audio Equipment Upgrade | IT | IT | 20,000 | | | | | | | | | | |
| | | | 75,000 | | | | | | | | | | |
| Public Works | | | | | | | | | | | | | |
| RURAL ROAD - MAPLE | PW | PW | 1,375,000 | | | | | 775,000 | | | | | |
| PARK & MANITOUCOES SURFACE ASPHALT | PW | PW | 40,000 | | | | | | | | | | |
| Storm Ponds Clean Out/Dredging | PW | PW | 1,030,000 | | 115,000 | 115,000 | | 120,000 | | 125,000 | | 130,000 | 130,000 |
| Intersection Studies | PW | E&E, PW | 130,000 | | 25,000 | 25,000 | | 20,000 | | 20,000 | | 15,000 | 15,000 |
| OSIM BRIDGE LIFECYCLE | PW | PW | 1,690,000 | | 545,000 | 520,000 | | | | 625,000 | | | |
| ANNUAL CULVERT REPLACEMENTS | PW | PW | 700,000 | | 100,000 | 100,000 | | 100,000 | | 100,000 | | | |
| LCB LIFECYCLE | PW | PW | 16,900,000 | | 900,000 | 2,000,000 | | 2,000,000 | | 2,000,000 | | 2,000,000 | 2,000,000 |
| | | | 16,900,000 | | 2,900,000 | 2,000,000 | | 2,000,000 | | 2,000,000 | | 2,000,000 | 2,000,000 |
| UTILITY RELOCATIONS FOR FUTURE PROJECTS | PW | PW | 450,000 | | 75,000 | 75,000 | | 50,000 | | 50,000 | | 50,000 | 50,000 |

10-Year Capital Plan

| Project Name | Lead Dept | Dept | Sum of 10 Yr. Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget |
|--|-----------|----------------|----------------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| NON-OSIM E. LIDERSAILS | PW | | 50,000 | - | 50,000 | | | | | | | | |
| ANNUAL ROADWAY SIGN REPLACEMENT | PW | | 60,000 | - | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | | |
| GENERAL ROAD WIDENING | PW | | 400,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| VIOLET RD. BRIDGE AREA NORTH - TO SHARPE GILDERSLIEVE (SOUTH END) TO SOMERSET - CONNECTING SIDEWALK | PW | | 775,000 | 75,000 | - | - | 700,000 | - | - | - | - | - | - |
| ROLLER PRO ACCESSORY BINS | PW | E&E, PW | 30,000 | - | - | 30,000 | - | - | - | - | - | - | - |
| WASHPAD - CTY ROAD 6 GARAGE | PW | | 200,000 | - | 50,000 | - | - | - | - | - | - | - | - |
| VIOLET LAND-FILL FUEL TANK | PW | | 30,000 | - | - | - | - | - | - | - | - | - | - |
| Violet Landfill Fence Replacement | PW | | 60,000 | - | 60,000 | - | - | - | - | - | - | - | - |
| RURAL ROAD REPAIRS & IMPROVEMENT | PW | | 11,830,000 | 430,000 | 1,500,000 | 1,800,000 | 1,350,000 | 1,350,000 | 1,350,000 | 1,350,000 | 1,350,000 | 1,350,000 | |
| Substandard sidewalk width replacement program | PW | | 1,600,000 | - | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Bridge railing deficiencies | PW | | 560,000 | - | 60,000 | 65,000 | 65,000 | 70,000 | 70,000 | 75,000 | 75,000 | 80,000 | |
| Replacement-Simmons Road twin culverts @ Thorpe Road Intersection | PW | | 372,046 | - | - | - | - | - | - | 372,046 | - | - | - |
| Replacement - Third Concession Road culvert @ Miller Municipal Drain | PW | | 562,801 | - | - | - | - | - | - | - | 562,801 | - | - |
| Violet Road Scale House Replacement (including foundation, septic, underground utilities, water holding tank, lights and camera relocations) | PW | | 175,000 | - | - | 175,000 | - | - | - | - | - | - | - |
| Violet road Scale House Replacement Planning/Permitting | PW | | 50,000 | - | 50,000 | - | - | - | - | - | - | - | - |
| At Landfill Scale House Replacement (20' Container, Bulldozing) | PW | | 35,000 | - | 35,000 | - | - | - | - | - | - | - | - |
| Relocation of Landfill Scales Violet Landfill | PW | | 45,000 | - | - | 45,000 | - | - | - | - | - | - | - |
| CTY Rd 6 Garage - Replace fuel tanks | PW | | 62,500 | - | - | - | - | 62,500 | - | - | - | - | - |
| CTY Rd 6 Garage - Replace fuel pump stations | PW | | 30,000 | - | - | - | - | 30,000 | - | - | - | - | - |
| Violet Landfill Equip. Depot - Replace fuel tanks | PW | | 75,000 | - | - | - | 75,000 | - | - | - | - | - | - |
| Recreation & Facilities | | | | | | | | | | | | | |
| Annual Fiber Replacement | Rec | RecFM | 90,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| TREE ASSET MANAGEMENT PROGRAM | FM | RecFM | 830,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Odessa Centennial Park - Tree Planting | RecFM | RecFM | 70,000 | - | - | - | \$ 70,000.00 | - | - | - | - | - | - |
| MILLCREEK PARK GAZEBO | FM | RecFM | 30,000 | - | - | - | - | - | - | - | - | - | - |
| AMHERSTVIEW HALL FLOOR | FM | RecFM | 22,000 | - | - | 22,000 | - | - | - | - | - | - | - |
| LEISURE CENTRE FITNESS EQUIPMENT & SIGNAGE | Rec | RecFM | 52,809 | - | - | 52,809 | - | - | - | - | - | - | - |
| BARCOCK MILL PARK LIGHTING, PATH EXTENSION, NORTH PARKING | FM | RecFM | 550,000 | - | - | 60,000 | 490,000 | - | - | - | - | - | - |
| MUNICIPAL OFFICE AVENING & CLIBICLES | FM | RecFM | 20,480 | 20,480 | - | - | - | - | - | - | - | - | - |
| WJ HENDERSON LIBRARY ELECTRICAL | FM | RecFM | 359,126 | - | - | - | - | - | - | - | - | 359,126 | - |
| 2028 - WJ HENDERSON ARENA CONDENSOR | FM | RecFM | 180,000 | - | - | 180,000 | - | - | - | - | - | - | - |
| 2031 - WJ HENDERSON ARENA ELECTRICAL PANEL & AUTOMATION SYSTEM | FM | RecFM | 140,000 | - | - | - | - | - | 140,000 | - | - | - | - |
| Heritage Nelson Store Septic Tank replacement (asset 14070) | FM | RecFM | 95,000 | - | - | - | - | 95,000 | - | - | - | - | - |
| Slaber Park Basketball Net (asset 14569) | FM | RecFM | 5,000 | - | - | - | - | - | - | - | 5,000 | - | - |
| Bath Centennial Park North Information Sign Replacement | FM | RecFM | 5,000 | - | 5,000 | - | - | - | - | - | - | - | \$ 300,000.00 |
| Playground Replacement Plan (PPP) | RecFM | E&E, RecFM | 1,500,000 | - | - | \$ 300,000.00 | \$ 300,000.00 | \$ 300,000.00 | \$ 300,000.00 | \$ 300,000.00 | \$ 300,000.00 | \$ 300,000.00 | \$ 300,000.00 |
| Centennial Park Odessa Swingset Replacement (PPP) | FM | RecFM | 25,000 | - | 25,000 | - | - | - | - | - | - | - | - |
| Eastside Park Playground Replacement (PPP) | FM | RecFM | 183,700 | - | 183,700 | - | - | 183,700 | - | - | - | - | - |
| Hawley Court- Park (PPP) | FM | RecFM | 125,000 | - | 125,000 | - | - | - | - | - | - | - | - |
| J Earl Burt Swing Set Replacement (PPP) | FM | RecFM | 35,000 | - | 35,000 | - | - | - | - | - | - | - | - |
| Sunnyvale Park Playground Replacement (PPP) | FM | RecFM | 177,020 | - | - | 177,020 | - | - | - | - | - | - | - |
| Fairfield Park Playground Replacement (PPP) | FM | RecFM | 172,010 | - | 172,010 | - | - | - | - | - | - | - | - |
| Bath Centennial Park South Refurbishment (PPP) | FM | RecFM | 258,516 | - | - | - | - | - | - | - | - | 258,516 | - |
| Naturalized Flanking Areas (NPA) | RecFM | RecFM | 88,000 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 |
| Lakeview Park Naturalized Buffer (NPA) | RecFM | E&E, RecFM, PW | 30,000 | - | - | - | - | - | \$ 30,000.00 | - | - | - | - |
| Underused Fields Study | RecFM | RecFM | 45,000 | - | - | \$ 45,000.00 | - | - | - | - | - | - | \$ 40,000.00 |
| Outdoor volleyball court | RecFM | E&E, RecFM | 40,000 | - | - | - | - | - | - | - | - | - | - |
| Odessa Community Park - Master Plan | RecFM | E&E, RecFM | 70,000 | - | - | \$ 70,000.00 | - | - | - | - | - | - | - |
| Bath Tennis Court Conversion | RecFM | RecFM | 30,000 | - | \$ 30,000.00 | - | - | - | - | - | - | - | - |

10-Year Capital Plan

| Project Name | Lead Dept | Dept | Sum of 10 Yr Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2029 Budget | 2030 Budget | 2031 Budget | 2032 Budget | 2033 Budget | 2034 Budget | 2035 Budget |
|---|-----------|------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Trails Master Plan | RecFM | E&E, RecFM | 100,000 | | | | | \$ 100,000.00 | | | | | |
| Loyalist Park Master Plan | RecFM | E&E, RecFM | 70,000 | | | \$ 70,000.00 | | | | | | | |
| Utilities | | | | | | | | | | | | | |
| Long-term SCADA Plan | Util | Util | 300,000 | 150,000 | | | | | | | | | |
| FWTP High Lift Pump Rebuild | Util | Util | 45,000 | | | | | 45,000 | | | | | |
| FWTP Low Lift Pump Rebuild | Util | Util | 90,000 | | | | 45,000 | | | | | | |
| AWPCP RAS Pump 1 Replacement | Util | Util | 20,000 | | | | | | | | | | |
| SCADA Computer Hardware Upgrades | Util | Util | 60,000 | 60,000 | | | | | | | | | |
| Amherstview WWTP Odour Control Media Replacement | Util | Util | 140,000 | | | | | 70,000 | | | | 70,000 | |
| SCADA Master Plan | Util | Util | 150,000 | | | | | | 150,000 | | | | |
| WWTP Lagoon Storage Capacity Survey | Util | Util | 150,000 | | | | | | 150,000 | | | | |
| Taylor Kidd SPS Pump Rebuilds | Util | Util | 40,000 | 20,000 | | | | | | | | | |
| HYDROMAT REPLACEMENTS | Util | Util | 141,000 | 20,200 | | 20,200 | 20,200 | 20,200 | 20,200 | 20,200 | | | |
| METER REPLACEMENTS | Util | Util | 1,220,000 | 100,000 | | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | |
| Water Haulers Facility - vehicle protection barrier | Util | Util | 30,000 | | | 30,000 | | | | | | | |
| AWPCP - Effluent monitoring facility power supply | E&E | E&E, Util | 100,000 | | | 100,000 | | | | | 400,000 | | |
| Water & Waste Water Master Plan | E&E | E&E, Util | 400,000 | | | | | | | | | | |
| Utilities Rate Study | E&E | E&E, Util | 60,000 | | | | 30,000 | | | | | 30,000 | |
| Bath SPS #4 - Installation of flow meter | Util | E&E, Util | 20,000 | | | | | | 20,000 | | | | |
| Islandview SPS - installation of flow meter | Util | E&E, Util | 20,000 | | | | | | 20,000 | | | | |
| Amherstview WWTP Clarifier Chain | Util | Util | 82,000 | | | 82,000 | | | | | | | |
| Amherstview WWTP Clarifier Cover | Util | Util | 80,000 | 80,000 | | | | | | | | | |
| Booster Station Pump Rebuilds | Util | Util | 135,000 | | | 45,000 | | | 45,000 | | | | |
| Fairfield GAC Media Replacement | Util | Util | 150,000 | | | | | | 150,000 | | | | |
| Maintenance Truck Cabs | Util | Util | 60,000 | 30,000 | | 30,000 | | | | | | | |
| AWPCP Water Reclamation System Refurbishments | Util | Util | 70,000 | 70,000 | | | | | | | | | |
| Bath STP Samplers Replacement | Util | Util | 22,000 | 22,000 | | | | | | | | | |
| AWPCP Aeration Blower Drive Replacement | Util | Util | 30,000 | | | | | | | | | | |
| AWPCP Aeration Diffuser Replacements | Util | Util | 75,000 | 25,000 | | 25,000 | | | | | | | |
| DWS Auto Flusher Installation | Util | Util | 20,000 | 20,000 | | | | | | | | | |
| Total | | | 270,315,545 | 19,516,196 | 23,921,399 | 34,426,575 | 28,851,085 | 28,529,265 | 29,555,471 | 36,121,220 | 30,512,212 | 23,304,808 | 19,156,917 |

14. APPENDIX G – FIGURES AND TABLES

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